





## NEWS: EUROPE

# Outsiders hit by a strain of Euro-fever

Hugh Carnegie and Ian Rodger find referendums in the air in applicant states



EUROPEAN ELECTIONS

Euro-election fever is definitely in the air in Austria, Finland, Norway and Sweden, the four European Free Trade Association (EFTA) countries whose governments hope to join the European Union at the beginning of next year. But these outsiders looking in at the elections to the European parliament are only bit players, for the moment, in the story. Their attention, instead, is firmly focused on the campaigns for the referendum votes to be held in each of the four on whether to join the EU.

This is particularly so in Austria, where the referendum will be on June 12, the same day as the EU parliamentary vote. The streets of Vienna are decked out with posters hoisted by the two sides in the referendum contest.

The debate turns on issues vital to Austrians, such as the country's neutrality, its environment and the survival of its mountain farmers. The gap between the Yes and No camps has narrowed, with a poll earlier this week showing Yes on 48 per cent, its lead cut to just two percentage points.

In the three Nordic countries, the referendums are not due until autumn. Finland will vote on October 16, Sweden on November 13 and Norway on November 28. In Sweden, the

vote will be preceded by a general election on September 13. But in all three nations, the EU debate is already well under way. Television and radio debates on the issue are frequent, newspapers are full of the story and it is a subject of lively private discussion.

While the EFTA countries are preoccupied with their own referendum campaigns, the outcome of the European parliamentary elections could have an influence on how those campaigns develop.

This has already happened in Austria, where the referendum date was deliberately set to coincide with the parliamentary vote among existing members.

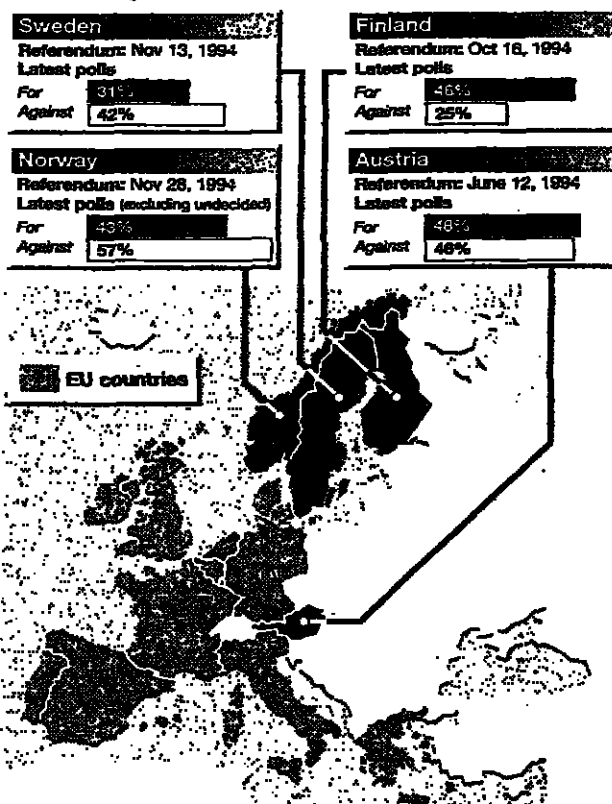
The country's mainstream political leaders, united in their desire for a Yes vote, were concerned to make the conditions surrounding the referendum as favourable as possible for a positive result.

That led them initially to choose to hold the referendum in June, so that the issues involved would not become confused with those in a national election that must be held later in the year.

They initially favoured June 19 or June 26, giving them as much time as possible for passing the enabling legislation and rallying support to the pro-Europe cause.

But it was felt that an unsavoury outcome to the European parliamentary elections on June 12, such as the election of Jacobus to the Strasbourg assembly, could put many Austrians off Europe entirely. So the referendum was brought forward.

## Next steps towards a wider Europe



A similar fear among EU supporters of a boost to the No camp from the European elections exists in the three northern countries, where most government and opposition party leaderships are, as in Austria, in favour of membership.

In Finland, the Yes campaign remains firmly in the lead - with latest polls showing a margin of 46 per cent in favour to 25 per cent against, with the balance undecided.

But in Sweden and Norway, the No vote has sustained a significant lead despite slipping somewhat after the appli-

cant countries completed their accession agreements with Brussels in March.

Latest polls in Sweden put the No camp ahead at 42 per cent, with the Yes vote slipping since April to 31 per cent. In Norway, excluding undecided voters, the No side is holding steady, with about 57 per cent support against, 43 per cent for the Yes camp.

The worry for the social democratic and conservative leaderships in Stockholm and Oslo is that the long-standing No ascendancy could be further cemented if the European elections show extremists gaining strength - and a blaze of publicity - in Strasbourg.

Equally, a low turnout would deepen the impression in the Nordic countries that the existing citizens of the EU are less than enthusiastic about the union - notwithstanding the FT opinion poll this week which showed a large majority of EU voters in favour of entry by the EFTA four.

These are unlikely to be decisive factors in themselves. In Finland, Norway and Sweden, the debate about EU membership turns on more fundamental questions about political and economic sovereignty.

But the problem for the Yes campaigns in all three countries is the lack of momentum they have so far been able to generate. Having already got most of the trade benefits of EU membership during the completion last year of the European Economic Area agreement between EFTA and the EU, the argument for the long-term need to participate

in the EU's political structures has been undermined by the seemingly endless internal problems besetting the Union.

No sooner had the Nordic and Austrian governments proclaimed the success of their accession negotiations in March than their enthusiasm was punctured by the row that followed in the EU over the distribution of voting rights in Union decision-making after enlargement.

This was particularly painful for the right-centre Swedish government of Mr Carl Bildt, which was put in the miserable position of having to explain the stubborn resistance to change by its supposed close ally, the British conservative government.

Mr Bildt and his Finnish and Norwegian counterparts, Mr Esko Aho and Mrs Gro Harlem Brundtland, will be hoping the European elections will not throw up any further hurdles in their already obstacle-strewn paths.

They will also be praying that on the same day the Austrians will vote Yes to set the ball rolling in their direction.

So far, the No campaigns in the north have made little reference to Austria. But if Austria rejects membership, parallels will undoubtedly quickly be drawn between the four nations, with their small populations, their traditions of independence and their tough farming conditions. "Oh, yes," exclaimed Ms Eva-Britt Svensson, leader of the Swedish "No to the EU" organisation this week. "An Austrian No would be a big boost for us."

## Coming up on MTV, a hot new quartet of European politicians

# MEPs look for younger voters

By Ronald van der Krol in Amsterdam

The contest for younger Dutch voters in the European elections will take a new twist this weekend.

On Sunday, Mr Gijb de Vries, one of the country's most prominent members of the European parliament, is scheduled to take part in a programme broadcast by MTV, the US-based pop music and video channel, to a potential audience of some 25m European households.

His appearance, along with that of three other aspiring MEPs from other states of the European Union, is calculated to put Mr de Vries in touch with the Netherlands' and Europe's youth.

"Young people have a real hunger for information about Europe," he says. "One of the

most frequent questions I get is how can I get a job in Europe, or how can I do a student internship with a foreign company elsewhere in Europe."

Though he is only 38, Mr de Vries is a veteran Dutch MEP, having served the right-wing Liberals in Europe since the age of 28, when he was barely older than most members of today's "MTV generation".

Dutch young people may be interested in pursuing pan-European careers, but most voters in the Netherlands, traditionally a stronghold of pro-European feeling, are displaying a distinct lack of interest in the European Parliament campaign.

Mr Jan Marinus Wiersma, an MEP candidate for the Labour party, says, "There is some voter fatigue out there because this is the third election

they've had since March."

Besides the municipal polls in March, the Dutch also held a general election in early May.

Mr Wiersma disagrees with the view that there are no fundamental differences between the parties. "There is a fight going on about the future of the 'Rhine land' model of combining an active government stance with freedom for market forces." The left wants to create jobs while the right wants to lower wages, he says.

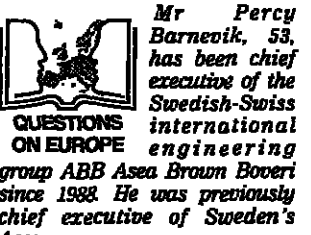
Mr de Vries of the Liberals also highlights differences. "In social policy, the question is whether we want a 35-hour week, which the Socialists favour, or rather greater flexibility in labour laws, as we want."

All parties are broadly in favour of the European Union, and there is no hint of anti-Maastricht fervour.

Mr Sam Rozemund, an analyst at the Cinguland institute for international relations in The Hague, says that domestic rather than European politics are dominating the latest campaign. "But that's little different from European elections in other years," he notes.

What is different, however, is that Dutch politicians are still trying to put together a government coalition, meaning the June 9 poll is being seen as a referendum on the result of the May 8 general election.

The ruling Christian Democrats and Labour both fared badly in the national elections, losing support to the Liberals and D66, a left-of-centre party. Much will depend on the level of voter turnout. "Christian Democratic voters tend to turn out for the European election, so that could favour them," Mr Rozemund argues.



Mr Percy Barnevik, 53, has been chief executive of the Swedish-Swiss international engineering group ABB since 1988. He was previously chief executive of Sweden's Asea.

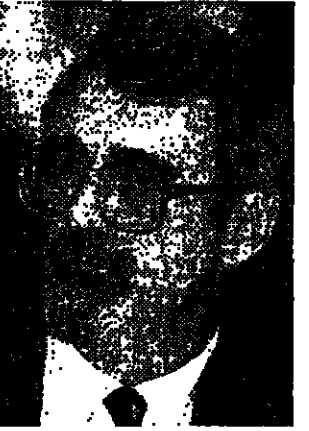
Where should the European Union place its top priorities in economic and social policy? A: Priority No 1 is to resist the temptation to over-regulate. Instead, the EU should continue creating conditions for the free play of market forces. This includes the fight against protectionism - particularly involving central and eastern Europe, which badly needs to increase trade. It also includes the completion of the single market and initiatives for joint public and private transport networks in the transport, energy and telecommunications sectors to lead European economies out of the present recession.

Q: Do you believe the European parliament should be given greater powers?

A: I am a great believer in parliamentary control of governments and therefore favour giving the European parliament the means to strengthen this control. However, I realise the parliament's power has been increased through the Maastricht treaty, so we must now guard against too much bureaucracy which could paralyse the European legislative process.

Q: What is the earliest date at which EU membership by former communist countries might be practicable?

A: We must allow no delays for the target year of 2000 for the EU membership of the Czech Republic, Hungary and Poland.



Mr Percy Barnevik

Q: Has the single market expanded your business opportunities throughout Europe?

A: The single market has clearly started to expand business opportunities through the liberalisation of public procurement and facilitation of cross-border traffic. There is, of course, no guarantee for entrepreneurial success - all these measures have increased competition and thereby tend to decrease margins. ... to be a winner you have to be even leaner, more efficient and attractive to the customers. The losers will be the ones who cling to remaining protection and who ask for government support.

Q: Does the choice of the next president to the European Commission matter to you?

A: I would wish that the most capable candidate gets the job and not just the politically most opportune one. For example, a "lowest common denominator" which sometimes happens when people cannot agree. Europe needs a strong leader.

# Fighting spirit roused in Denmark

By Hilary Barnes in Copenhagen

The campaign in Denmark for the election to the European Parliament has turned into a verbal punch-up between the prime minister, Mr Poul Nyrup Rasmussen, leader of the Social Democratic party, and the pugnacious Mr Uffe Ellemann-Jensen, leader of the Liberal party and the country's foreign minister from 1982 to 1993.

The current slanging match is just a rehearsal for a more important confrontation in the autumn, when a general election to the Folketing will be held, and Uffe, as he is widely known, will be trying to unseat his Social Democratic rival.

Mr Ellemann-Jensen has gone out on a limb by proposing that the country should drop the "opt-outs" from the Maastricht treaty, which Denmark obtained by the Edinburgh agreement in December 1992 (they covered participation in the final phase of the common defence programme, common legal policies, and European citizenship).

The opt-outs were the essential element in a compromise which followed the referendum defeat of the Maastricht treaty in

the first Danish referendum on June 2, 1992, and they enabled the government to put the treaty to a second referendum on May 18 last year, when the voters finally endorsed the treaty.

The opt-out from the common defence programme, which means that Denmark refuses to become a member of Western European Union, places Denmark in an "absurd situation", argues Mr Ellemann-Jensen.

He urges a referendum now to enable Denmark, which is a member of Nato, to join WEU, and accuses the government of a head-in-the-sand policy on European security, reminiscent, he tells his audience, of the 1930s, when Denmark met the rise of Hitler by pursuing a policy of unarmoured neutrality.

Mr Ellemann-Jensen's straight talking appears to be paying off. If the opinion polls are any guide, the Liberal party may win 20 per cent or more of the vote cast and four or five of Denmark's 16 seats in the Strasbourg assembly, compared with the three seats they have in the present parliament.

A tough fight for second place is taking

place between the Social Democrats, who should retain the four seats they have now by winning about a quarter of the votes cast (much less than the 37 per cent they won in the last general election), and the Anti-European Alliance.

This consists of two non-party anti-European organisations, the People's Movement Against the EU, represented with four MEPs in the present parliament, which was founded in the aftermath of the 1972 referendum that took Denmark into the EU, and the June Movement, named in memory of the June 2 defeat of the Maastricht treaty in 1992.

The anti-Europeans include members and supporters from all parts of the political spectrum, but their leading candidates, law professor Ole Krarup for the People's Movement and Mr Jens Peter Bonde, a current MEP, for the June Movement, are well known left-wingers.

The most colourful candidate is, perhaps, Mr Lone Dybkjær, fighting on behalf of the coalition government's Radical Liberal party. She is a former minister of the environment and present live-in companion of the prime minister.

# Germany's FDP struggles to stay afloat

Former kingmakers acknowledge their fate is tied to Kohl's, writes Judy Dempsey

The leadership of Germany's Free Democratic party, the junior partner in the governing coalition, will today in Rostock begin its struggle to convince disillusioned supporters the party is still worthy of being called the "kingmakers" of the German political system.

The party, which made and broke ruling coalitions of the 1960s, 1970s and 1980s, is struggling to keep its head above the German electoral water. A spate of recent opinion polls gives the FDP just about 5 per cent, the minimum to secure representation in the Bundestag, or lower house.

Any successful outcome of this three-day congress depends on Mr Klaus Kinkel, the foreign minister, who less than a year ago was elected chairman. His task is to impose discipline on an unruly

party which increasingly realises, and fears, that its fate is tied to Chancellor Helmut Kohl's Christian Democratic Union.

Mr Kinkel, a former civil servant and head of Germany's secret service who joined the party only three years ago, has found it difficult to stamp his authority on the party - unlike his predecessor, Mr Hans-Dietrich Genscher, who still hovers in the background.

Earlier this year, Mr Jürgen Möllemann, the party leader in North Rhine-Westphalia and former economics minister who had to resign over a scandal, suggested that the FDP ditch Mr Kinkel and name its own candidate for chancellor.

The party rallied around Mr Kinkel. But the internal dissent has continued largely because the FDP is losing a

sense of what role "liberalism" plays in a party which has shared power for nearly 25 years. "We see ourselves as upholders of free-market values in the coalition, and of civil liberties," said one senior party official. Yet its ability to practise what it purports to stand for has been increasingly undermined, particularly over the past four years in power with the CDU.

Mr Günter Rexrodt, the FDP economics minister, has been unable to gain enough support for a plan to introduce deregulation, particularly in the energy sector. His colleague Mr Otto Lambrecht, the party's economic spokesman, was this year forced to shelve his own plans for a revived 1994 federal budget in order to cut the deficit to DM70bn (€28bn).

The Liberals have also disas-

pointed the left wing of the party by having to support the CDU's law and order campaign and possible powers for the police to bug private homes. As a further affront, Mr Kinkel, despite much dissent, secured enough backing - in the third and final ballot - for Mr Roman Herzog, Mr Kohl's candidate as federal president. In doing so, the FDP signed up to support the CDU and ruled out any possible future coalition with the Social Democrats.

Last month's presidential election showed that, despite ideological differences with the CDU, one principle binds the FDP together: the wish to retain in power.

If the truth be known, we are no longer the great kingmakers any more," a deputy said to Kohl. We are seen by

the electorate as part of the government. If the CDU goes up in the polls, it can only do us good. We cannot jump ship now and move over to the SPD. By backing Herzog, we backed the CDU in their bid for extending power after next October."

Yet the traditional Liberals would probably argue that it is time the FDP had a stint out of power in order to re-group and redefine their role in a united Germany. "We might be out for ever then," one official quipped, adding that this prospect alone might give the chance for Mr Kinkel to unite the party and march behind the chancellor. But its disillusioned supporters will need much persuading between now and October that the party deserves to be returned to the Bundestag.

## EUROPEAN NEWS DIGEST

# Greek interest rates fall as pressures ease

Greek interbank interest rates fell sharply yesterday as financial markets stabilised after almost three weeks of turbulence. The overnight borrowing rate dropped to 35 per cent, while the three-month interbank rate came down to 40 per cent. Dealers said a squeeze on liquidity in the banking system, which kept short-term interest rates at over 100 per cent last week, had eased. The government succeeded in raising Dr500m (€125m) needed this month to finance the public debt through sales of treasury bills at interest of up to 27 per cent and Ecu- and US dollar-linked bonds. But interest rates on government bonds are expected to remain at record levels as next month's borrowing requirement will also be higher than usual.

The drachma declined yesterday against the D-Mark, closing at Dr149.45, down from Dr149.15 on Wednesday. Mr Yannis Papantoniou, economy minister, said the currency was no longer threatened with devaluation. Economists said it would depreciate at a faster rate against other EU currencies over the next few weeks. *Karin Hope, Athens*

## Brussels to study mine sale

The European Commission announced yesterday that it is to examine the privatisation of east Germany's Mibrag brown coal mines and the takeover bid by the French state-controlled insurance company Assurances Générales de France (AGF) International for the Belgian life insurer Assurabel Via. Brussels will look at plans to acquire Mibrag through a share purchase by PowerGen, the UK energy utility, and energy concerns NRG Energy and Morrison Knudsen of the US. It will also investigate AGF's plan to create a company, Delta Capital, under which it will merge its Belgian assets AGF Belgium and L'Escart with those of Assurabel. *Associated Press, Brussels*

## E Europe environment plea

Environment ministers from east European countries meeting in Copenhagen yesterday called on the international development banks to provide them with soft loans for environmental investments. The conference, called by the Danish minister, Mr Svend Auken, to give the east Europeans a chance to put their views to the banks, was attended by ministers from 16 east European countries and by representatives from the World Bank, the European Bank for Reconstruction and Development, the Nordic Investment Bank and the European Commission.

The east European governments made it clear at a conference last year on the environmental condition of the Baltic Sea that they would not be able to make environmental investments unless loans were granted on especially favourable terms. Clearing up the most serious sources of pollution in the Baltic would require at least \$15bn (€10bn), according to Mr Auken. "It is impossible to find financing of this order without changes in the rules of the game." The development banks have insisted so far that all loans to east Europe must be based on "sound banking principles". The conference was expected to conclude last night with a declaration calling on the development banks to change their policies and procedures. *Hilary Barnes, Copenhagen*

## Oslo approves wider oil search

Norway cleared the way for future oil prospecting off its southern coast yesterday despite strong opposition from neighbouring Sweden. The Labour government won a deal with the opposition to allow exploration in the Skagerrak strait, but agreed to make further environmental studies before starting drilling. The opposition Conservative party backed the plan in return for a government promise to review controversial rules allowing the state to raise its stake in profitable oil and gas fields.

The new exploration areas will open up 18 per cent more of Norway's continental shelf for prospecting, making it possible to drill under 56 per cent of the waters off the coast. Norway, western Europe's biggest oil producer, currently pumps some 2.5m barrels a day, mostly from the North Sea. Output, however, is expected to fall in few years unless new discoveries are made. Sweden, fearing pollution from oil prospecting in the waters between itself, Norway and Denmark, has requested inter-government talks before a decision is made. Norway's state pollution board has sharply criticised previous studies of the consequences of opening Skagerrak and areas off mid-Norway for exploration, calling them inadequate. *Reuters, Oslo*

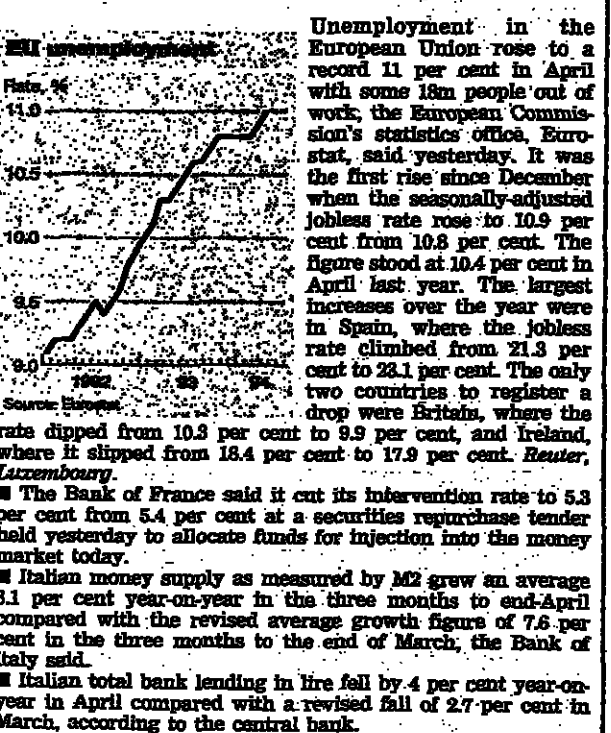
## Russian privatisation protest

Moscow's mayor, Mr Yuri Luzhkov, yesterday stepped up his campaign against Russia's privatisation drive, accusing Mr Anatoly Chubais, deputy prime minister in charge of privatisation, of leading the economy into a dead-end. He said Mr Chubais should take responsibility for the fact that Russians had lost confidence in privatisation vouchers, distributed in 1992. Long an opponent of large-scale privatisation, the mayor restricted land and property sales in the capital earlier this year and banned the registration of joint stock companies if they were formed from state-owned enterprises.

Mr Luzhkov said the state privatisation committee was simply creating conditions for speculators to buy up state property cheaply and sell it later for higher prices. "We support the market economy and privatisation. But we do not want state property to be sold off for almost nothing. We wanted to create a class of owners-producers in Russia. But everything has been bought up by speculators," he said. Mr Chubais responded by vowing to take legal action against Mr Luzhkov, accusing him of prompting a social explosion by violating existing laws. *Reuters, Moscow*

## ECONOMIC WATCH

# Record number jobless in EU



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JP Kinkel 50



# UN postpones peace talks on Bosnia

By Frances Williams in Geneva

The United Nations yesterday called off crucial talks in Geneva between the warring Bosnian factions after the Bosnian Serbs failed to withdraw forces from the safe haven around the eastern town of Gorazde.

Bosnia's Muslim leaders have refused to attend the talks until this condition is met, and the UN accepted their contention that the Serbs had reneged on promises to comply. Despite the setback, the powers involved in talks on Bosnia signalled

their continued determination to bring the parties to the table.

The French government announced that representatives of the "contact group" on Bosnia, which includes the US, Russia, Britain, France and Germany, hoped to convene tomorrow, two days earlier than planned.

UN officials said there was a slim chance that talks between the warring parties could begin today, but only if the Bosnian Serbs fulfilled a pledge to remove all armed personnel, military and civilian, from the 3km exclusion zone around Gorazde.

Some 150-200 Serb militia and paramilitary police, as well as some armed civilians, remain in the zone to "protect" Serb civilians, in contravention of a UN agreement.

The Bosnian Muslims accuse the Serbs of blurring the distinction between soldiers and civilians, with some fighters donning civilian clothes and posing as "refugees" resettling the area.

Dr Radovan Karadzic, Bosnian Serb leader, said on Wednesday that all armed personnel would leave Gorazde immediately. But yesterday

afternoon the UN reported there had been "no movement" and senior Bosnian government representatives remained in Sarajevo.

Mr Yasushi Akashi, head of UN operations in former Yugoslavia, who had hoped to negotiate a four-month cessation of hostilities across Bosnia, had no choice but to abandon yesterday's talks.

The deadlock between the Bosnian parties cast a shadow over the international negotiations planned for tomorrow in Geneva.

These talks, under the auspices of

the five-nation contact group, are aimed at securing a two-way split of Bosnia between the Bosnian Serbs and the newly-formed Croat-Muslim federation.

Dr Karadzic and other members of the Bosnian Serb delegation arrived in Geneva yesterday, as did Mr Kresimir Zubak, the Bosnian Croat leader who was this week elected interim president of the new federation.

There has been some confusion over the relative seniority of Mr Zubak and the Bosnian government headed by Mr Alija Izetbegovic.



Crimea's parliament yesterday rejected an appeal from President Yurii Meshkov (above right) for the power to rule by decree, AP reports from Simferopol. Mr Meshkov, who became president of the rebel Black Sea peninsula in January, told MPs he needed emergency powers to push through economic reforms. He stormed out of parliament after his plea was rejected. *Picture: AP*

## Serbs learn to come to terms with sanctions

The United Nations trade ban has hurt but not changed many minds, writes Laura Silber in Belgrade

Serbia's leaders are in buoyant mood; the governor of the rump Yugoslavia's central bank says oil coming into the republic is being held up more by its own customs officials seeking tariffs on petrol imports than by any international official policy sanctions; and President Slobodan Milosevic brags that Serbia could survive sanctions for a millennium.

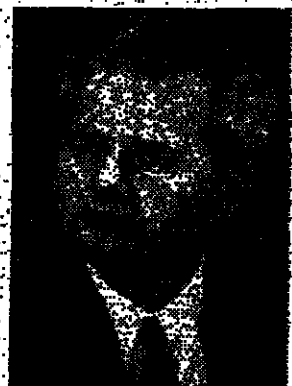
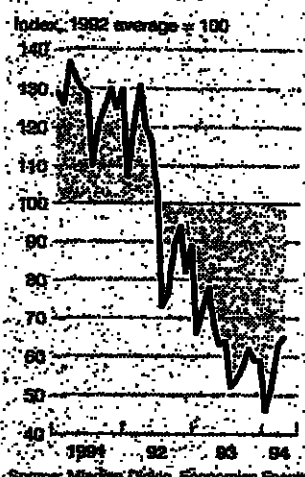
It is not all nationalistic blather. There are some statistics around that give it substance. Hyperinflation appears to have been defeated, industrial production is bottoming out and, on the ground, businessmen and entrepreneurs are telling stories about how they have little trouble, though some additional expense, exporting their wares.

"I have to pay DM3,000 [1,200] to the Bulgarian police and DM4,000 to international inspectors from the CSCE [Conference on Security and Co-operation in Europe] or the UN on the border," says Mr Miroslav Nikolic, owner of Feman, an electrical and machine tools company in Jagodina, central Serbia. "But one lorry-load is worth half a million so it does not add too much to the price."

Mr Nikolic says his small business has actually benefited from sanctions, gaining access to markets usually reserved for Serbia's huge state companies. "It sounds funny, but sanctions gave us a chance to export," he says of his company, which in April had a turnover of DM350,000.

Sanctions have even helped

### Serbia's industrial production



Slobodan Milosevic, President

Industrial production remains far below the pre-sanctions level, but has grown over the past four months. It rose by 3 per cent in April alone

Feman seize control of the market in Macedonia, Serbia's small southern neighbour, which finds tools from western European, or even Slovenia, expensive, says Mr Nikolic. "Our prices are 45 per cent below even after sanctions."

Sanctions were imposed on the rump Yugoslavia (Serbia and Montenegro) two years ago because of the Serbs' role in the bloody partition of Bosnia.

"Trade takes place but exports are 20 per cent cheaper and imports 20 per cent more expensive," says Mr Ljubomir Madzar, professor of economics at Belgrade University.

For some companies, however, the sanctions have not been so benign. "We cannot smuggle out living room sets," says Mr Slobodan Stojanovic, director of foreign trade for

Simplo, once a Balkan giant in the furniture industry.

"The only way we have managed to keep our old partners," says Mr Vlastimir Kostic, representative of Metalprogres, a small socially-owned company which makes tools, "is by selling to them at the lowest price."

"Our customers who risked trading with us during sanctions will be rewarded when they are lifted. We have made sacrifices in order to keep our customers," who he says are from Italy and Egypt.

Mr Kostic says production costs are up 30 per cent as a result of sanctions. "In the long term sanctions have hurt us, making our goods non-competitive."

It is difficult to gauge the broader economic effects of the sanctions. The official figure is

that they have cost the two rump Yugoslav states \$45bn (£30bn).

Industrial production has fallen to a third of its level in 1989. Factories are operating at below half capacity. Per capita gross national product has fallen to less than \$1,000 from \$2,148. Unemployment is running as high as 50 per cent if you include the hundreds of thousands of workers sent on "forced holidays" over the past two years.

However, Mr Madzar points out that sanctions alone cannot account for this.

He cites the break-up of Yugoslavia, the interruption of trade and transport links among the country's former republics, the collapse of the socialist system, the cost of war, hyperinflation and "horri-

ble" mistakes in economic policies.

There are, however, some signs of tentative improvement. While industrial production remains far below the pre-sanctions level, it has grown over the past four months, it rose by 3 per cent in April compared with March, though this followed a 24 per cent rise over the previous month, according to official statistics.

Mr Ivan Vojacic, a Belgrade economist, says industrial growth can be expected in the aftermath of hyperinflation, but says it would be impossible to sustain an increase in production while sanctions are still in force.

Meanwhile, Serbian officials say this year's harvest will be good. The republic has traditionally been self-sufficient in food, exporting wheat, meat, fruits and vegetables.

The central bank governor, Mr Dragoslav Avramovic, architect of the economic programme that overrode in January brought inflation from 300m per cent to zero, says sanctions are no longer of crucial importance for Yugoslavia.

President Milosevic thinks the economic situation has improved so much that he is no longer in a hurry to reach an agreement on Bosnia. Previously, he has appeared anxious to get an agreement in order to secure the lifting of sanctions.

Indeed, western diplomats based in Belgrade say that they have never seen the Serbian leadership so self-confident since sanctions were imposed.

"If the goal was to punish

Serbia, the target was hit," says Mr Predrag Simic, director of the Belgrade Institute of International Politics and Economics. "But it was missed if the aim was to push the voters in Serbia towards a change."

In the distorted political climate of Serbia, the reason for sanctions is unclear to most people. According to a recent poll in Nin, a Belgrade newspaper, 42.5 per cent of the Serbian population does not know why sanctions were imposed or how they can be lifted. The next largest group, 19.5 per cent, is convinced that "nothing can be done because the world hates us."

Mr Simic says people have adjusted to a drop in their living standards, blaming the west instead of the Belgrade leadership. In fact, nine out of 10 people, according to the survey in Nin, feel hardest hit by the ban on international sports competition rather than the economic situation. The severing of cultural, sports, and educational links have devastated Serbian society. Tens of thousands of educated people have emigrated in search of future prospects.

Meanwhile, Serbia's geographical position undermines the sanctions. Despite its status as an international pariah, last month, Mr Milosevic was received in Romania with all the honours traditionally reserved for a head of state.

"Sanctions cost our neighbours. Even the rich countries do not have money to compensate these states. So the cheapest thing to do is lift sanctions," says Mr Avramovic.

## Kravchuk defied over election

By Jill Barsbey in Kiev and Agencies

The Ukrainian parliament yesterday voted to proceed with presidential elections, over-riding proposals for a postponement from the incumbent, Mr Leonid Kravchuk.

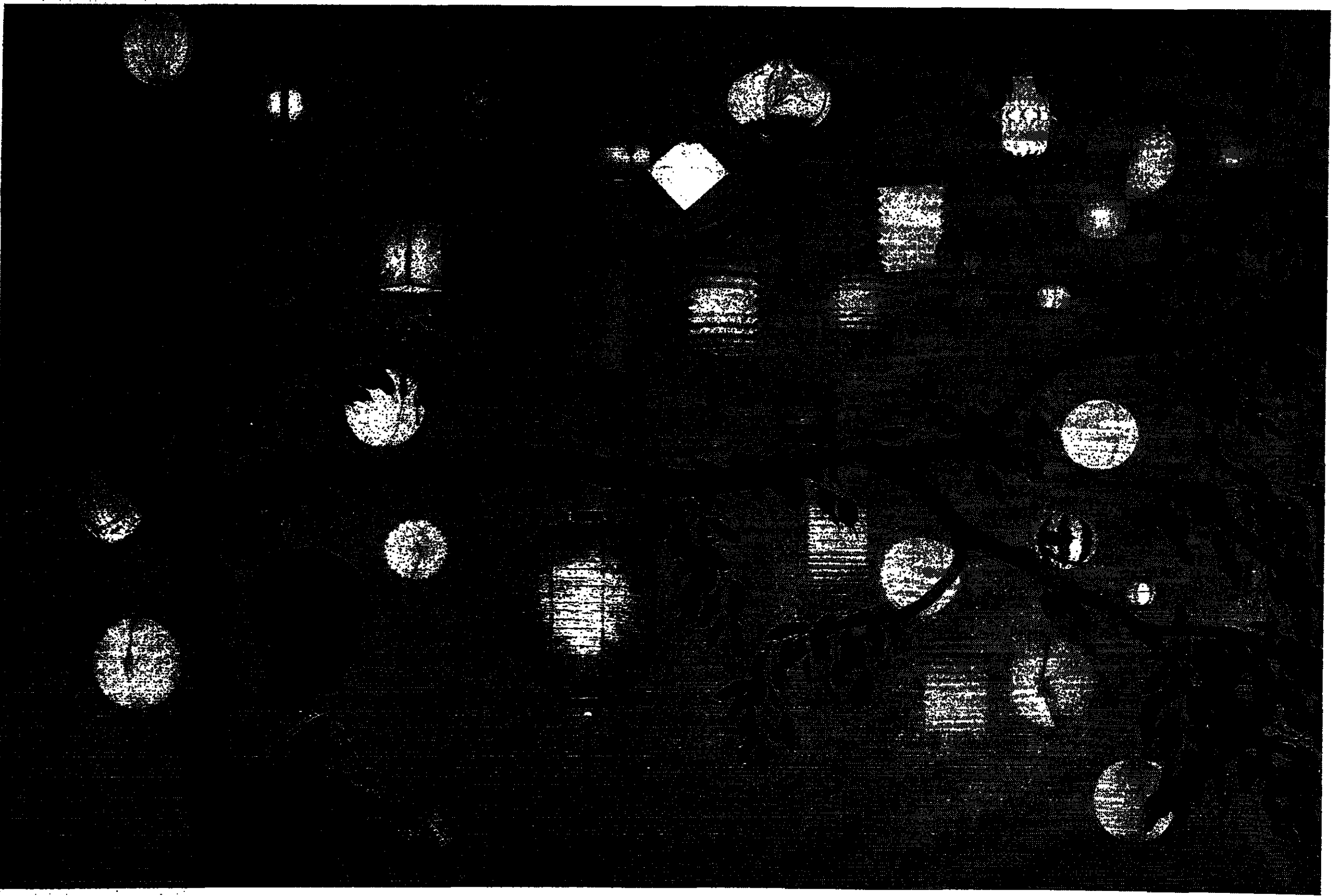
Mr Kravchuk, one of seven candidates registered for the June 26 poll, had asked parliament to delay elections pending a clear definition of the constitutional powers of the president, prime minister and government. But in the past few days he seems to have resigned himself to his fate.

He virtually abandoned his attempt to cancel the election less than a month away and has reluctantly relaunched his campaign. Before the vote, he softened his plea to deputies, saying: "I believe the election must take place. But it must take place only when supported by a legal basis. If parliament wants Ukraine to remain independent and democratic, it must take responsibility to prepare these documents by June 26."

Deputies voted 201-69 in favour of a resolution which said postponing the election was impractical as the campaign was already well under way. The resolution called for parliamentary committees to set down the powers of state institutions within 10 days.

Mr Kravchuk's repeated appeals arguing further elections would bring about a "vacuum of power" fell on deaf ears. While his control over the nation's media failed to earn him support, he took his postponement message to Ukraine's regions, cutting deals with local bosses. But his competitors, seeing Mr Kravchuk trails in polls in most of Ukraine, set up a momentum toward proceeding with the presidential elections.

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## NEWS: INTERNATIONAL

## North Yemen missile wounds 20 in Aden

By Eric Watkins in Aden

North Yemen's military forces, continuing to seek a military victory over their southern opponents, yesterday launched missile attacks on Aden in defiance of an overnight United Nations resolution calling for a ceasefire in the month-old civil war.

Southern leaders, acknowledging the seriousness of the situation, repeated their appeals for international help to end the fighting.

At dawn yesterday, hours after the UN issued its call for a ceasefire,

northern forces fired two missiles at the city.

One exploded over the Sheikh Othman district, wounding 20 worshippers at a mosque, while the other was brought down by southern anti-missile batteries, causing no injuries.

Mr Abdul Rahman Ali Al-Jifri, vice-president of the breakaway south, condemned the attacks and appealed to the international community to bring more pressure on the north Yemeni leadership to stop the war.

He acknowledged the south's position was serious and that the next 24-36 hours would be crucial in its fight against the north.

Northern military units continued their ground advance on Aden, capturing the village of Sabir, about 8 miles from the outskirts of Aden.

Other northern units, advancing eastward from Tur Al-Baha, were also reported to have arrived at Sabir and were poised for a final joint southward thrust to Aden.

The sound of heavy explosions resounded through Aden as southern jets resumed bombing runs from the

airport, attacking northern troops based at Zinjibar, about 45 miles east of Aden.

Though bombed by northern jets nearly a month ago, Aden airport remains operational for military aircraft and has provided the backbone of the south's defence since hostilities began on April 27. Southern military officials said they still had air superiority over the north.

The northern leadership has stepped up its drive against the south during the past week, aiming to achieve a military victory before

international pressure can be brought to end the war.

Apart from increased attacks on the military front, northern forces have also struck at civilian targets. Eight children were reported injured on Wednesday after a bombing raid on Aden by two northern jets aiming at an oil pipeline.

The jets dropped Soviet-made bombs containing 30-40 smaller explosive canisters. Similar bombs loaded with nuts and bolts hit Aden a week ago, causing extensive civilian injuries, western observers said.

## Israel air raid kills up to 45 Hizbollah

By Mark Nicholson in Cairo and David Horowitz in Jerusalem

Israel yesterday launched its bloodiest air raid in seven years on guerrilla targets in Lebanon, killing up to 45 members of the pro-Iranian Hizbollah group in a dawn attack which provoked retaliatory rocket strikes from Hizbollah fighters into northern Israel.

Lebanese officials said four Israeli jets and two helicopters launched the raid on a mountainous Hizbollah training camp at Ain Kaoukba in the eastern Bekaa Valley. Lebanese troops had fought off "an Israeli landing attempt" near Baalbek, close by.

Hours later, Hizbollah fighters in south Lebanon fired at least 25 Katyusha rockets into northern Israel, and a further nine into Israel's self-declared "security zone" in south Lebanon, hitting buildings in the Israeli coastal town of Nahariya.

The Lebanese government condemned the raid as a "barbarian aggression". A statement called for a meeting of the United Nations Security Council to discuss the attack.

President Elias Hrawi called it a disaster for Middle East peace hopes.

The raid came two weeks after Israel provoked anger in Beirut and Damascus with a dawn raid deep into the Bekaa to abduct Mr Mustapha al-Din, an Islamic militant suspected of having kidnapped Mr Ron Arad, an Israeli airman missing in Lebanon since 1986.

Mr Faris Bouze, Lebanon's foreign minister, said 45 Hizbollah "martyrs" had died in yesterday's raid. Hizbollah sources put the death toll at nearer 30, but said the figure

The International Finance Corporation yesterday said it would subscribe to up to 25 per cent of the share capital of a new Arab Palestine Investment Bank and provide \$15m for lending to 3,700 small and medium businesses in the occupied territories, writes Nancy Dunne in Washington. The Arab Bank Group, a commercial and investment group based in Amman, will hold 51 per cent, with the remainder held by European institutions and Palestinian investors.

was likely to rise. The exchanges were the most serious since Israel launched a week-long artillery and air bombardment of towns in south Lebanon last July, after a spate of Hizbollah rocket attacks. More than 120 people died in those raids, eight of them Hizbollah militants.

Hizbollah said yesterday it would make a "comprehensive response on all levels" against Israel, threatening to increase fighting in south Lebanon from the skirmishes which have continued between Israel, its proxy forces and Hizbollah since last July.

Mr Mordechai Gur, Israel's deputy defence minister, asserted the raid was a "pure and successful military strike." He said the Hizbollah militants killed had taken part in attacks on Israel or were training for future strikes.

Raised tensions in south Lebanon will further strain peace talks between Israel and Syria, whose leader, President Hafez al-Assad, has long used Syrian influence on Hizbollah as an important card in his talks with the Israelis.

## Jobs priority at OECD and G7 meetings

By Peter Norman, Economics Editor

With 35m unemployed in the industrial world, it is no surprise that jobs will be topping the agenda of next week's annual ministerial meeting in Paris of the Organisation for Economic Co-operation and Development and the economic summit of the Group of Seven nations in Naples in July.

Underpinning the discussions of ministers of finance, labour, trade and foreign affairs from the 25 OECD member states next Tuesday and Wednesday will be an in-depth study by the OECD secretariat, containing 57 detailed recommendations, intended to form the basis of tailor-made policy programmes for individual member states.

Virtually all OECD member states face unemployment problems of some sort, which the OECD believes rest in an insufficient ability to adapt to a fast-changing world economy.

The OECD study, two years in the making and to be published late next Tuesday, puts the jobs problem in the context of globalisation and technological change, forces which have undermined many traditional patterns of work and overwhelmed many long-established responses to unemployment.

The paper's main recommendations are expected to detail how to:

- Enhance creativity and diffuse technical know-how. The OECD believes its members need to encourage high-wage jobs with high productivity, and that it is more important for countries to diffuse new technologies than create them.
- Increase flexibility of working hours. The paper will stress many workers no longer need to be pinned down to traditional working hours in office or factory because new technology allows them to work from home. Many households have two earners and not all workers want to work full time. But the study will warn against governments imposing work sharing.

- Encourage a more entrepreneurial climate in many member states. OECD economists have been struck by the ease with which companies can be set up in the US compared with parts of Europe.
- Increase flexibility of wages and labour costs. Potentially, this is one of the most contentious areas of the report. The US has created far more jobs than Europe, but at the cost, critics say, of creating poverty in work for the unskilled.

The OECD will focus on non-wage labour costs, such as employers' social security payments, which are very high in many European countries which also have inflexible wages.

It believes employment can be created in such countries if non-wage costs are cut and the resulting gap in government finances plugged through other taxes. But in the US, where wages are flexible and non-wage costs are low, increased levies, to cover health-care for example, should not hit employment.

● Weaken employment protection legislation, which has the perverse effect of discouraging job creation. This is a particular problem in some European countries such as Spain, Ireland, France and Italy.

● Encourage active labour market policies that link unemployment benefit with seeking a job or training. The OECD is convinced paying people for doing nothing is damaging.

● Improve the overall competence of labour. This goes beyond vocational training to ensuring member states have suitable school curricula.

● Overhaul, where necessary, the interaction of the labour market and social benefit systems to ensure help is targeted where it is needed and benefits do not act as a disincentive to job seeking and job creation.

The OECD paper will tell governments to maintain solid macroeconomic policies based on low inflation, sound public finances and sufficient savings to sustain investment.

## Yeltsin seeks nuclear-free Korea

By Leyla Boulton in Moscow and Reuter

President Boris Yeltsin, in another display of Russia's newly assertive foreign policy, yesterday called for an international conference to make the Korean peninsula nuclear-free before attempts to impose sanctions on North Korea.

The Russian leader said that if such a conference failed to make North Korea, a former ally of the old Soviet Union, comply with the nuclear non-proliferation treaty it had signed, Russia and the world would have no choice but to turn to sanctions.

"Today, when no decision has been taken to convene an international conference, it is too early to talk about sanctions," he told a joint news conference with South Korea's visiting President Kim Young-sam. "If it got to the point where North Korea sought to undo the non-proliferation treaty, Russia will be forced to gradually begin to solve the problem: first to issue warnings [to North Korea] and then the world community must decide whether to impose sanctions on North Korea."

The crisis over North Korea's refusal to permit inspection of nuclear facilities deepened yesterday as Pyongyang threatened to scrap previous pledges and warned that sanctions against it could have devastating results.

But Mr Yeltsin said it was too early to talk of sanctions as long as a conference gathering North and South Korea, Russia, the US, Japan and China had not been convened. He said he would try to talk to President Bill Clinton, now on a tour of Europe.



South Korean President Kim Young-sam follows goosestepping Russian soldiers in wreath-laying ceremonies at the Tomb of the Unknown Soldier in Moscow yesterday. South Korea has won Russian backing for possible UN sanctions on North Korea on the nuclear inspection issue

In Rome Mr Clinton said he would press for international economic sanctions against North Korea if the Interna-

tional Atomic Energy Agency found Pyongyang violated nuclear safeguards accords.

The IAEA wants to inspect spent fuel rods being removed from a reactor to ensure the North has not diverted nuclear material for weapons purposes.

## India steel plant doubts grow

By Kunal Bose in Calcutta

Long-standing plans to build a Rs64bn (£1.3bn) integrated steel plant near Calcutta, one of the country's largest investment projects, have been thrown into doubt following the withdrawal of Caparo, the UK engineering group, as principal promoter.

Mr Swraj Paul, Caparo chairman, said Indian economic reforms, though on the right track, had not progressed far

enough to "attract industrial investment" and regretted steel was not given the "kind of priority it deserves". He blamed Indian state financial institutions for not committing sufficient funds.

Caparo had been ready to invest \$90m (£60m) in the equity of Kalinga Steel, a company formed to implement the 1.5m-tonnes-a-year project at Daitari in Orissa state, south-west of Calcutta. The Orissa government, the joint

promoter, was ready to contribute nearly \$30m. Davy International of the US, according to Mr Paul, had been prepared to put \$70m into Kalinga Steel but pulled out after failing to agree terms with the Indian financial institutions.

According to Mr Paul, "there is no way we can build a Rs64bn steel plant without a debt-equity ratio of 3:1. But the Indian financial institutions are insisting on a debt-equity ratio of 2:1" - although, he

said, the higher gearing had been approved by the Indian Foreign Investment Promotion Board.

Mr Biju Patnaik, chief minister of Orissa, said the land earlier allotted to Kalinga Steel had now gone to Mesco, a diversified Indian business house, to put up an export-oriented steel plant. Mr Paul rejected an Orissa government proposal to import a second-hand steel plant which would have cut costs substantially.

## Drugs revelations win Chuan a breather

Victor Mallet on opposition disarray that plays into hands of Thai PM's coalition

Few Thais were astonished when the government let it be known two weeks ago that 17 opposition politicians were suspected by the US of drug trafficking.

Thai politics is not for the squeamish, and the corruption and unscrupulousness of many politicians has never been in doubt.

But the latest round of drug revelations - which obliged the US to confirm that it had indeed blacklisted at least two opposition MPs already named in public - was admittedly timed to give the fragile coalition government a much-needed breathing space.

In March, the opposition had joined forces with the military-dominated Senate and thrown out plans to make the constitution more democratic. Since these reforms were among the main aims of the 20-month-old administration, some government supporters believed Mr Chuan Leekpai, the prime minister, would be forced to dissolve parliament and call an election.

So far he has avoided a dissolution. Government MPs have put a brave face on the defeat, saying that they can amend the opposition's own draft constitution enough to reach a satisfactory compromise, and they have simultaneously put the opposition on the defensive with a flurry of leaks about drug trafficking and other misdemeanours.

Mr Thanong Silprachakong, an MP for Chart Thai (Thai Nation), the largest opposition party, was forced to resign after being accused of earning more than \$10m



A pro-democracy activist beside a panel depicting Hitler and Thai prime minister Chuan Leekpai sharing the same body. The large painting is positioned near hunger striker Chalard Vorachut outside the parliament building in Bangkok

(\$6.6m) by smuggling marijuana to the US. Another Chart Thai MP was found by police at an illegal gambling den, and the usual cover-up to protect his reputation failed to take place. Yet another opposition MP who was refused entry to the US on suspicion of drug smuggling tearfully declared his innocence in parliament and accused the government of "a devilish and dirty tactic".

Government MPs have denied any campaign to discredit the opposition by leaking information on drug cases. "I must deny it," said Mr Akaporn Sorasuchart, a government MP in Bangkok from Mr Chuan's Democrat party. But

he added: "The timing is so to the government's side, we must admit."

The publicity surrounding the scandals has infuriated Mr Banharn Silapa-archa, who recently took over the leadership of the Chart Thai party and is regarded as a possible future prime minister.

Mr Banharn is known as "the mobile ATM" (automatic teller machine) because of his generosity and his expertise in the traditional patronage-politics of Thailand. He has good contacts in the armed forces and the bureaucracy. Supharburi, his constituency, boasts plenty of new roads and new schools and is jokingly called

remarkably free of corruption, but liberals are incensed that Mr Chuan has backed down on the constitution - he at first wanted, among other aims, to reduce the size and power of the appointed Senate - and has failed to spread democracy to local government.

Mr Chalard Vorachut, a former Democrat MP, is staging a hunger strike outside parliament in Bangkok and says he will fast to death unless the constitution is thoroughly reformed. Mr Chuan can take little comfort from the fact that right-wingers have set up food-laden tables near Mr Chalard's tent and are mocking him by threatening to gorge them-

selves to death.

At least Mr Chuan does not fear an imminent coup d'état in a country once famous for them; the army's influence is declining. The prime minister and his supporters say the civilian government has made a start in promoting economic development in rural areas and is presiding over an economy growing at a healthy 8 per cent annually.

But Mr Chuan's critics - including members of the Palang Dharma (Moral Force) party that is one of the five parties in the coalition - are uneasy about his willingness to compromise on the constitution and annoyed that he has yet to make a decision on how to solve Bangkok's notorious transport problems.

Negotiations on the constitution, conducted in a parliamentary committee dominated by the opposition, are likely to drag on for two or more months. There is also bound to be plenty of information about the dubious activities of opposition MPs that has yet to be revealed.

## Kenyan charged in central bank fraud

Kenyan police charged a local businessman yesterday with cheating the central bank of some 13bn shillings (£158m), the biggest fraud in Kenya's history, Reuter reports from Nairobi.

Prosecutors told Nairobi magistrate's court that Mr Kamlesh Patni stole from or defrauded the central bank on 36 occasions between April and December 1993. Mr Patni, 33, pleaded not guilty.

Mr Eliphas Ritungu and Mr Lazarus Wairagu, who were sacked by the central bank last December, were charged as accomplices. They also pleaded not guilty.

Police said they would detain Mr Patni until Monday when his plea for bail would be heard. The case is unlikely to be heard for several months.

Economists said the figure was roughly equal to a sixth of Kenya's annual gross domestic product and was the largest fraud charge since independence from Britain in 1963.

It was not immediately known whether the charges were linked to \$210m (£140m) which Mr Michael Chesher, central bank governor, has said was lost in a forward foreign exchange contract with Mr Patni's Exchange Bank.

Bankers say the alleged fraud was discovered last year when the International Monetary Fund questioned why the central bank had two accounts abroad.

## Taiwan generals are impeached

Taiwan's top government watchdog impeached eight generals yesterday for allegedly wasting taxpayers' money in an arms scandal involving upgrading of 32 anti-submarine aircraft, Reuter reports from Taipei.

One four-star general, two three-star generals, two major generals and three lieutenant generals formed the largest group of military officials ever impeached by the watchdog, the Control Yuan. The eight, who included Gen Kuo Ju-hsi and Gen Chen Hsing-ling, former air force commanders-in-chief, were impeached because "the upgrading of S-2T propeller planes lacked thorough planning and the negotiated price did not meet regula-

tions", an official said. "Delivery was delayed but there was no stipulation in the agreement for any penalty. Payment was made even before the upgrading was completed, wasting taxpayers' money and delaying upgrading of combat capability."

The Committee on the Discipline of Public Functionaries will decide what action to take against the generals. They could be dismissed if still in office but will not face criminal proceedings unless prosecutors decide on an inquiry. The impeachment could stop Gen Kuo, 73, a national policy adviser to President Lee Teng-hui, and Gen Chen, 69, a strategic adviser to the president, returning to office.

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## US workers 'must share in decisions'

By Jeremy Kahn  
in Washington

Sustained employee participation in decision-making is a critical factor in increasing US economic performance, a panel appointed by the Clinton administration reported yesterday.

The Commission on the Future of Worker-Management Relations, known as the Dunlop Commission after its chairman, former labour secretary Mr John Dunlop, has undertaken over the past year one of the most comprehensive examinations of US labour-management relations in 60 years.

The Commission found that viable, high quality employee participation arrangements are rare because the structure of US labour law, which has not changed dramatically since the 1930s, makes managers wary of changing traditional decision-making hierarchies.

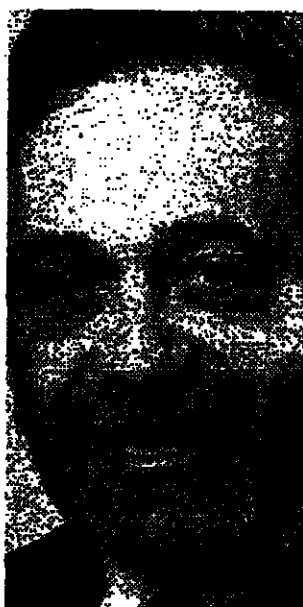
A survey by the commission shows that 40m to 50m US workers would like to participate in critical decisions on their jobs but have no opportunity to do so.

"Employee participation has grown and is designed to increase efficiency, performance and quality," Mr Dunlop said. "But the high performance workplace may well be limited in the eyes of employers by our existing statutory arrangements."

The Commission has not yet released its recommendations, which could change such fundamental aspects of US labour law as the National Labour Relations Act passed under the New Deal. The recommendations are due out this autumn.

No area of current labour practices was sacred, Mr Dunlop said. The Commission also found that most sectors of American society supported workers' rights to unions and participation in collective bargaining.

In practice, it discovered employees could not always organise and elect representa-



Reich: 'Illegal practices rising'

tives free from coercion and interference, by either management or union officials.

Mr Robert Reich, labour secretary, said yesterday the number of cases of illegal employment practices had increased recently among a small segment of US employers.

Mr Dunlop also said that his panel found the tremendous rise in rights and protections granted to individual workers over the last 50 years by both state and federal legislatures has led to a flood of litigation that can often interfere with workplace productivity.

Last year 46,000 complaints of alleged labour law violations were brought to the Department of Labour alone, Mr Reich said.

Business and government should also be alarmed by the commission's findings on the growing income gap, the largest of any industrialised nation, he added. Over time this rising gap between rich and poor, and educated and uneducated, would lead to a dramatic erosion in both productivity and competitiveness, Mr Reich said.

## Cuban economy 'set to recover next year'

A senior economic policymaker tells Stephen Fidler of plans to tackle island's money glut

Cuba's economy will not return to growth until at least next year, and any recovery will be modest, a leading Cuban economic policymaker says.

"It seems to me that this year the economy is still facing a very, very difficult situation," says Mr Osvaldo Martínez, president of the Economic Commission of Cuba's National Assembly, "but I expect that next year it will be in a position to resume growth, though not in a spectacular manner."

Mr Martínez, in London last week with a delegation from Cuba's National Assembly, estimates that since the collapse of the Soviet Union, the Cuban economy has shrunk by 30-35 per cent - lower than many external estimates. The collapse - Cuba conducted 85 per cent of its commerce with the USSR and its former east European satellites - was followed by a big drop in Cuban trade. Exports from Cuba dropped from \$3.1bn in 1989 to \$1.7bn in 1993, he says.

Mr Martínez says the main problem facing the government is the big overhang of currency in the Cuban economy. A meeting of the National Assembly at the start of this month, following consultations with 3.5m workers, has provided the out-

line for tackling this issue, he says.

The government does not intend to apply shock therapy - "the type of neo-liberal policies as you see in Latin America. The task is to correct the internal financial imbalance and not to kill the social cohesion."

However, the government recognises that excess liquidity has had negative effects on the economy. "It hurts the discipline of work and the interest in work. It hurts productivity and efficiency and contributes to the development of the black market," says Mr Martínez.

Excess liquidity was estimated at the start of last month at about 11bn pesos - representing about 15 months of the population's earnings. (The peso is not convertible, but it is officially set at about parity to the dollar. The black market rate is around 100 to the dollar.) Some 60 per cent of this monetary overhang was in the form of deposits in savings banks, and the rest in cash.

This is being made worse by a continuing budget deficit. It was \$2.2bn pesos last year, and this year the government is aiming to reduce it by 24 per cent, mainly by reducing inefficiency in and cutting subsidies to state enterprises, he says.

The monetary overhang will be addressed in three ways. Policies would be aimed at encouraging savings; raising prices and eliminating subsidies and certain government gratuities, such as free water; and through the introduction of wider taxation. At the moment, only a few thousand Cubans pay income tax.

Price rises were announced last week, significant ones on products Mr Martínez describes as non-essential goods, such as cigarettes, tobacco, alcoholic beverages, and on petrol. Electricity prices will also go up, but by how much will depend on what is consumed.

"We think that we need not less than 18 months to see the problem under control," though the first effects of the policy will be seen before that. The aim, he says, is to "restore the purchasing power of our national currency". After the problem of excess liquidity is resolved, the possibility of making the peso convertible will be considered.

Asked about the crackdown on the rampant black market that also emerged from the National Assembly meeting, Mr Martínez says: "We are not thinking in terms of an economic solution. The regression of the black market is not a



Martínez: expect no neo-liberal shock therapy

Tony Anderson

matter of an economic solution, it's a matter of elementary social justice.

The economic solution to the black market "is to increase the production and efficiency of the economy," he says.

Asked whether a further freeing of the agricultural sector - producers must by law

sell their produce to the government - is in prospect to increase farm production, he says: "We are not in a dogmatic position in this field or any other field." However, the 1980s experiment of peasant markets is "not a real solution" but a source of "speculation, high prices and intermediaries".

His prediction that the economy will improve is based on some improving indicators. "Foreign investment is going well in the conditions of the US blockade" - a reference to the US embargo, which he estimates has cost the Cuban economy \$40bn since it was introduced in 1960. He says there are no official figures for the size of foreign investment but cites "academic estimates" of \$500m. "It's not a big figure but in the conditions of the Cuban economy an important one."

He says tourism is going well. Last year gross revenues were about \$700m - with visitor numbers of around 700,000 - providing a net contribution of \$220m to the economy.

Oil exploration is on a rising trend, and national oil output rose last year to 1.1m tonnes, from about 800,000 in 1992.

He does not expect electricity shortages, already leading to significant power cuts, to get worse.

## Leading indicators index stalls after rise in March

By Michael Prowse  
in Washington

The US official index of leading indicators was flat in April, after a strong 0.7 per cent gain in March, the Commerce Department reported yesterday.

Separate figures showed new orders for manufactured goods fell 0.1 per cent between March and April. On an annual comparison, however, orders were up a robust 9.1 per cent.

The figures followed reports earlier this week of a modest decline in consumer spending

and home sales between March and April and a drop in the Conference Board's measure of consumer confidence last month.

The Purchasing Managers' Index - a guide to conditions in manufacturing industry - was flat in May.

Some analysts see the weaker tone of recent data as evidence that higher short- and long-term interest rates are beginning to exert a downward pull on growth.

The majority view, however, is that recent data reflect the natural volatility of economic statistics rather than a weak-

ening of economic fundamentals. Economic series do not rise continuously even in strong expansions.

Most forecasters believe the economy is still growing faster than the 2.5-3 per cent annual rate regarded as sustainable in the long term. Gross domestic product is expected to grow faster this quarter than the 3 per cent annual rate registered in the first three months.

Falling share prices and an increase in weekly claims for unemployment insurance made the largest negative contributions to the leading index in April.

## Venezuela restores right of economic freedom

The Venezuelan government has restored a constitutional provision granting the private sector freedom of economic activity, writes Joseph Mann in Caracas.

Wednesday's action, praised by businessmen, lifted the February 28 suspension of so-called "economic guarantees", which enshrine the individual's right "to freely engage in the economic activity of his choice" without undue government interference.

At the time of the suspension, the government of President Rafael Caldera said the measure would be temporary.

Businessmen were worried, however, that the government would use the suspension to wield special economic powers, such as extensive price controls. The previous suspension of economic guarantees lasted 30 years.

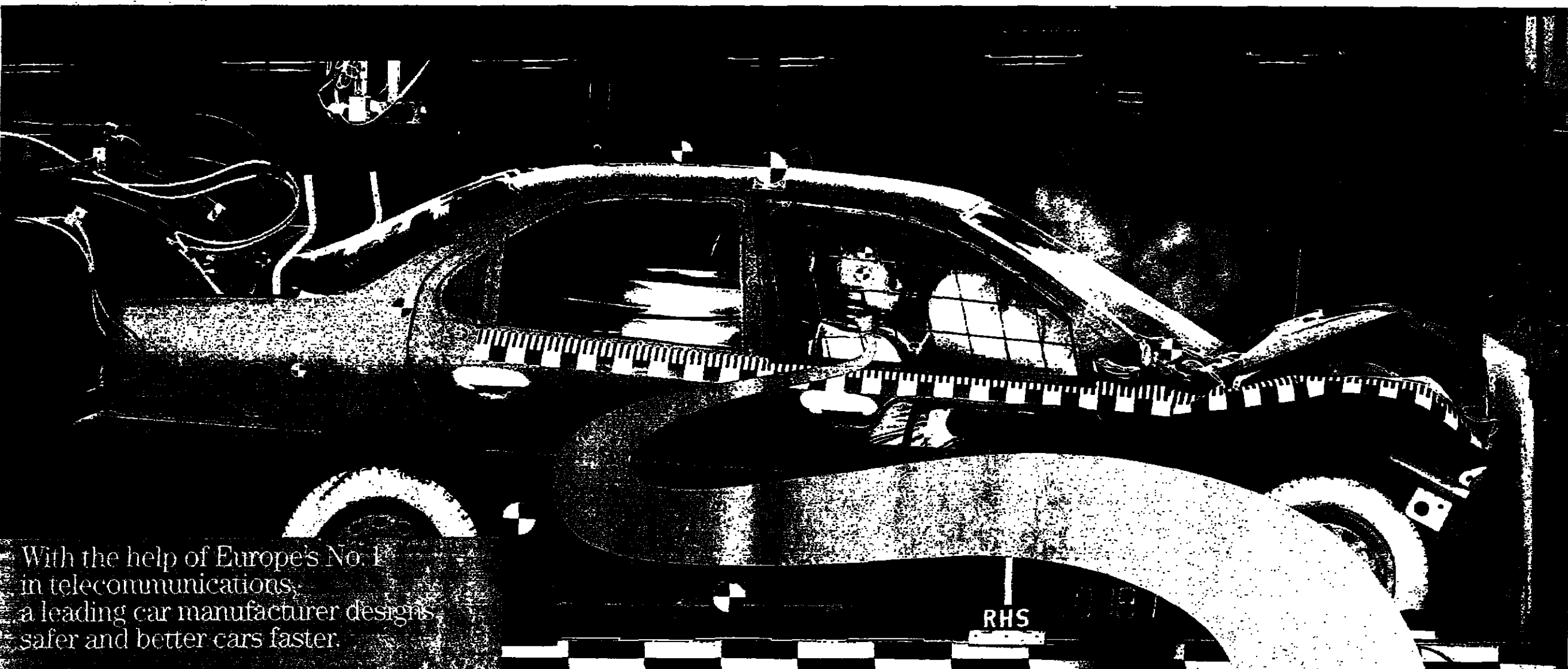
Ironically, on the same day as this move toward economic liberalisation, the cabinet approved a three-month extension of price controls on a wide range of pharmaceutical products.

Mr Alberto Poletto, industry minister, said however, that some "moderate" price increases would be permitted

for medicines, and that it was not the government's "style" to decree price controls on a general basis.

Venezuela's central bank revealed on Wednesday that the consumer price index rose 5.2 per cent in May, the highest monthly increase in recent years. Most of the May rise was due to higher import costs related to a rapid devaluation of the Venezuelan bolívar during April and most of May.

Mr Julio Sosa, finance minister, said inflation this year was now expected to reach 50-60 per cent, compared with 46 per cent in 1993.



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## NEWS: WORLD TRADE

# Brussels calls for new GSP trade plan

By Lionel Barber in Brussels

The European Commission yesterday recommended an overhaul of trade benefits for around 60 developing countries, with new incentives for improving environmental and labour standards.

The guidelines are part of a review of the generalised system of preferences which grants tariff advantages to developing countries to help them export to the EU market.

The GSP review, which takes place every 10 years, is part of a wide-ranging Brussels effort to update trade policy toward the developing world.

The Commission is waiting to hear views from EU ministers and the European Parliament before it decides on how to apply the new GSP scheme to specific countries and sectors. But the broad outlines of reform are already clear ahead of the Commission's ambitious deadline of January 1 1995 for starting the new scheme.

First, the Commission wants to offer extra trade benefits to encourage countries to pursue

sound environmental policies and follow international labour agreements on the lines of the ILO convention. Brussels officials argue that this amounts to "positive" discrimination which should not therefore arouse opposition from Gatt.

Mr Pierre Defraigne, senior Commission official in charge of North-South relations, added that Brussels had deliberately underlined the link between social and environmental policies and trade.

Second, the new guidelines are supposed to be simpler to manage. Starting with Gatt's Most Favoured Nation status as a baseline, Brussels wants to offer new flexible rates which will decline progressively from 50 per cent, 75 per cent and 100 per cent of MFN.

Third, the goal is to reduce the number of countries eligible for GSP, with "super-competitors" such as fast-growing east Asian economies dropping out of the running. The criteria for GSP eligibility will be per capita GDP and the proportion of manufacturing for exports which directly competes with

European products in the EU market.

Fourth, the Commission wants to introduce a safeguard clause "very close to the Gatt safety clause", said Mr Defraigne. This would operate against as yet unidentified "sensitive" products.

China can expect to benefit from GSP, though Brussels will put a ceiling on benefits because of the size of the Chinese economy. Similarly, Mr Manuel Marin, the EU Commissioner in charge of the exercise, is expected to press ministers to continue extra trade benefits for the Andean countries fighting drug trafficking. Venezuela and, possibly, Panama may also benefit.

GSP was long the favoured alternative for developing countries not advanced enough to take advantage of the Gatt multilateral trading system, which relies on members offering reciprocal concessions. In the wake of the progressive dismantling of tariffs under the Uruguay Round agreement, GSP is viewed as a complement to Gatt.

## Cosmo to receive rights to Abu Dhabi oil field

By Michio Nakamoto in Tokyo

Cosmo Oil, a Japanese oil wholesaler and distributor, is on the verge of receiving exploration and development rights to a new oil field in Abu Dhabi.

The Abu Dhabi authorities made the offer to Mr Yoshiro Nakayama, honorary chairman of Cosmo Oil, when he visited the United Arab Emirates in April, Cosmo said.

Japan accounts for about half of Abu Dhabi's total crude oil exports.

Negotiations are still underway, but if a deal is finalised it would help Cosmo to take its long-term goal of expanding its Middle Eastern production a step further.

It has been producing oil at the Mubarrat concession in Abu Dhabi since 1973 through a joint venture company with Japan Energy. However, output at Mubarrat has been on the decline from a peak of 30,000 barrels per day in 1979 to about 15,000 b/d.

An award of new exploration and development rights in Abu Dhabi could bolster Cosmo's financial performance. Exploration and production is where profits are to be made, although Japanese oil companies have concentrated on downstream operations, said Mr Nicholas Smith at Jardine Fleming.

Oil companies and the Japanese government have been keen to win development rights in the Gulf to ensure a steady source of oil for the country, which has few energy resources of its own.

Japan depends on the Middle East for 70 per cent of its oil imports. But Japanese equity in international oil reserves accounts for only 13 per cent of the country's total imports.

The Japanese government wants to raise this to about 30 per cent in the medium term.

## Waging a war for US business

Guy de Jonquieres interviews Clinton's export policy 'general'

As befits the son of a career soldier who grew up with General Douglas MacArthur's farewell address on the wall of his family home, Mr Jeffrey Garten has a penchant for military metaphors. When he talks about his job, his conversation is dotted with phrases like "no first-strike policy", "strategy" and "war room".

Mr Garten is not a Pentagon brass-hat, but the Clinton administration's under secretary of commerce for international trade. However, the martial imagery clearly fits with his convictions about the need for radical change in US national priorities since the cold war ended.

In his writings and speeches - which he turns out prolifically and at great length - he has pounded away at the theme that the overriding concern of policy today is no longer defending national security but a remorseless global battle for economic advantage.

As commander of the federal government's newly-refurbished export promotion drive, he is in the frontline of that offensive. And he has powerful backing from President Bill Clinton. Not only has Mr Clinton thrown much bigger resources at export promotion, but he has proudly claimed credit for pitching in to win a \$6bn civil aircraft order from Saudi Arabia in February.

"I would be very surprised if we did not have many more successes," says Mr Garten, a 47-year-old former investment banker who is widely acknowledged to be one of the intellectual leading lights of the Clinton administration.

"In the past, export policy has been seen as a stepchild of the commerce department. Nobody's thinking that any more. It's now embedded in our perception that exports are what is going to make the US economy spin."

But while the administration backs in the early results of its foreign sales drive, they are provoking outrage abroad. The French government - itself no mean export promoter - is still fuming at the Saudi deal. Disappointed foreign bidders for a \$4bn Saudi telecommunications contract, won by American Telephone and Telegraph



Garten: 'We would prefer not to play this game at all'

last month, allege it was rigged politically in favour of the US company.

Mr Garten is unrepentant. He insists Washington is simply a late entrant in a game long played by other governments, notably in Europe and Japan. If they resent the US muscling in, they should not have started the ball rolling. What is more, he says, the US aims to play very hard indeed.

With the blessing of the White House, export promotion has blossomed into an administration-wide effort, co-ordinated at regular cabinet-level meetings involving officials from the state department and other federal agencies.

It all comes down to growth and jobs. Pulling out a set of flip charts, Mr Garten reels off figures showing how much exports have contributed to recent increases in US gross national product and well-paid employment. "We do not have the great luxury of saying this job is good and that job is bad. The first thing we want is high levels of employment."

But how does the policy fit with the globalisation of business, as companies increas-



Garten: 'We would prefer not to play this game at all'

ingly source components and manufacture products worldwide? How can Washington be sure that support for American companies will end up benefiting workers in the US rather, than say, in Singapore?

Mr Garten insists his department vets every application for export assistance to determine its contribution to the domestic economy. But he admits that choosing between the relative merits of US-owned companies and local subsidiaries of foreign groups can be tricky.

So far, he says, the problem has arisen less in export promotion than in deciding whether foreign-owned subsidiaries should be eligible to participate in the administration's sharply increased funding for research and development in high-technology industries.

"This thing comes up all the time. We don't have the most consistent policy right now. They're very difficult issues... and we know they're important," he says. Finding a solution is a high priority, he says, likely to require international negotiations.

Washington's assertive championing of national busi-

ness interests also sits rather oddly with other aspects of its trade policy. Does it not, for instance, risk devastating indignant US assertions that Japan's domestic market is rigged by politicians and bureaucrats in favour of national producers?

"We certainly can't mortgage our entire international economic strategy to perceptions of what we would like the Japanese to do," he says.

And asked how he would field objections from, say, Sweden, that the US may distort competition and discriminate against companies from smaller countries whose governments lack less international punch, he replies: "I would say that you engage in subsidised financing... the Swedes are doing it. I haven't measured it, but if any government came in and said it was totally pure - first of all, if it's from Europe or Canada - I would be sceptical. You certainly couldn't expect US policy to be geared to the one or two countries that possibly could be pure."

If other governments really feel strongly about US tactics, he says, they should agree to sit down and negotiate more effective ways of eliminating export subsidies. Until that happens, the administration remains determined to lobby hard for US companies and match the competition, subsidy for subsidy, in bidding for contracts it really wants.

Mr Garten concedes that, in practice, budgetary constraints will compel the administration to be selective about the projects it backs. Already, he says, it is under pressure to improve the efficiency of its export promotion effort before requesting more funds from Congress.

Furthermore, for all his enthusiasm about the mechanics of the effort and the new resources at his disposal, he admits to more than a shade of doubt about the value of the purpose they serve.

"Without question, no good is going to come out of this. It would be vastly preferable to have a system where companies are competing on their quality and reputation, not on the subsidised financing they get. We would prefer not to play this game at all."

## European production of spun yarn set to decline

By Jenny Luesby

The west European spinning industry is likely to suffer further sharp declines in output as production shifts to the Far East, according to a report by Textiles Intelligence and the Economist Intelligence Unit.

The report predicts that spun yarn production in western Europe will fall to 2.3-2.6m tonnes by 2000, from a peak of 3.8m in 1987, in spite of technological advances and improved yarn quality.

The industry's fastest growth will be in China, India and Pakistan, where labour costs are low and raw cotton is locally available.

Asian producers of yarn will also benefit from the rapid growth in textile and clothing

manufacturing in the Far East. Conversely, as west European fabric and garment makers reduce the scale of their operations, European spinners will face an ever-declining market for their products, the report predicts, in a trend that will get worse as quotas are liberalised under the new Gatt agreement.

In the five years from 1987, only Italy, which accounts for 30 per cent of European spun yarn production, and the Benelux countries maintained production levels.

Other leading producers experienced sharp falls in output, with UK production off by 30 per cent and French production down by 27 per cent.

Cotton yarns are expected to be the hardest hit in Europe,

with output set to fall by a quarter between 1991 and 2000. Synthetic fibre yarns also face sharp declines in output, of up to 18 per cent.

However, the wool spinning sector will be more resilient, the report predicts, declining by about 11 per cent.

The outlook is brighter in the US, where spun yarn production grew by 24 per cent in the 1980s, to reach 2.0m tonnes in 1991.

It is expected to stabilise at this level for the rest of the decade.

*World Markets for Spun Yarns: Forecasts to 2000.* Textiles Intelligence and the Economist Intelligence Unit, Unit 151, Dartford Trade Park, Hawley Road, Dartford, Kent DA1 1QB. £295 or \$525.

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## Toyota to export UK engines to Turkey

By Kevin Done, Motor Industry Correspondent

Toyota, the Japanese car maker, is to export engines from its UK plant at Deeside, Clwyd, to a new car assembly plant in Turkey, which will begin production in the autumn.

The supply of engines to the car plant at Adapazari, 100 miles east of Istanbul, will mark the first time Toyota has exported engines from the 114m UK plant. The Deeside engine facility began production in late 1992 and chiefly supplies engines to Toyota's £700m UK car assembly plant at Burnaston, near Derby.

Production of the Corolla small family car at Toyota's Turkey joint venture plant in Turkey, is due to start in September. The Turkish company is owned 40 per cent by Toyota, 10 per cent by Mitsubishi, the Japanese trading house, and 50 per cent by Sabanci, Turkey's second largest industrial group.

Production is expected to total 2,000 in the final months

this year rising to around 20,000 next year. Toyota said the plant's short-term prospects were uncertain, however, given the present sharp downturn in the Turkish new car market.

Toyota's Turkish plant will have an eventual capacity to produce 100,000 cars a year with a significant share of the engines to be supplied from the Toyota plant in north Wales.

The Deeside facility currently builds 1.6 litre petrol engines for Toyota's Burnaston car plant, and supplies components - blocks and crankshafts - to Toyota in Japan for 1.8 litre engines. The Deeside plant produced 29,000 engines in 1993, but this is expected to rise to around 70,000 this year.

In the six months to end-March it exported 45,000 cylinder blocks and crankshafts to Japan worth £2.5m. Toyota said the Burnaston car plant had reached an output level of 400 cars a day or 100,000 cars a year, the planned full capacity in the first stage of the project. Output of the Carina large

family car in the whole of 1994 would total around 80,000 compared with production last year of 57,314. Around 75 per cent of production would be exported to other markets in Europe.

● Citroën, the French car maker, is investigating participating in a joint venture in Malaysia. One report quoted a company official as saying Citroën had put forward proposals to build diesel engines for Malaysian-made Proton cars. Kieran Cooke adds from Kuala Lumpur:

Last month Dr Mahathir Mohamad, Malaysian prime minister, visited Citroën's factories in France. Malaysia makes the Proton in co-operation with Mitsubishi of Japan. Later this year Malaysia is due to start producing another car in co-operation with Daihatsu of Japan.

Dr Mahathir has said the transfer of technology by the Japanese has not been fast enough and has suggested sourcing car components from other countries.

## C&W may revise Irish offer

By Tim Coone in Dublin

Cable and Wireless (C&W), the British telecoms company, says it will probably have to revise its offer for a minority stake in Ireland's state Telecom Eireann, following the government's decision earlier this year to invite other bids

for a joint venture with Telecom.

Mr James Ross, C&W's chief executive, in Dublin to talk to institutional fund managers, said C&W was keen to establish a tie-up with TE. But its proposal, made three months ago to the Irish government to take a minority stake

in Telecom Eireann through a new joint venture, "should probably be put aside" in favour of a revised offer, since the decision to invite other bids.

The offer is thought to be worth up to £250m (\$742.5m). C&W's interest would be to develop TE's customer service.

## \$100m joint venture to extend UK network

By Andrew Adonis

Nortel Matra Cellular, the mobile communications equipment joint venture between Northern Telecom of Canada and Matra of France, has won a \$100m contract to extend One-2-One, the UK digital cellular network launched last September.

The contract marks a significant advance for Nortel Matra, which makes its cellular infrastructure in Paignton, England, and in France, as it seeks to establish itself as a supplier to Europe's new digital cellular network operators. Ericsson, the Swedish supplier, installed the first section of One-2-One's network.

Nortel Matra said it won the contract because of its advanced "smart antenna" technology, giving its cellular base stations for One-2-One's digital Personal Communications Network (PCN) system greater range than those of other suppliers.

In 1990 Northern Telecom bought STC, one of the UK's largest telecoms suppliers, and has used the UK as a base to extend into mainland Europe.

One-2-One, which now covers only the London region, aims to extend to the UK's top 30 conurbations by 1995. With the launch in April of Hutchinson Microtel's Orange network, the UK has four cellular mobile operators. Cellular operators in France and Germany will start building PCN networks this year.

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Growing number of people earning less than half average national wage, study shows

# UK sees widening of income gap

By John Wilman, Public Policy Editor

The proportion of the UK population with income below half the national average has more than doubled in the last 30 years, according to a report published by the Institute for Fiscal Studies yesterday.

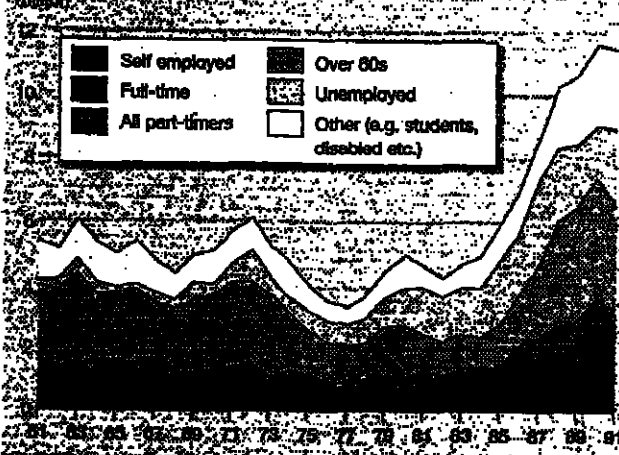
In 1961, about 10 per cent of the population – 5m people – had incomes below half the national average. This fell to just over 3m in 1977, but by 1991 it had risen to 11m, 20 per cent of the population.

The report says that the share of income going to the poorest tenth in society fell from 4.2 per cent to 3 per cent in 1991, with most of the fall occurring in the 1980s. The share of the richest tenth rose from 22 per cent to 26 per cent over the three decades.

However, rising housing

The growing ranks of the poor

Millions below half national average income 1961-91



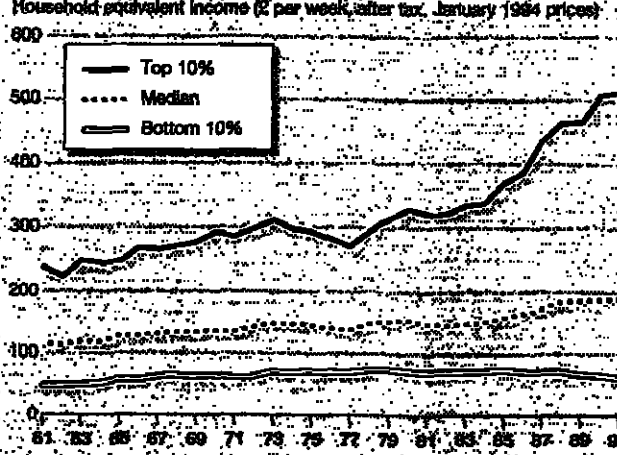
costs mean that the income of the bottom tenth net of housing costs barely rose over the three decades. For this group, income after housing costs was no higher in real terms in 1991 than in 1967. The income of the richest tenth, after housing costs almost doubled in this period. The report also shows that the long-term rise in unemployment has become a significant factor in the changing pattern of low incomes during the period.

Families with children now account for almost 50 per cent of those on less than half average income, compared with just over a third in 1961.

There has also been an increase in the number of self-employed at the bottom of the income scale, reporting very low or zero profits. The report says their growth in the 1980s suggests that some are forced into insecure and low-income forms of self-employment.

and the growing incomes of the rich

Bottom 10%, median and top 10% incomes after housing costs



The number of pensioners below half average income, which fell from 2.3m to just under 1m between 1961 and the early 1980s, has risen sharply to 3.4m in 1991. The ending of the link between the state pension and average earnings is largely responsible for the surge, the study says.

Part of the growth in inequality is caused by growing inequalities in earnings, the report says.

But inequality of income

from self-employment and investments is growing faster and becoming increasingly important.

The rise in inequality during the 1980s dwarfs the fluctuations in inequality in the 1960s and 1970s, the report says.

It also finds that average incomes have grown steadily more quickly since 1980 in the south of England than in the rest of the UK.

Editorial Comment, Page 15

## Legal climbdown on student selection

More than 250 students who had been denied places at barristers' training school by a controversial new selection procedure which ignored degree results have now been accepted, following a climbdown by the administrators of the legal profession, Robert Rice writes.

The new system was based on a mixture of academic qualifications and psychometric tests. It was designed to pick the best 800 from a record 2,400 applicants for the one-year vocational course – the only route to becoming a barrister.

But the procedure provoked outrage among students and university law teachers after hundreds of students with first class and 2.1 degrees, including more than 60 who had been awarded scholarships by the four Inns of Court, were rejected.

The selection system had also been criticised for discriminating against ethnic minorities and women. Of the additional offers, 42 per cent were made to women and 19 per cent to ethnic minority students.

## Britain will seek exemption from Euro-plug rules

By Philip Stephens

Mr Michael Heseltine yesterday committed the government to seeking an exemption from any attempt by the European Union to standardise electric plugs and sockets.

But as the trade and industry secretary played down any suggestion that such a move was imminent, he appeared to acknowledge that it would be impossible to block through use of the national veto.

Pressed on whether standardisation could be pushed through under the majority voting system applicable to the single European market, Mr Heseltine insisted that present discussions within Cenelec, the European standards body, did not amount to firm proposals.

Speaking during the European elections campaign, Mr Heseltine said that the government had commissioned a study of the costs of such a switch to "arm itself" against the possibility of a proposal from Brussels.

The DTI study says UK consumers would face a bill of £78m a year for 40 years if the

country moved to European standards. For the moment it was a "non-issue", said Mr Heseltine. "We now have the facts. If proposals do emerge, we want very much to be in the position where we can secure a derogation for Britain."

Cenelec is working on the final draft of a common standard for plugs and sockets across Europe. The draft will then go to national standards councils for approval.

Mr Heseltine also yesterday flatly rejected any easing of restrictions which prevent British Telecommunications from using its network to provide entertainment services.

As the Labour party used the launch of an industrial competitiveness document to pledge it would scrap the ban, Mr Heseltine insisted that any such move would represent a "grave breach of trust" by the government.

Accusing Labour of irresponsible opposition politics, Mr Heseltine said the restrictions had been introduced to allow other companies to catch up with BT's monopoly when it was privatised.

British Chambers of Commerce meeting

## Business leaders 'must recognise responsibilities'

By Paul Cheeswright, Midlands Correspondent

Boards of UK companies will have to give greater recognition to their responsibilities towards employees and society, Sir Adrian Cadbury, chairman of the committee on corporate governance, warned yesterday.

Speaking in Birmingham to 500 executives at the annual conference of the British Chambers of Commerce, he said this could form part of a process which would bring about some convergence between British and continental European practice.

Underlying his remarks was the thought that the form of company boards will change, given UK membership of the European Union. Sir Adrian said the UK viewed a company as a capitalist enterprise, while those in continental Europe saw it as a coalition of interests and partnership between capital and labour.

Sir Adrian said that if there was to be a convergence between these two notions British boards would have to recognise a wider responsibility while continental companies would have to pay "more regard to shareholders' rights and Anglo-American standards of disclosure, especially if they want to tap international sources of equity finance".

Another speaker, Mr Paddy Ashdown, Liberal Democrat leader, told the conference that chambers of commerce should be given a statutory role, as they have in Germany. Companies would have to belong to the local chamber and in return they would have the benefit of a single voice when speaking to government and a single framework for training.

But he made his strongest

Some of the money raised by Britain's new national lottery could be used to clothe British politicians in the best British tailoring. Mr Jean Muir, the veteran fashion designer, and a former designer for Jaeger, suggested to conference delegates.

She said Saville Row tailoring had influenced the world: "The Italians built an industry on it, Americans aspire to it. The Japanese flock to buy the very wonderful best-quality men's cloth we really still do make in this country."

"But wouldn't we all really feel better if all the bodies of our politicians of whatever shape, size and denomination were clad everyday in the great tailoring of this country. We may even approve a bit from the ubiquitous lottery to pay for it."

Mr Paddy Ashdown, the Liberal Democrat leader, told delegates he dressed "courtesy of Marks & Spencer."

comments to advocate a stronger voice for the UK in the EU, a subject about which smaller companies have a distinctly cool view, a survey by the British Chambers of Commerce found.

The survey of 364 small companies found 72 per cent opposed to the EU becoming responsible for wider areas of policy.

But 60 per cent of the companies said they had not been affected by the single European market and slightly more did not know the name of their member of the European parliament.

More than half claimed to have had no benefits from the single market.

## BMW chief sets cost-cut target

By Paul Cheeswright

Further attacks on costs at the combined BMW-Rover motor group have been foreshadowed by Mr Bernd Pischetsrieder, the BMW chairman.

Speaking at the British Chambers of Commerce conference, he said that, in the European motor industry, "the objective is to reduce the general level of costs by between 20 per cent and 30 per cent within two years."

Both BMW and Rover had been "farsighted enough to start this process of restructuring in good time, in this way coming out of the recession without any major problems," Mr Pischetsrieder said.

He did not specify how much further the restructuring in both companies had to go. "We have to increase productivity by four to five per cent a year on an ongoing basis."

But he indicated that Rover would be allowed to continue its restructuring independently.

"It is not our objective to integrate and bring together as many corporate functions as

possible, in this way superficially reducing our costs. Instead, we wish to pool the specific skills and abilities of the two companies, working together to capitalise on our larger market," he said.

Mr Pischetsrieder sought to allay continuing fears that Rover's interests will be progressively subordinated to those of BMW.

"There will be no overriding holding company, the two companies being guided instead by joint committees," he said.

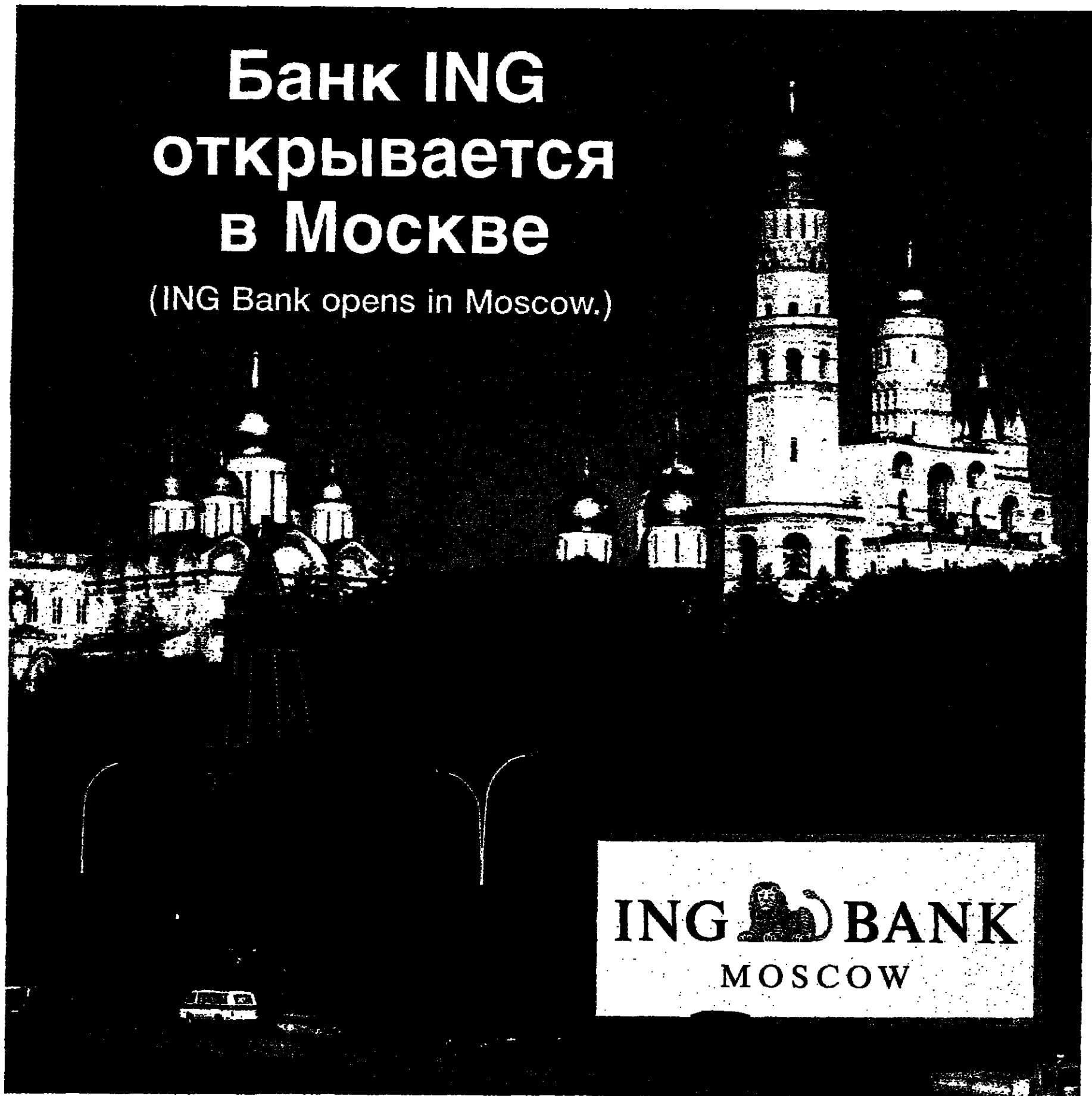
He said Rover would maintain its research and development capacity. "To have an individual car company as a partner in the UK, we have to maintain the capacity for R&D in the UK and even to increase it."

The Rover 800 model will be replaced, even though in some respects it competes with BMW models.

Mr Pischetsrieder said that Rover sales in Germany had increased by 100 per cent in the last two months and production volumes were 25 per cent higher than a year ago.

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# Tories 'face disaster' in European election

By Kevin Brown,  
Political Correspondent

Mr John Major last night hardened the tone of his attacks on European integration as an opinion poll suggested that the Conservatives face disaster in the elections on Thursday.

A Gallup poll in today's Daily Telegraph newspaper puts the Conservatives in third place behind the Liberal Democrats and more than 30 percentage points behind Labour.

It estimates support for the Conservatives at just 21 per cent, compared with 21.5 per cent for the Liberal Democrats, and 54 per cent for Labour.

The gap between the Conservatives and Labour is the biggest since the debacle over the poll tax in 1989, when it stood at around 30 percentage points.

The poll suggests that Labour that is on course for a landslide victory in the European elections, while the Conservatives

could be reduced to a handful of seats.

The only consolation for the Conservatives is that the poll was carried out between May 25 and May 30 - before the prime minister launched an attack on EU integration at a rally on Tuesday.

Conservative strategists believe that his concept of a multi-speed Europe, in which member states progress at different speeds, offers the best hope of persuading Tory supporters to vote.

Senior officials said last night's speech was intended to shore up the Conservatives' image as the strongest defender of British rights in the EU.

In his most forthright comments of the campaign, Mr Major said he was unrepentant about his criticisms of the EU, and insisted that "Europe has gone wrong in recent years".

He pledged to campaign for an open Europe in which the weight of bureaucracy and regulation was dramatically reduced, and which was not

"the remote preserve of an elite circle of politicians and bureaucrats".

Mr Major said he would not moderate his approach to Europe, which has been criticised by European political leaders, including Mr Leo Tindemans, head of the European People's Party grouping, to which Conservative MEPs are allied.

"I will be critical where I must. Difficult if I have to be. I would rather speak up and put the case for what I know to be right for Britain, than clink glasses in agreement with something that is wrong," he said.

The Gallup poll is likely to trigger renewed speculation about Mr Major's vulnerability to a leadership challenge in the autumn.

However, Mr Major dismissed suggestions that he might be forced from office by a poor election result. "My situation would be exactly as it is now. I will continue to carry on the work I am doing," he said on BBC local radio.



Admiral William J. Crowe, the new US ambassador to the Court of St James, leaves his embassy yesterday for Buckingham Palace to present his credentials to the Queen. Ambassador Crowe, 69, is a former commander-in-chief, Allied Forces in southern Europe, and for four years served as chairman of the joint chiefs of staff under President Ronald Reagan

## VAT-man calls time on drinks 'for work'

By Andrew Jack

Strawberries at Wimbledon have long been ineligible, but businesses may soon be unable to claim back-tax on their costs at trade fairs if they offer their clients a beer.

HM Customs & Excise yesterday threatened a clampdown on corporate hospitality in response to over-enthusiastic claims by companies for rebates of value added tax on business entertainment.

The agency believes goods or services bought for business entertainment should not be eligible for VAT refunds, even if they are partly used for other more serious and sober business activities.

European and English law has long prevented VAT relief on pure business hospitality, but it has left a grey area when it comes to other business activities which include an element of entertainment, for example, trade fairs. In the light of a series of contradictory VAT tribunal and court judgments, Customs said it would seek guidance from the courts.

The problem started with a small company based in Cardiff, which tried to claim back as office expenses some of the VAT on its costs for maintaining a box at Cardiff Arms Park, the Welsh national rugby stadium. The company insisted it used the box primarily as an office and only incidentally for entertaining clients at the weekend. The VAT tribunal was unconvinced and forbade any rebate.

It took the same sceptical view of a rebate claim from Thorn-EMI, which asked for VAT back on some of the costs of running its hospitality chalet at the Farnborough Airshow.

But the High Court upheld the company's claim in March, arguing that its chalets were temporary offices and that it was possible to apportion expenses between business and entertainment costs. Customs said it would take the case to the court of appeal.

## Britain in brief



### Rate warning as house prices fall

Halifax Building Society, Britain's biggest mortgage lender, has reported the biggest monthly fall in house prices for 12 months and warned the chancellor not to damage the fragile housing market by raising interest rates.

Halifax said UK house prices fell on average by 1.6 per cent during May compared with the previous month. It is the second month in succession that the society has reported a price fall. In April,

prices fell 0.3 per cent. Mr John Wriglesworth, housing analyst with stockbroker UBS, said he was halving his forecast for house price increases in 1994 year from 7 per cent to 3.5 per cent after the Halifax survey. "This is a serious wobble on the road to recovery," he said.

Tax increases in April and a rush to complete purchases ahead of the ending of fixed price mortgages, which caused a bunching of sales earlier this year, were the most likely causes for the decline, it said.

### Commercial rents rise

Commercial property rents have risen for the first time since 1990, according to figures from Hillier Parker, chartered surveyors. This is further evidence of a turnaround in the rental market, which has fallen steeply in recent years as a result of the recession and an oversupply of property.

Average property rents, which bottomed out at the start of the year, have risen by 0.8 per cent over the past three months.

### Scott declines to alter inquiry

Lord Justice Scott has rejected a call from the Labour opposition party to extend the terms of reference of his arms-for-Iraq inquiry.

A letter signed by the inquiry's secretary, Mr Christopher Munnikumar, states: "He [the judge] believes that to seek to extend the terms of reference as you suggest will cause unacceptable delay." Lord Justice Scott has said he believes it is in the public interest for his final report to be published as soon as possible.

Earlier this week Labour urged the judge to extend his inquiry to bankers and businessmen who have been

involved in Britain's arms trade with the Middle East. The judge was also pressed to extend the time period covered by his inquiry. Mr Munnikumar says "relevant evidence" from some businessmen "is being, and will be obtained". He makes clear that the judge is poised to start writing his report for publication before Christmas after gathering evidence, mainly from civil servants and ministers.

### Walker 'driving force' in fraud

Mr George Walker, former chairman and chief executive of Brent Walker, the property and leisure group, fraudulently inflated the company's profits in the mid 1980s to mislead investors and creditors about the financial health of his business empire, it was alleged at the Old Bailey yesterday. Mr Walker was the "driving force" behind a fraud which

also involved the theft of £17m from the company and complex misrepresentations of the company's accounts to conceal the dishonesty from the outside world. The prosecution told the jury on the first day of the trial of Mr Walker and Mr Wilfred Aquilina, former Brent Walker group finance director. Mr Walker faces four charges of theft involving a total of £17m, two charges of false accounting and one of conspiring to falsify the Brent Walker accounts to overstate the company's profits and assets. Mr Aquilina faces one charge of the theft of £4.5m, three charges of false accounting and one of conspiring to falsify the company's accounts. Both men deny all the charges.

### Introductions to angels

A national database designed to bring together private

investors - or business "angels" - and unlisted companies requiring risk capital has been launched in London. Enterprise Adventure, the private company which is launching Venturelist, will join other UK introduction services trying to marry investors and companies. Similar agencies have attempted to launch national databases before, but Venturelist is the first attempt to provide the service electronically, allowing angels to access the system through a personal computer.

### Gas pricing system agreed

Ofgas, the gas industry regulator, has broadly accepted a proposed pricing system put forward by British Gas for the use of its transportation and storage system by its own trading arms and commercial rivals. The regulator said the

new methodology would lead to a price reduction of 2.7 per cent in October.

The system will for the first time apportion the costs of sending gas through the different tiers of the national gas grid. The decision clears the way for the separation of British Gas' two trading arms - Contract Trading and Public Gas Supply - from Transco, the new name for the company's pipeline and storage division. The introduction of competition and the need to separate trading and transportation functions has required the former monopoly to devise pricing guidelines.

### Robert Mauthner

A service of thanksgiving for the life of Robert Mauthner, Diplomatic Editor of the Financial Times, who died on May 18, will take place at St Bride's Church, Fleet Street, London, on June 28 at 12 noon.

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ERICSSON

## New ATM broadband system presented in USA

Ericsson chose the Supercomm '94 exhibition for the US introduction of its new switching system to support broadband and multimedia telecommunications services.

The new system is based on asynchronous transfer mode (ATM) technology, and can be used for transport, switching and management applications in multi-service networks.

## Layer upon layer of radio cells for total service flexibility

Technology briefing: Personal communications services

Now that the concept of mobile telephony is well established, the next big challenge is how to support subscriber mobility on a much wider scale.

Industry experts talk about 'personal telephony', or 'personal communications services'. What this means is a truly mass market service in which everyone can afford a pocket phone, to make and receive calls at home, work, or anywhere else - indoors or outdoors.

Such services will call for new developments in technologies, including switching intelligence, network and service management, and microelectronics. However, the crucial factor is a radio network infrastructure able to handle extremely large numbers of subscribers, and allowing capacity and coverage to be tailored flexibly.

Ericsson believes that the solution for the next generation of services (up to about the year 2000) lies in a hierarchical cell structure. It is a development of the radio structures used in today's GSM and other digital mobile telephone networks. The company foresees a network radio infrastructure of layers of radio cells. There would be 'pico cells' of 10-30 metres, 'micro cells' of a couple of hundred metres, and 'macro cells' of a few kilometres. In addition, there could be giant cells provided by satellite services.

A pico cell could serve an individual corridor in an office building; a micro cell a shopping centre. These are essentially for users moving slowly. A macro cell would serve a rural area, or be used as an umbrella cell for an urban area with high population density.

With a combination of the various cell types, the network can be tailored according to demographic factors and traffic needs.

With new digital radio transmission technologies allowing techniques such as frequency hopping and adaptive channel allocation, this layered cell structure will provide the required capacity and flexibility for personal telephony.

The first systems using this cell structure are expected to come on stream in 1995 in Europe and the USA.

### Shrinking the radio base station

One step towards the new personal communication services is the launch of new-generation compact radio base stations from Ericsson.

The new RBS 2000 concept is Ericsson's second generation of radio base stations for GSM 900, DCS 1800 and DCS 1900 solutions. It is designed for indoor or outdoor use, and will be ideal for the pico cell sizes to be used in personal communication services. The new unit is easy to install, and can be operational within one hour of delivery.

### Rise in order bookings for ten consecutive quarters

Ericsson's net sales rose by 24 per cent to SEK 15,393 million in the first quarter of 1994, compared to the corresponding period of last year.

Pre-tax income nearly doubled to SEK 813m, and order bookings were up by 23 per cent to SEK 21,496m. This is mainly attributable to very strong expansion in the Radio Communications business area.

Commenting on the first quarter results, Ericsson CEO Lars Ramqvist said, "This is the tenth consecutive quarter in which order bookings have risen. The year has begun well, and I foresee a continued favourable development of operations for the remainder of 1994."

Europe accounts for half of Ericsson's sales. The largest single market is the US (12 per cent), followed by Sweden and Italy. China now ranks fourth, accounting for eight per cent of sales.



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## Collaboration for multimedia business connectivity

In a move to extend the scope of multimedia computing in corporate organisations, Ericsson has formed a strategic alliance with National Semiconductor.

The companies will work on business communications solutions based on IsoNET™, an emerging networking standard for multimedia applications such as PC videoconferencing.

IsoNET™ is an extension of Ethernet and uses existing Ethernet wiring. Where Ethernet supports data communications, IsoNET™ additionally supports real-time communications, such as interactive voice and video over both local and wide area networks.

## Ericsson wins top BT award

The Ericsson AXE switching system has been chosen by BT as the overall winner in its 1993 Network Product Quality Awards.

The judges were impressed by the general product quality, by Ericsson's manufacturing quality control, and by the customer response and delivery record. Scores were especially high in field evaluation.

At the end of 1993 there were over 1300 AXE exchanges in operation in BT's UK network, serving some 4.3 million customer lines.

## Radio access speeds network growth in Hungary

Ericsson has been awarded a contract to supply specialised radio equipment to connect subscribers in Budapest to the public telephone network.

Instead of being linked to the AXE exchanges in the city's network by conventional copper wires, new subscribers will be connected via a radio access network. In this 'radio in the local loop' approach, each subscriber will receive a small radio terminal into which a standard telephone is plugged. The radio access can be used for voice, fax and data communications.

Ericsson is to supply equipment for 8,500 radio-connected subscribers. Hungarian Telecom Company (HTC) expects the move will speed up the pace of network and traffic growth, and cut waiting lists for telephones.

The equipment to be supplied is Ericsson's RAS 1000 system, the latest version of the RLL system which has been working for two years.

## Large network management order in Australia

Telecom Australia is to base its future network management on TMOS operation support technology and Ericsson Hewlett-Packard Telecommunications products.

TMOS management systems will operate from later this year, to eventually handle some 8 million digital lines.

TMOS builds on established open computing standards such as UNIX and OpenView, and is being widely adopted by telecom network operators. Nearly 100 TMOS-based management systems are in operation in 27 countries.

## Small phones: big news, big award

The GH 337, Ericsson's new digital phone, was unveiled at this year's CeBIT fair in Hannover. It is the smallest on the market and contains a new interface that makes it easier to use.

Designed for use on the GSM digital network, it weighs a mere 193 gm, including a light standard battery, yet gives 18 hours stand-by time and 100 minutes talk time.

A new key set makes extensive use of arrow keys to guide the user to the required function on the display.

This phone has been fully type approved according to the European Union Mobile Telephony directive, mandatory from January 1995.

## World round-up

Netherlands: AXE switching equipment and services worth SEK 600 million are to be supplied to PTT Telecom Netherlands, for use in the public telecommunications network.

Lebanon: Ericsson is to help rebuild and expand telecom services in Lebanon, including part of the capital Beirut. A turnkey contract worth USD 150 million from the Lebanese Ministry of Post and Telecommunications includes an access and transport network, buildings, support and training.

China: Ericsson has won the largest ever mobile telephony contract in China. Worth USD 200 million, it involves a major expansion of the mobile network in Guangdong province. It takes Ericsson's total sales of cellular systems in China to more than 1,300,000 subscribers.

Ecuador: With 25,000 lines, the new Ericsson AXE trunk exchange in Quito is Ecuador's largest. Installation was completed by Ericsson in just 12 weeks from receipt of the letter of credit.

Moscow: The Ericsson EDACS trunked digital radio system has been selected for security communications in the Moscow area by the Chief Directorate of the Security Guards of the Russian Federation (KREMLIN). There are over 200 EDACS systems in service with police forces, public utilities and government departments in North America, Europe and Asia.

Malaysia: Ericsson transport network equipment worth up to SEK 400 million is to be deployed in the Malaysian public telephone network. The order from Telekom Malaysia covers transmission equipment and the new generation of Synchronous Digital Hierarchy (SDH) transport network products.

The Ericsson GH 197 mobile phone has been awarded the 1994 CESAAR award in the GSM category against all other mobile phones on the UK market. The awards are given by Cellnet, a UK cellular mobile telephone network operator.

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Ericsson's 70,000 employees are active in more than 100 countries. Their combined experience in switching, radio and networking makes Ericsson a world leader in telecommunications.

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## MANAGEMENT

## George Orwell's 1994

Simon Gibson explains why the language that a company uses can have a direct effect on its financial performance

A company's fortunes are expressed by its figures, but its future is caught in its language. While numbers are merely red or black, the words that a company uses in its corporate speeches, articles and annual reports open up a window on the way that management is thinking. Indeed, they show whether it is thinking at all.

Companies today are required to communicate more regularly than ever before, both to internal and external audiences. Many cope admirably, many others fail. All too often executives resort to management-speak rather than using clear and original expression.

The struggle against the corruption of the language goes beyond the concern of the corporate communications director - it is a business issue. Indeed, one can argue that the language that a company uses can have a direct effect on its financial performance.

The enemies of clear expression are not unique to the world of business. They are language's common foe, given new clothing. In one of the great essays on this subject, *Politics and the English Language*, George Orwell listed a number of "bad habits which spread by imitation", which he believed were signs of the corruption of political thought at that time.

These bad habits included: pretentious diction; meaningless words, dead metaphors, hackneyed phrases, cliché and jargon. It is a list that one could level at today's business communications with equal legitimacy.

Perhaps the most obvious villain is jargon. The language of business is full of it: empowerment, downsizing, proactive, business re-engineering, networking. These are just a few of the jargon words that are trotted out at innumerable business meetings.

The argument is not specifically against industry coining technical words to describe its processes, but rather against the misuse of such technical terms. Indeed, certain industries have built up their own vocabulary of technical words that when used are quite precise.

Frequently, the problem occurs when words are borrowed from other activities in an effort to mystify the business of business. For example, "downsizing the headcount" sounds more cerebral, worthy and expensive than "giving people the sack".



Words to remember: George Orwell's guidelines for clear expression are still sound

ple the sack". Equally, it seems that everyone who has been given the sack recently has not been made redundant, but has become a consultant.

Consultants are often the worst offenders when it comes to the use of jargon, presumably in the vain attempt to remain part of the corporate club.

Some will see these accusations of the corruption of language as a crusade against Americanisation. It is not. Silicon Valley may be responsible for some of the worst excesses of techno-babble, but these are only injurious when misused. Again "downsizing" is a good example.

When applied to computers it is a forgivably neat way to describe the migration from mainframe to client-server technology; applied to people it is simply dehumanising. Nor is the argument an elitist

one, part of an effort to protect the purity of our culture in the way that the French establishment is currently attempting.

The argument is simply against the use of language without meaning or with false meaning. Too often meaningless words or phrases are used simply to indicate that the speaker belongs to the middle management club. "Vision", "challenge", "short-termism", "whatever", "I hear where you're coming from", "we need to manage change", "think global, act local" are all typical examples. Describing business partnerships as "getting into bed with" someone was another common example of this trait; often heard in the 1980s it has fortunately gone out of fashion.

Another feature of this language of acceptance is what one might term the proposition of the indisput-

able. For instance, phrases such as "people are our most important asset", "I'm with Cadbury on that one" or "we are committed to giving our shareholders a sound return on their investment", are all so palpably blessed with holy oil that no one would dare argue against them. Anyone caught using them is probably begging as many questions as they are attempting to answer.

When was the last time you can remember someone daring to question a speaker who extolled the values of "total quality management" or of being "market-driven"? Yet phrases such as these are frequently misused and most often employed by people who have not thought sufficiently about quality or the marketplace. They are merely camouflage.

Without them, without cliché, jargon and other dead language, most businesses would work better. So what should govern the way that companies and those in business express themselves?

Prescriptive lists are always dangerous. Language is far too individual to be shackled by too many rules. However, there are good guidelines. Orwell suggested the following:

- Never use a metaphor, simile or other figure of speech which you are used to seeing in print.
- Never use a long word when a short one will do.
- If it is possible to cut a word out, always cut it out.
- Never use the passive where you can use the active.
- Never use a foreign phrase, a scientific word or a jargon word if you can think of an everyday English equivalent.
- Break any of these rules rather than say anything that is outright barbarous.

These guidelines are still sound. If a company were to banish the bad habits and take up Orwell's principles, managers would have less camouflage to hide behind. Employees would be more likely to think for themselves.

In the process some startling things might be discovered: for example, that people may not be the most important asset of the company or that shareholder value may not be the only golden rule for senior management. Above all, clear language both encourages and reflects clarity of thought and, in business, isn't that the only real asset a company can depend upon?

CHRISTOPHER LORENZ

## Top dogs bark up the wrong tree



It is time top managers started the truth. Most of them are indulging in a convenient but simplistic fiction when they repeat the standard mantra that the biggest barrier to radical change in their organisations is front-line employees or, more often, middle management. The reality is frequently much more painful: that the most intransigent group is top management itself.

In a few high-profile cases over the past couple of years, this has become so obvious that outside directors or institutional shareholders have been forced to have the top man removed. Notable examples include Digital, General Motors, IBM and Kodak in the US, and Midland Bank in the UK.

But in almost all these instances action was taken long after the top man had caused serious damage in one of several ways: by allowing the first sparks of the company's strategic crisis to develop into what experts in change call a fully-fledged "burning platform"; by failing to douse flames which were already burning when he took over; or by failing to change the team - whether literally or figuratively.

It is far from unknown for recalcitrant members of a top team to be belted or frozen out by its leader, or by their peers. But, all too often, top-level resistance to radical change in strategy, organisation or culture is tolerated by executive colleagues reluctant to invite criticism of themselves, or by outside directors loath to rock the boat. Sometimes, as the top team directs all its attention to the minnows below, it does not even recognise that it has a problem itself.

In the past three weeks I have attended two discussion dinners of top managers trying to grapple with change. The first was billed by the organisers as focusing purely on the top team. The second was more wide-ranging, but promised to include some debate about the top.

On each occasion, discussion slipped quickly away from "us" to much more comfortable ground: what "we" can do to get "them" to become more flexible, customer-responsive, open-minded, speedy, and so on.

The same phenomenon was in evidence last week at a conference on radical change, when a string of top managers blamed their organisations' inflexibility and other inadequacies on what several called the "mushy middle".

All of which makes very timely a research project which Don Laurie, a consultant, has undertaken into what he calls the changing "work of a leader" in improving the customer-responsiveness of organisations.

Unlike the usual sort of wide-eyed study of leaders' characteristics, Laurie concentrates on the actions they actually take. He focuses mainly on the top, although he also deals with the

very different from the traditional exercise of authority and power, and the handing-down of detailed, "technical" solutions, Laurie concludes. "An awful lot of leaders are authority figures, they're not performing the act of leadership," he complains.

That consists of mobilising the people in an organisation to confront difficult problems themselves, and helping them adapt to the challenges and uncertainty which arise as a result.

Paradoxically, in addition to listening, "coaching" and other supportive behaviour, this often involves maintaining a fair degree of instability in the organisation.

One obvious source of resistance to change which Laurie identifies is the preponderance of control-types on most top teams, and the lack of creative minds. Another is the tendency of many top managers to behave, not as a cohesive team, but as warring barons, each defending their own departmental, divisional or personal constituency; Laurie quotes a colleague's view that "a top team working together is an oxymoron".

A more surprising cause of resistance is the failure of many chairmen and chief executives to listen to their colleagues, to understand them as individuals, to perceive clearly their strengths and weaknesses. Bernard Forrester, head of Rank Xerox, places particular emphasis on overcoming what he calls people's "unconscious incompetence". This can only be done by communal learning from mistakes, he says.

That, in turn, requires real openness and considerable argument - the lack of which, says Laurie, is a further cause of resistance at the top. Without openness, recalcitrant team members will avoid commitment at meetings, and then reinterpret supposed agreements. Or they will sabotage a decision - usually by blackening a colleague's reputation.

As Laurie argues, the instinct of many top managers is to continue furthering their own interests. They are loath to become team players - and then to challenge much of what they have stood for. But unless they do, neither will the people beneath them.

As the top team directs all its attention to the minnows below, it does not even recognise that it has a problem itself

need for "distributed leadership" at all levels of an organisation.

His research, which he is turning into a book, has one obvious limitation. It relies heavily on one-to-one interviews with a blue-chip (all-male) list of two dozen high-profile US and European chairmen, chief executives, presidents and managing directors. They include Sir Colin Marshall of British Airways, Jan Timmer of Philips, the electronics group, Kees van der Kroon of Olivetti, John Duerksen of Reebok International, and the heads of Goldman Sachs and Chemical Bank in Europe.

So the study's findings are coloured heavily by the leaders' self-perception, although this is tempered by Laurie's own experienced judgement. But his focus on the top man and his team provides insights aplenty, especially into the prevalence at that level of deep-seated resistance to change. Effective modern leadership is

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NOTICE

General Motors  
Corporation

NOTICE IS HEREBY GIVEN that resulting  
from the corporation's declaration of a  
dividend of \$0.30 (three cents) per share of the  
common stock of the corporation payable on  
the 10th June 1994 there will be a cash dividend  
of \$0.30 (three cents) per share of the common  
stock of the corporation payable on the 10th June  
1994. All shareholders must be accompanied by a  
completed claim form and USA tax declaration  
obtainable from the depositary, Citicorp Trust  
Company, New York, New York, or by a completed  
claim form and copy of the Stock  
Exchange must lodge their bearer depositary  
receipt for marking. Bearer claims cannot be  
accepted. The corporation's tax quarter 1994  
report will be available upon application to its  
depositary named below.

Bearers Bank PLC  
8000 LONDON COUNTRY SERVICES  
160 Fincham Road, London EC2P 2EP

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Leading Swiss Telephone Chat-Line company for sale for personal  
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should be possible. Offers required of SF1 million. Serious parties should  
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## LEGAL NOTICES

Notice of payment out of capital pursuant to  
Section 175(1) of the Companies Act 1985  
Company No: 2599990

NOTICE IS HEREBY GIVEN pursuant to  
Section 175(1) of the Companies Act 1985 that  
as at the Extraordinary General Meeting of  
Unilith Limited held on 27th May 1994 a  
payment out of capital by the Company for  
the purpose of the Company's acquiring  
1,312,885 of its own Ordinary Shares of £1  
each by purchase from the Registered Holder  
thereof at par was approved by Special  
Resolution. The total amount of the payable  
capital payment for the shares in question is  
£1,312,885. The Statutory Declaration of the  
Directors and the Auditors Report required by  
Section 173 of the Companies Act 1985 are  
available for inspection at the Company's  
Registered Office. Any creditor of the  
Company may at any time within the five  
weeks immediately following the date of the  
Resolution for payment out of capital apply to  
the Court under Section 176 of the Companies  
Act 1985 for an Order prohibiting the payment.  
By Order of the Board

W.D. Morrison  
Secretary  
Unilith Limited  
Registered Office:  
29 Queen Anne's Gate  
London SW1H 9BU  
Dated: 3rd June 1994

IN THE MATTER OF  
BUSTON HOLDINGS LIMITED

IN THE MATTER OF  
THE CYPRUS COMPANIES LAW CAP 113

Notice is hereby given that the creditors of the  
above-named company are to bring any claim  
against the company or its liquidator on or before the 2nd day of  
July 1994 to send in their full names, their  
addresses and descriptions, full particulars of their  
debts or claims and the names and addresses of their  
solicitors (if any) to the liquidator of the said  
company, and if so required by notice in writing  
from the liquidator to attend a meeting of the  
creditors at such time and place as shall be  
specified in such notice, or to deposit with  
any distribution made before such debts are  
paid.

Dated the 3rd day of June 1994  
A Haji Rouss  
Liquidator

TO ADVERTISE YOUR  
LEGAL NOTICES

Please contact  
Tina McQuinn  
on 071 873 4842  
Fax: 071 873 3064

## APPOINTMENTS

## INVESTMENT BANKING

An Business Strategist, within the Investment Banking Division of this major  
investment company, the incumbent will be responsible for the planning, analysis  
and management of the business strategy for the firm's investment banking  
division in Europe and the Middle East. Responsibilities will range from defining  
and implementing the Divisional strategy and leading specific planning processes  
for important clients, to bench marking and analysing competitor developments,  
identifying and raising key market opportunities and performing strategic ad-hoc  
analyses and financial client and market issues. The successful candidate, aged 25-  
30 and fluent in at least 2 European languages in addition to English, will have  
the highest calibre analytical skills, education to degree level, and minimum 4  
years prior experience, gained within Europe and the U.S.A., in investment  
banking and/or strategic consulting to financial institutions. Salary circa £38,000.  
Please write in strictest confidence, enclosing full CV, to Box A2068, Financial  
Times, One Southwark Bridge, London SE1 9HL.

## BUSINESSES FOR SALE

Appear in the Financial Times  
on Tuesdays, Fridays and Saturdays.  
For further information or to advertise  
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Karl Loynton on 071 873 4780 or  
Melanie Miles on 071 873 3308

FINANCIAL TIMES  
LONDON BUSINESS SERVICES

## CONTRACTS &amp; TENDERS

PETROBRAS  
PETROLIO BRASILEIRO S.A.

ANNOUNCEMENT OF THE BIDDING PACKAGE FOR AN  
INTERNATIONAL CALL FOR BIDS - REVAP - 41/93  
SUMMARY OF THE BIDDING PACKAGE

PETROLIO BRASILEIRO S.A. - PETROBRAS, through its Industrial  
Department - DEP/IN, makes public its intention to carry out an  
INTERNATIONAL CALL FOR BIDS in order to contract for the  
development, supply and installation of industrial automation systems  
in Tank Farms of the Henrique Lage Refinery - REVAP in São José  
dos Campos, SP, Brazil, and the Paulista Refinery - REPLAN in Paulínia,  
SP, Brazil, including blending optimization, automated procedures,  
movements management in line-ups and tanks. The time period for  
completion of the contract is 30 months, been 22 months for execution  
of the services. The Bidding Package is in accordance with Brazilian  
Law 8,866 of June 21, 1993 and Decree Nº 1,070 of March 2, 1994.

2. The public notice in its entirety may be consulted and/or obtained  
beginning on June 8, 1994 at one of the following locations:  
a) at the company's New York office (ESNOR), Avenue of the  
Americas 1330, 16th floor (NY 10019), USA,  
b) at the London office (ESLON), 197, Knightsbridge, 1st floor,  
LONDON SW7 1PS, England,  
c) at PETROBRAS headquarters (EDISE), Avenida Chile, 65 - 21st  
floor, room 2158 DEP/IN/DEP/SEOPRO - Rio de Janeiro, RJ, Brazil,  
d) at the Henrique Lage Refinery - REVAP, Rodovia Para. Dutra, Km  
147 - São José dos Campos, SP, Brazil.

2.1 - The document will only be distributed to those who present the  
following items:

a) Proof of deposit of the US\$500.00 fee.  
b) Letter containing the complete name of the company, CGC  
(corporate taxpayer registration) number, address, telephone number,  
fax number and contact person, indicating in addition Petrolia  
Henrique Lage REVAP - Edital de CONCORRÊNCIA INTERNACIONAL  
REVAP - 41/93.

2.2 - The form for the bank deposit mentioned above may be obtained  
at the same addresses listed in item 2.1.

2.3 - Deposits made in Brazil in local currency will have as a basis for  
calculating equivalency the exchange rate for selling U.S. dollars set  
by the Banco Central do Brasil on the day before the deposit date.

3. The Qualification documentation shall be handed over at the Head  
Office building of the Henrique Lage Refinery - REVAP, located at  
Rodovia Presidente Dutra, Km 147, CEP 12220-940 in the city of São  
José dos Campos, State of São Paulo, Brazil, at 9:00 a.m. on August  
4, 1994, at which time the Eligibility envelope will be opened and the  
documents it contains will begin to be analyzed.

BIDDING COMMISSION

INTERNATIONAL COMPETITIVE BIDDING NOTICE  
BIDDING NOTICE Nº 874-81-0002/93

Petrolia Brasileiro S.A. - PETROBRAS informs that the deadline for bid submission  
has been postponed to July 28th, 1994. The address and time established in the  
bidding notices remain unchanged.

BIDDING COMMITTEE

PETROBRAS  
PETROLIO BRASILEIRO S.A.

INTERNATIONAL COMPETITIVE BIDDING NOTICE  
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BIDDING COMMITTEE

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12,000 sq. ft. - £48,000 p.a.  
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# Tenant in the driver's seat

Developers are losing out in Berlin, says Judy Dempsey



Berlin's Reichstag building, new parliament for united Germany

Chancellor Helmut Kohl's dithering over setting a date for the final transfer of the government from Bonn to Berlin is disarming property developers. The industry believes the move could usher in a period of renewed property activity, boosting prices and demand.

Initially, Mr Kohl said the transfer - decided by a narrow vote in the Bundestag, the lower house of parliament, in June 1991 following unification - would take place by 1995, but the move has now been postponed to the end of the decade.

On Wednesday, the cabinet agreed on where ministries would be located in Berlin. However, because of soaring costs, not all ministries will be housed in new buildings, as originally envisaged. Many ministries will be put into old buildings which housed the former imperial, Nazi and communist administrations.

The finance and economics ministers will move to the building which now houses the Treuhänder privatisation agency (originally the headquarters of the Luftwaffe). The chancellery will be one of the few institutions to be given a new site, close to the former Reichstag parliament building.

The sharply scaled-back plan will save about DM1bn (£400m), reducing the overall cost to DM20bn.

This week's decision comes as an anti-climax for Berlin's property developers, which had been expecting a bonanza in either renovation work or new constructions, but at a much earlier stage.

"We cannot wait around for Bonn to make up its mind. We just have to get on with it," said Mr Michael Spies, manager of Tishman Spies, a US company which is building an office and retailing complex along Friedrichstrasse, in the Mitte, the old heart of Berlin. The government's decision to make Berlin the new capital of united Germany has had a big impact on property prices in the city. When the Berlin Wall was breached in November 1989, developers rushed to the eastern part of the city. Over the next two years, prices soared. However, the government's delay in moving to Berlin has frustrated the market, leading to a price correction: office rents in prime locations, which reached a peak in 1991 of about DM120 a square metre, have fallen to between DM80 sq m and DM70 sq m, and in some areas such as

land available for development in the west, which could force prices down and prompt western-based business to reassess the need to shift east.

Over the past year, cities in the east have started to set up zoning districts - demarcated areas for development - and have introduced planning controls. Berlin, for instance, is limiting the issue of permits for developments on the outskirts of the city.

"The introduction of zoning means that the investor will get an idea of where to plan, and will eventually be able to get an idea of where the key catchment areas are," said Mr Guy Duckworth, from Healey and Baker, property consultants. Those who moved in early to some parts of east Germany might now be saddled with properties which offer little return on investment because of zoning restrictions.

For example, the Fundis fund, one of the biggest closed-end funds in Berlin, acquired a building without tenants or rental guarantees, along the river Spreebogen which loops around the Reichstag. Today the building is still untenanted, partly because rental expectations were set too high. But an additional factor deterring prospective tenants was the tough requirements of the zoning policy. Under this policy, tenants are required to undertake activities designed to build up the zone's infrastructure: tenants at the Fundis-backed building, for instance, are obliged to complement the Frankfurter, the state-backed research and development centre which is located nearby.

The second factor putting closed-end funds under greater pressure is that for the first time since the second world war, there is generally a greater availability of developable land throughout the country, especially in the west.

"With the effects of land reclamation, mine closures and privatisation the market is shifting," said Mr Berthold Wettschick, chief executive officer of Deutsche Immobilien, a subsidiary of Deutsche Bank. The privatised railways, for example, now have large plots of land available for development. "The scarcity of land has disappeared," he added.

Analysts believe that the cost of land could still fall, perhaps by as much as 20 per cent. With more land available in the west and with the opening up of the east, "the tenant is now in the driver's seat," said Mr Wettschick.

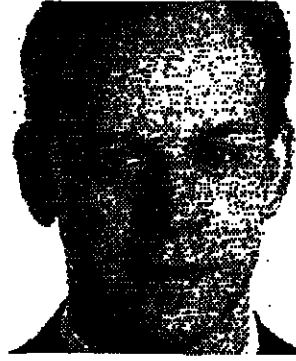
# Abbey National promotes Pople to run its Scottish life subsidiary

Andrew Pople, 36, an ex-Bank of England man who joined Abbey National five years ago, has taken over as chief executive of Scottish Mutual Assurance, its recently-acquired life insurance business.

Abbey National bought Scottish Mutual in January 1992 for £287m with the objective of using its skills to launch Abbey National Life in February 1993. Scottish Mutual chief executive Douglas Patrick, 51, was put on the Abbey National board and given the task of heading the group's life assurance division which contributed £51m of Abbey National's £704m pre-tax profits last year.

However, Abbey's rapid expansion into the life assurance industry has been threatened by the sudden resignation of Patrick, for family reasons.

Pople's knowledge of the life assurance industry is limited to what he picked up when he was helping plan the establishment of Abbey National's life assurance strategy, but his



appointment marks him out as one of Abbey National's young high-fliers.

He worked in the Bank of England's banking supervision section for three years before getting his MBA from the City University Business School. In 1988 he joined Abbey as strategic planning manager. Life Assurance and in 1992 switched into a line position managing 800 staff and 62 branches in Abbey's central division.

Meanwhile, Abbey has sought to plug the rest of the gap left by Patrick's resignation by giving John Fry, 58, Abbey's group services director, main board responsibility for the group's life and general insurance business.

The rationale for the change, he said, was the need for a

fresh approach, which had struck him as he looked at the organisation in the light of changes happening to the life industry, such as commission disclosure, and the launch of ScotAm's own European venture in Dublin.

He had discussed the question with Patrick who had concluded that there was not another job at his level within ScotAm that he would be interested in doing. The decision was taken on a friendly basis between the two, who had worked together for more than 30 years. "We're still talking," Nicolson said.

Responsibility for sales, which had been Patrick's remit, has been given to a team headed by Jim Cowan.

Roy Nicolson, managing director, said yesterday that while there was a need for a deputy managing director at some stage, that was not his priority at present. "Titles are not that important," he said.

The departure of Maurice Paterson from Scottish Amicable a week today, after 35 years with the life insurer, will leave the post of deputy managing director vacant for a while.

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# Bodies politic



Robin Geldard (above) has been elected president of the BRITISH CHAMBERS OF COMMERCE at its annual meeting in Birmingham. A former Royal Marine, he qualified as a solicitor in 1958 and became senior partner of Edwards Geldard in Cardiff in 1991. He has acted as deputy registrar of the County and High Court of England and Wales, and last year was appointed honorary consul by the Japanese embassy for the principality of Wales. He first became a member of the Cardiff Chamber of Commerce in 1970 and served as its president in 1987 and 1988. His tenure as president of the British chambers lasts for two years.

■ John Sims has been appointed chairman of the CHARTERED INSTITUTE OF ARBITRATORS.

■ Stephen O'Brien, former chief executive of Business in the Community, has been appointed vice-chairman of the CHURCH URBAN FUND.

■ Lennart Aberg, md of Bayer UK; Brian Baldock, deputy chairman of Guinness; John Banfield, chairman of Mobil Oil; Jean-Claude Bannan, group md of General Utilities; Michael Britton, chairman of Britons; Sir Trevor Chinn, chairman and md of Lex Service; Geoffrey Higham, chairman of The Rugby Group; Terry Holmes, director of corporate affairs at Nestlé UK; David Jefferies, chairman of The National Grid; Aodh O'Dochartaigh, director of communication at Bass; Ian Ramsay, md of CPC (UK); Howard Robinson, chief executive of Celor Group; Peter Sanginetti, director of corporate affairs at British Gas; Colin Sharran, senior partner at KPMG Peat Marwick; David Teague, md of ICL (UK); and Nigel Thompson, director of Ove Arup Partnership, have joined the national council of the CONFEDERATION OF BRITISH INDUSTRY.

# Engineering a career at W.S. Atkins

The engineering design and consultancy firm of W.S. Atkins has appointed Helen Stone, who first joined the company in 1972 as a graduate engineer, as managing director of W.S. Atkins Structural Engineering (one of some 25 divisions within the company). She will be responsible for its engineering in the UK and overseas.

W.S. Atkins has a history stretching back to 1888, when William Atkins - who died in 1989 - first registered the firm as W.S. Atkins Partners. Mostly engaged in defence contracts during the war years, the firm's first real coup was to be awarded the contract to design and supervise the building of Britain's first large post-war steelworks at Port Talbot.

Today, the company is one of Europe's largest design consultancies, with some 4,000 staff employed on contracts in more than 40 countries. It has taken a significant part in the construction of the Channel Tunnel, advising the banks on progress of the project and also conducting safety audits.

Stone was elected a fellow of the Institution of Civil Engineers in 1981, the third woman to receive that recognition. She says she is "not in favour of positive discrimination but I am conscious that I have a responsibility to break down inappropriate barriers which prevent women engineers from making progress."

The difference between men and women does not extend to their ability to make engineering calculations, or take engineering decisions.

Stone's dislike of positive discrimination in engineering circles stems from a rational basis: "It's still a profession where men predominate, and if you come across a female engineer the general assumption is 'she must be pretty good to have got so far.' I'm worried that if we start introducing positive discrimination that those very high standards will start to get lower."

She replaces Chris Symonds, who moves to be managing director of W.S. Atkins Building Management Northwest.

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Glyndebourne/David Murray

# Perfect marriage of aesthetics

There was never much doubt about it, but now we know: Glyndebourne's new, round opera house is a magnificent success. From the start Michael and Patti Hopkins designs looked full of promise, and they have been beautifully realised.

Externally, the building fits into its context without a cross glance or a jar - within a few years many visitors will be surprised to hear that things used to be different.

Cunningly, it has been built down into the hill, so as not to protrude too much above the old surroundings. There is still height enough to accommodate external balconies, from which to admire the Sussex view.

I had wondered whether the increased numbers might make the statutory planning a bit of a scrub, but no new garden-room has been provided, and the grounds felt no more crowded than before.

And the interior, a dream of blond wood, exceeds all expectations. Not only is it comfortable (that, at least, we were counting on), but with its rising concentric tiers it looks intimately crowded, just as a proper theatre should.

Nobody seems distanced from the stage, even on the uppermost tier. Excellent chosen lighting achieves a jewel-box effect - charming, not twee, since there is no decorative fiddler in the house. Friendly simplicity is the keynote; even the "boxes" on either side of each tier are open and informal.

Best of all, the acoustic offers everything one had hoped for. Gone is the dry, bony sound of the old auditorium; now the orchestra rings clear and unimpeded, in a far better balanced perspective, and singers' voices bloom in the new space.

Almost inevitably, Glyndebourne chose *Le nozze di Figaro* to inaugurate the house.

The old Peter Hall production was to have been revived, but the sets were lost in a fire two years ago. John Gunter has redone them, thrifflily: the garden set is planted now with



Distinctive styles: Alison Hagley and Gerald Finley at Glyndebourne in 'Le nozze di Figaro'

nothing but giant stalks of rhubarb, among which the clandestine comings and goings become a public charade. Hall's original staging was unique in making the doggy action both clear and (more or less) believable.

Clarity, at least, remains a great virtue of the "newly mounted production" by Stephen Medcalf.

Everything that matters is there, and it doesn't subject its cast to any awkward tricks or gimmicks. Since Bernard Haitink is the conductor, with the London Philharmonic, Mozart's score is rendered with lively faithfulness.

I thought Haitink had taken

particular care to brighten the accompaniments for the extra-crisp arias - Marcellina's and Don Basilio's - in the garden set, though they will never really justify themselves. (Nice for the Marcellina and the Basilio, who otherwise get no solos; but they do nothing to advance the action in the run-up to the finale of a longish opera.)

It is Figaro and his Susanna who dominate the proceedings here: personable Gerald Finley and Alison Hagley, who have the further advantage of distinct individual timbres and styles. The naughty Count is Andreas Schmidt, elegant but slightly dry-voiced; his Countess, Renée Fleming, wielded her big soprano with increasing grace as the opera developed.

Old Bartolo is Manfred Rühl, who gives him an old-fashioned gentility and reserve; a collector of first editions, probably. Wendy Hillhouse cuts a nicely ample figure as Marcellina. Robert Tear's Basilio - a piece of power-casting, that - brings with character, though in ensembles his penchant for reaching up slowly to high notes sometimes takes the edge off the rhythm. As Cherubino, Marie-Ange Todorovitch is deliciously candid and plausible.

There is a sexy young Barbara from Susan Gritton, and Donald Adams makes her uncle Antonio definitively crumbly and grumpy. For the lawyer Don Curzio John Graham-Hall imitates the original Michael Storch's stuttering-trick (Mozart was initially doubtful about it, but Storch persuaded him).

All in all, it is an unexpectedly happy, rewarding evening: just what we love Glyndebourne for, and even more now in its splendid new house.

Sponsored by NM Rothschild & Sons Ltd, Rothschild & Cie Banque. In repertory until July 15.

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Theatre/Alastair Macaulay

# The Dream's spell in the Park

In hell they give performances of *A Midsummer Night's Dream* without a single laugh. In this life, however, it is the most watertight of Shakespeare's comedies. The lovers' confusions will rouse the sleepiest of audiences, and the Pyramus and Thisbe scene seems never to fail. The production that opens this year's Open Air season in Regent's Park, directed by Deborah Paige, is not very far above these minimal standards - but does that matter?

Regent's Park itself lends poetry where the actors lack it. Part of the spell is that the birdsong, which at first virtually drowns the actors, gradually ebbs away during the evening, and the last glow of full daylight deepens into nightfall behind the stage and is replaced, bit by bit, by stage lighting.

The quality that is rarest in performances of *The Dream* is sheer human complexity, that most vital Shakespearean ingredient.

It is most touchingly present on this occasion with Bottom, given an unusually po-faced, even dignified, performance by Robert Lang. His speech on awakening, baffled by last

night's memories, is spoken with ideal, hushed awe; and, as he remembers, his hands trace above his head the arcs of his vanished ass's head.

No jolly stupidity here, but the stunned wonder of one whose life is briefly transfigured. Then, on his next appearance, comes the robust life-giving camaraderie of "Where are these lads? Where are these hearts?" sweet bully Bottom, fully restored to the human race.

Excellent also is Estelle Kohler's Titania - an arresting mixture of dangerous power and wanton sensuality. She speaks the verse with an authority that sends the play's pulse soaring on her every entrance. Cameron Blakely, with horns and thick black hair like the god Pan, is a virile, bright-eyed Puck with bags of attack. Paul Freeman's Oberon, eyelids glittering, is more hammy, savouring the role's rhetorical flourishes and rolled Rs.

Most of the rustics do well, though why Flute (Simon Harrison, looking like Tim Brooke-Taylor) should say he has "heard coming" when he has already half-heard beats me; his piping voice is a cheap joke; and Peter Quince (weakly performed by Tim Stern) does not speak the prologue as Theseus and Lysander then describe. The four mortal lovers are given light, superficial performances by actors who have plenty to learn about producing their voices. (And if the Open Air Theatre doesn't teach them...)

Geraldine Pilgrim has put them in 19th-century attire (Empire line for the girls), and has provided an elegant set - an extended creamy neoclassical arcade through which we see the park's trees. The fairies, as usual, are a problem: five of them here, played by adults.

Most of Jonathan Goldstein's music for them sounds like (remember *Round the Horn*?) the Fraser Hayes Four; and Pilgrim and Paige have dressed them with mirror-specs, black helmets, glittery leggings, and fanned silver-paper wings to look like bluebottles. Were I Bottom, I would not ask one of them to scratch me. And, call me old-fashioned, I cannot believe in fairies with large buttocks.

In repertory at the Open Air Theatre, Regent's Park.

# Pimlott's Murder in the Pit a mere façade

It is a truth too seldom acknowledged that T.S. Eliot, among the most haunting of 20th-century poets, was a lousy playwright. But Eliot's finest poems are so much nearer drama than his plays.

In his finest poetry you can feel the conflict of separate voices and the tension of different ideas.

In his plays, however, he can rarely characterise successfully, and he develops his few dramatic ideas at a woefully cumbersome rate. Eliot can always lull an audience with his sheer quality of sound, but this counts for too much. Beneath this siren surface the quality of meaning is all too low, and sometimes nebulous.

Eliot's plays usually bring out the worst in English actors: you can see them calculating their most showy and superficial effects. And Steven Pimlott's RSC production of *Murder in the Cathedral* is utterly sunk by the central performance of Michael Feast as Thomas Becket.

It is easy to see that Feast is in some ways wrong for Becket. (In his skull-like visage and glassy facial expressions it is impossible to find any trace of the former *bon viveur*.) Also his reading is in other ways controversial.

He seems to be trying to reveal some of the stranger facets of the psychopathology of religion of the would-be martyr, the manic fervour of the bigot, even a not-quite-sublimated homosexuality.

But these aspects would not matter if Feast led us into the contemplative stillness of Becket's thought.

Instead, however, he applies his considerable intelligence and technique into an ever-changing array of artificial



Michael Feast in 'Murder in the Cathedral'

gestures, over-bright facial expressions and contrasts of vocal dynamics.

The overall impact is busy and contrived. He is worse when pretending, with constant artfulness, to be most spontaneous - in his prose Christmas sermon.

As it is, the play snaps into some kind of dramatic vigour only once: in the clever, specious, modern apologia spoken by the four knights after the murder. Jonathan Phillips (third knight) has done nothing with the RSC better than this witty piece of bluffing.

The play's true poetry is for its female choros. Just sometimes Eliot comes close to catching the mysterious incantations of the choruses of Greek drama. Pimlott paces and divides these well.

Sarah Woodward and Kate Duchêne make only mild effect. Look at them after watching the older Cherry

Morris and Sheila Ballantyne, so excellent in speech and stance. Morris, in particular, is so calm and focused - very reminiscent of Peggy Ashcroft in *In the Skin of a Lion* - that she raises the play to a higher level with her every contribution. She even persuades us that such lines as "I have smelt... incense in the latrines" mean more than they do.

Pimlott, his designer Ashley Martin-Davies, his lighting designer Brian Harris, and Feast himself have re-created many features of the production in transferring it from Stratford-upon-Avon to the Barbican's Pit.

This, alas, is merely to adjust the façade of what is only a façade anyway. The more you shift the visual aspects of Eliot's play, the more you expose how static is its dramatic core.

In repertory in the Pit.

Sponsorship/Antony Thorncroft

# Cool relations warm to new challenges

Relations in the past between the Arts Council, the bastion of the subsidised arts, and the Association for Business Sponsorship of the Arts, created to encourage corporate investment, have not always been easy.

They became particularly cool when the council set up an external relations department to offer its clients advice on sponsorship, and also to seek, with patchy success, business funding for its own conferences and publications.

This mutual suspicion should change now that the new secretary-general of the council, Mary Allen, is an ABSA old girl, and the chairman, Lord Gower, was a committed believer in sponsorship when arts minister, and boasts the Business Sponsorship Incentive Scheme as one of his greatest achievements.

ABSA will undertake assignments for the council, especially in advising arts companies how they can attract more sponsorship. This is already happening in a piecemeal way: ABSA works for the Scottish Arts Council on raising corporate funding and in April Elizabeth Gurney was drafted from ABSA to bolster South East Arts, with most of her salary coming from the regions.

Her task is to instruct the many small arts organisations in the area (not necessarily South East Arts clients) on how to fundraise more effectively.

The region receives less subsidy per head than any other (because the council expects local arts lovers to go to London) and many organisations there struggle to survive.

Fortunately, the south-east is attractive to business, and some new companies are embracing sponsorship. Nynex Cablecommunications, for example, has become a sponsor: it needs to improve its corporate image while digging holes throughout the area. It has backed the Brighton Festival and such small causes as the Reigate-based English Arts Chorus. The potential in the south-east is considerable: last year the region boosted its revenue from the BSIS (which encourages first-time sponsors) by 24 per cent, to £326,000.

As ABSA extends its network of regional offices (Birmingham opened this week), it will work closer with the newly beefed-up arts boards.

Scotland swept the board at ABSA's Goodman and Garrett Awards ceremony at the Tate Gallery, which is unique in honouring individuals who

have served the cause of arts sponsorship. Alex Clark won the £10,000 Goodman Award, for achievement by a volunteer, and Nina Haverall the £10,000 Garrett as a professional in the field.

These imaginative awards have been sponsored for three years by Reed Elsevier.

BP was one of the large sponsors that froze its budget during the recession. By not renewing most of its 40-odd, £25,000 or so, touring and community-based commitments its expenditure almost halved, to around £750,000 a year. Now it is re-examining its position.

The budget is unlikely to rise in the short term but BP has a strategy again. Community work will be left to local subsidiaries, which may, or may not, include the arts. BP will concentrate on four or five prestige sponsorships.

The annual re-bag of art at the Tate Gallery will be financed for two more years, and there is to be another year at least for the annual Portrait Award at the National Portrait Gallery. The Car-

diff Singer of the Year, with the BBC, will continue in 1995, and then stay on hold until the murky relationship between the BBC and sponsorship is thrashed out.

In July, BP sponsors its first production at the National Theatre, Chekhov's *The Seagull*. In the past BP backed the NT's educational programme, but it is switching about £60,000 to a more high-profile event.

Last month the most important exhibition of paintings in a generation by the American artist, Willem de Kooning, opened at the National Gallery in Washington. It will later go to the Met in New York before coming to the Tate in London early next year. The British and of the trip was entirely dependent on the American bank J.P. Morgan having invested more than £1m into the event. This will cover transportation and insurance costs.

J.P. Morgan is slowly appreciating the benefits of sponsorship and its budget rises steadily. It exploits the opportunities for corporate hospitality - but is as much swayed by a feeling of responsibility towards the quality of life, and the fact that de Kooning, American and avant-garde, chimes in nicely with a bank that is trying to shed its traditional image of exclusivity.

silver, jewellery and other works of art from antiquity to the present day can be admired and bought. Among the items on show are a pair of paintings by Francesco Guardi dating from the early 1780s, Landseer's A Highland Glen, an Elizabethan walnut three-tier buffet, a mid-18th century Castelli malacca covered cup and some classic Chinese 16th and 17th century Ming furniture (tel 071-495 8743 fax 071-495 8747).

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Closed Mon Kunst Elan Vital: an exhibition exploring the link between Kandinsky, Klee, Ap, Miro and Calder. Ends Aug 14. Closed Mon

Kunststhal der Hypo-Kulturstiftung El Dorado: 300 gold and ceramic treasures from pre-colonial Colombia. Ends Sep 4. Daily

Akademie der schönen Künste The Russian Stage 1900-30: 190 treasures from the Bachnushin Museum in Moscow. Ends June 26. Closed Mon

Villa Stuck Christo: an exhibition devoted to the grandiose urban projects which the Bulgarian-American artist has pursued over the past 30 years, including his current plan to wrap the Berlin Reichstag in silver cloth. Ends July 10. Closed Mon

Neue Pinakothek Wilhelm Leibl (1844-1900): around 200 paintings and drawings offer a 150th anniversary retrospective of the Cologne artist who was the leader of German Realism in the late 19th century. Ends July 24. Closed Mon

Castel S. Elmo Naples under the Austrian Viceroy 1707-34: a splendid itinerant show from Vienna, dominated by the magnificent baroque works of Francesco Solimena. Ends July 24.

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Unter-Museum Art of the Aborigines: 90 wood paintings, 40 sculptures and an installation, mainly by contemporary Australian artists. Ends Sep 25. Closed Mon

VENICE Antichi granai della repubblica China in 220 BC - The Warriors of Xian: ten of the 7,000 life-size terracotta soldiers who guarded the tomb of Emperor Qin Shihuangdi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca)

Palazzo Grassi Renaissance Architecture from Brunelleschi to Michelangelo: 250 works from European and American public collections. Ends Nov 6. Daily

Scuola Grande di San Rocco Tintoretto portraits. Ends July 10

ZURICH Kunsthau Amor and Psyche around 1800: an artistic exploration of the classical Greek legend, with paintings and drawings by David, Picot, Meynier and others. Ends July 17. Closed Mon



## VAN GOGH'S SELF-PORTRAITS

The visual arts programme at this year's Holland Festival is dominated by an exhibition of rarely-seen self-portraits by Vincent Van Gogh, on show in Amsterdam at the Van Gogh Museum from next Friday.

The 20 paintings and two drawings all date from the artist's stay in Paris from 1886 to 1887, when he was confronted for the first time with the range of colours used by the Impressionists. Financially dependent on his brother Theo, Van Gogh could not afford to hire models to pose for him, so he picked up a mirror and turned to the self-portrait to satisfy his passion for human figure painting.

He went on to paint 35 self-portraits while living in France, 28 of them during his Paris period. They mark a dramatic turn in his artistic vision, tracing his departure from dark and sombre shades to the

vibrant colours which characterised the work of his final years before he committed suicide in 1890.

Five paintings in the exhibition have never been on public view before. They were painted on the backs of Van Gogh's earlier works from the Dutch town of Huesen, and have been reframed so that both sides can be viewed. Seen together in one room, the self-portraits reveal a fascinating variety of expression - sometimes devilish, at other times sweet and gentle. The exhibition runs till October 8.

## EXHIBITIONS GUIDE

AMSTERDAM Rijksmuseum Flowers and Plants: flora and fauna in five centuries of prints and drawings. Ends July 31. Closed Mon

Stedelijk Museum Couperin II: the latest in a series of temporary exhibitions drawn from the permanent collection, this time focusing on Joan Jonas's performance installations 1968-94, Peter Hujar's photographs 1963-87, Doménico Bianchi's paintings 1987-94 and Brice Marden's paintings 1985-93 - plus selected works by Dubuffet, Schwitters, Tàpies and others. Ends June 30. Daily

BARCELONA Museu Picasso The Russian Avant-Garde 1905-25. Ends June 26. Closed Mon (Carrer Montcada 15-18)

BASLE Antikenmuseum Rediscovering Pompei: 200 objects, including

jewellery, ceramics, statues and household implements, offering insight into daily life in the Roman town, supplemented by a reconstructed garden with mosaics and a room complete with original frescoes. Ends June 26. Closed Mon

Museum für Gegenwartskunst Joseph Beuys' Arena (1972): more than 100 painted photographs by one of the most controversial figures in Germany's postwar avant-garde. Ends June 26. Closed Mon

LAUSANNE Musée d'Art Contemporain Contemporary Picasso: 80 works 1946-1971, including 30 paintings and a dozen sculptures. Ends Sep 25. Daily

Musée Olympique Miro: 41 sculptures from Barcelona, documenting his progression from his first phase, when he revelled in pure rubbish, to the magic circle formulae of his later years. Also included are 13 prints from the 1960s and 70s. Ends Sep 4

LONDON Royal Academy of Arts Goya: 100 small-scale paintings covering his entire career. Ends June 12. Daily (advance booking 071-395 4555)

Queen's Gallery Gainsborough and Reynolds: paintings, prints and documentary material illustrating the different personalities and artistic styles of two great late 18th century British painters. Ends Dec 22

Grosvenor House The flagship fair for the British art and antiques world opens next Thurs and runs till June 18. Paintings, furniture,

silver, jewellery and other works of art from antiquity to the present day can be admired and bought. Among the items on show are a pair of paintings by Francesco Guardi dating from the early 1780s, Landseer's A Highland Glen, an Elizabethan walnut three-tier buffet, a mid-18th century Castelli malacca covered cup and some classic Chinese 16th and 17th century Ming furniture (tel 071-495 8743 fax 071-495 8747).

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STUTTGART Staatsgalerie Picasso: a rare showing of 400 prints from a private collection, including portraits, still-lives and many other themes. Ends Aug 14. Closed Mon

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VENICE Antichi granai della repubblica China in 220 BC - The Warriors of Xian: ten of the 7,000 life-size terracotta soldiers who guarded the tomb of Emperor Qin Shihuangdi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca)

Palazzo Grassi Renaissance Architecture from Brunelleschi to Michelangelo: 250 works from European and American public collections. Ends Nov 6. Daily

Scuola Grande di San Rocco Tintoretto portraits. Ends July 10

ZURICH Kunsthau Amor and Psyche around 1800: an artistic exploration of the classical Greek legend, with paintings and drawings by David, Picot, Meynier and others. Ends July 17. Closed Mon



Social policy is the Achilles' heel of Europe," Mr Raphael Chantier, a Belgian member of the European Parliament told a conference on the subject last week.

His audience of government officials, academics and industry representatives murmured assent, but could have spent hours disagreeing with each other over what the statement meant. It might have been possible to thrash out an agreed definition of "Achilles' heel": "social policy" would have presented greater difficulties.

Their confusion is partly understandable. European Union social policy has traditionally been dominated by employment-related issues.

Alongside these, however, a clutch of policies concerning large sections of Europe's population from a reasonable share of wealth and opportunities. Violence, drug abuse, racism, political extremism and social unrest were, it said, all likely to result.

Mr Flynn made it clear last week, however, that against a background of high unemployment, job creation would "dominate the whole agenda" arising from his white paper. He emphasised his opposition to the emergence of a "dual society" of advantaged and disadvantaged in Europe, but argued the best way of supporting the most needy groups was through measures to attack long-term unemployment.

With the number of the EU's poor variously estimated at between 50m and 70m, anti-poverty organisations regard the idea of relying on labour market policies alone to tackle "social exclusion" as wishful thinking. The green paper itself concedes that a return to full employment is "unlikely in the foreseeable future" without significant policy changes. Europe created 9m jobs

## Poverty of vision

Alan Pike on Europe's reluctance to give direct aid to the poor

Between 1985 and 1991 but unemployment fell by only 3m.

The European Anti Poverty Network, which represents voluntary organisations in the 12 member states, wants the introduction of rules requiring poverty and its social consequences to be taken into account in all EU policies, in the way that environmental factors are considered. But campaigners' fears that their efforts will fall on deaf ears have been compounded by signs that the financial help the EU gives to the poor may be under threat.

Although relief of poverty is a responsibility of individual states, the EU supports experimental projects aimed at changing the lives of the poor. Poverty 3, its current five-year programme, ends this month, and last year Mr Jacques Delors, Commission president, expressed hopes that it would be followed by a more ambitious Poverty 4 with its budget doubled to Ecu110m (\$85m).

But Germany, in what started as a dispute between the federal government and Länder over responsibility for running anti-poverty programmes, has blocked the introduction of the initiative. Behind the dispute are wider reservations, shared by some UK and Dutch ministers, about the appropriateness of EU involvement in this area of social policy.

Mr Delors is believed to have tried to rescue Poverty 4 in talks with Chancellor Helmut Kohl - without success. Unless there is an unexpected breakthrough at a meeting of social affairs ministers on June 22, there is little chance of the programme being launched during the six-month German EU presidency, which begins next month. With the specialist teams that worked on Poverty

3 already breaking up because of the uncertainty, this could mark the end of the programme. The resistance to Poverty 4 is also giving rise to doubts about the future of other EU social initiatives such as its work with the elderly.

Most of Europe's poor would not immediately notice the loss of the programme - budgets have never been big enough to relieve much poverty. But Poverty 3 has helped fund schemes for former prisoners in Italy, itinerant families in Ireland, narcotics addicts in Greece, single parents in Bristol.

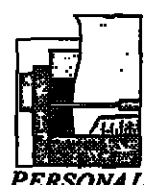
A House of Lords sub-committee concluded last month that it had led to work which would not otherwise have been done, relieving poverty and starting to "rebuild the economic and social lives of some severely deprived communities". Although the invigoration of local economies was beyond the capacity of small projects, the committee said it was "impressed by the determination and ingenuity" shown by Poverty 3 initiatives in creating limited numbers of new jobs.

The local government centre at Warwick University, which has co-ordinated and monitored the UK projects included under the Poverty 3 umbrella, lists a series of small but significant practical achievements. They include a scheme to train black people for voluntary work in Bristol, development of a new childcare centre at Pilton, Edinburgh, and changes in Liverpool city council's policies to encourage the employment of local labour.

But supporters say the programme's most significant contribution has been its direct involvement of needy and deprived people in efforts to rebuild their communities. The encouragement and prestige of having the EU flag flying over little local initiatives in Scottish housing estates and Portuguese mountain villages has, they say, been worth as much as the money.

Mr Dennis Preston, who chairs the Brownlow Community Trust, says Poverty 3 has provided a local test bed for national urban aid policies. Warwick University researchers say it has enabled people to "participate in the process of change, rather than becoming resentful objects of it".

Europe's anti-poverty groups fear that, if the EU abandons such initiatives, the dangers of that resentment being expressed in the dark forms described in its green paper will come at least a little closer.



PERSONAL VIEW

In the wake of a period of extreme volatility in financial markets in recent weeks, the flow of commentary has taken on extraordinary proportions. In these circumstances, I am reminded of a comment I made in January 1992 during a discussion of financial derivatives. In my address I said: "I hope this sounds like a warning, because it is."

Significant progress has been made in learning more about derivatives in both private and official circles in the intervening two and a half years. For example, in the private sector truly great progress has been made, and is being made in developing the risk management information and control systems that are crucial for individual firms and the marketplace more generally. At the same time, supervisory authorities are making important gains in adapting prudential standards to the widespread use of derivatives.

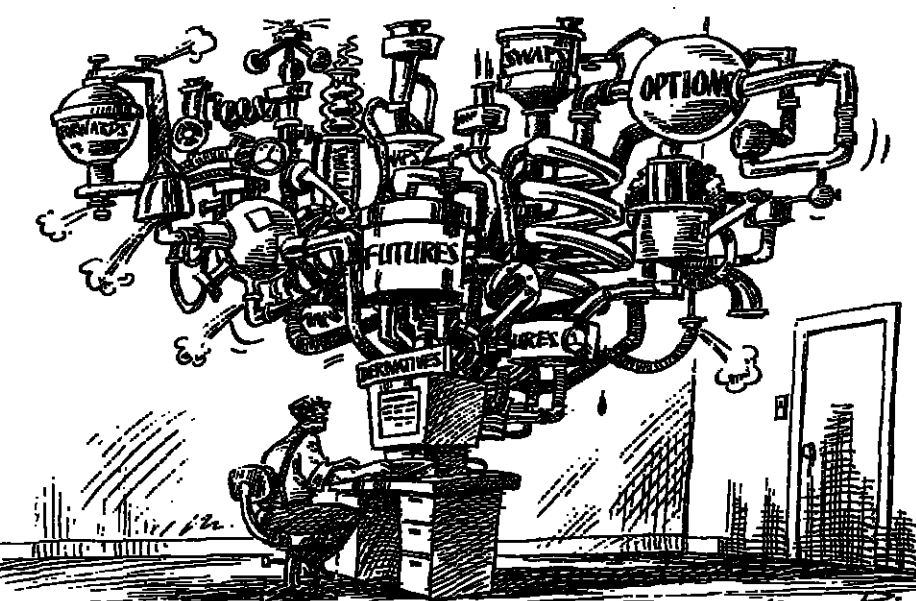
Yet there are several reasons why the central thrust of my January 1992 warning should not be forgotten. Among them are that, while constructive steps have been taken, they are hardly complete; markets have continued to grow and are evolving very rapidly; and derivatives seem to entail an acute, if not ironic, dilemma. This is that, although they unmistakably work to reduce risk, including the risk of a systemic financial breakdown, the implications of such a breakdown (admittedly a very unlikely event) are even more difficult to contain and control.

Thus we face the vexing question of how to deal with such a contingency in a manner which remains sensible and constructive in a broader and longer-term perspective. There are a number of steps which should be taken to contain risks associated with financial derivatives in a manner that will not materially impair the ability of these instruments and markets to perform their necessary role.

First, all of the larger market participants, including non-financial firms that are significant end-users of derivatives, need to redouble their efforts to ensure that risk management, information and control systems are up to state-of-the-art standards. Boards of directors and top managers should insist that all such firms undertake a rigorous self-analysis relative to the original

Gerald Corrigan outlines the risks inherent in derivatives and suggests how they can be contained

## A framework for financial stability



recommendations made by the Washington-based Group of 30 think-tank in July 1993 and relative to the findings of the recently published G30 survey of industry practices.

Among other objectives should be implementation of accurate and timely consolidated credit and market risk monitoring by all significant institutions in these markets. In the longer term, these monitoring efforts should be pushed to the limits of technology and practicalities in order to achieve intra-day monitoring capabilities on a broad scale.

Second, individual firms, exchanges, clearing houses and central banks should be even more aggressively pursuing ways to strengthen clearance, settlement and payment systems.

These should focus on: shortening and standardising the gap between trade date (and time) and final payment; the more widespread use of same-day delivery against payment transactions; moving towards same-day final payment in clearing houses and exchanges; and further strengthening the operational reliability of key

processing systems.

While it may not be obvious to all, such progress has been made in this area, but much remains to be done. Fourth, larger market participants need to work with regulators and supervisors to assure the legal enforceability of derivatives transactions, both within and across jurisdictions. Particular attention should be paid to enforceability of netting arrangements, both nationally and internationally. Dealers and end users also should work together to establish greater standardisation in documentation further to promote liquidity and stability in these markets.

All of these steps, which are included in the G30's list of recommendations, are critical to reducing risk and promoting certainty in the international derivatives markets.

Fifth, consideration should be given to the establishment of voluntary minimum standards for disclosure, credit and market risk controls, and customer suitability that could apply broadly to all key market participants in derivatives. This will be very difficult, but progress might be made by

such minimum standards being developed by a private sector group, such as the G30. While such standards would have no binding authority, if applied by prominent individual firms voluntarily and publicly, others would be under great pressure to do so also. Indeed, if some firms - acting on their own and in their own best interest - refused to do business with firms that did not voluntarily comply with such standards, the pressures would be very great. The obstacles to achieving such a workable framework of voluntary minimum standards are formidable, but the concept should not be rejected out of hand.

The above steps constitute a building block towards greater safety and greater efficiency. Yet the international community of banking and securities regulators - together with the appropriate European Union officials - is still faced with the enormous challenge of achieving greater cohesion and consistency as it applies to minimum capital standards.

Under any circumstances, this will take time. And, based on my experience as chairman of the Basel Committee, I know it will not be easy. I believe, though, that in the fullness of time the legitimate interests of firms or individual regulators or groups of regulators can be accommodated while allowing significant movement towards greater consistency in prudential standards and greater harmony in market practices.

The above agenda is formidable but not insurmountable. It can be achieved without new legislation, new regulatory structures and without the threat of regulatory overkill. That said, it should also be stressed that no such framework is fail-safe and there can be no substitute for the time-honoured dictates of discipline, conservatism and knowing your counterparty. In the current environment, those dictates should take on a special premium of attention, because neither the markets nor the regulatory and political communities will react kindly to any large-scale surprises.

To coin a phrase: I hope this sounds like a warning, because it is. Much has been accomplished, but more needs to be done. The author is chairman, International Advisors, Goldman, Sachs and a former president of the Federal Reserve Bank of New York.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### Supporters of Chalfont and others

From Ms Kay Coleman and others

Sir, To Lord Chalfont and others (Letters, May 31), hear! hear! - and so say all of us not so silent chief executives. Kay Coleman, Marianne Dobkin, Dawn Gibbons, Jackie Edelson, Sarah Topham, Janet Lorton, Ery Blaskey. (all signatories are chief executives or managing directors of companies in the north-west)

### Obviously mistaken

From Mr Richard Branson

Sir, Although I will always believe that the government was wrong in ever setting up the National Lottery in the way it did, I do not believe I behaved badly on receiving the news.

The news was received privately by a number of us. It was received with great disappointment by all of us. We had just failed to create the largest charitable foundation in Europe - much needed by small charities all over the UK.

However, there were no angry outbursts. No ripping up of faxes. There were also no photographers.

An hour later the popular press asked for a couple of staged shots. Having read Lucy Kellaway's diary piece (Management, May 30), I was obviously mistaken in agreeing to their suggestion. I should have known better.

Richard Branson, chairman, Virgin Group of Companies, 120 Camden Hill Road, London W8 7AR

### Monetary danger overstated

From Dr Michael Clauss

Sir, Thomas Mayer (Personal View, June 1) is right to warn of the dangers of excessive growth in German M3 and public borrowing, but he overstates the case.

Mr Mayer compares M3 growth of 46 per cent between 1989 and 1993 with real gross domestic product growth of 19 per cent (giving an implied money overhang of 27 per cent). However, the appropriate comparison is with nominal GDP, which grew by more than 90 per cent in other words, past inflation has already absorbed much of the excessive M3 growth, leaving

an overhang of only about 7 per cent.

He notes that at the end of this year, public debt will be 115 per cent higher than at the end of 1989. This overstates the upward trend in public borrowing, because it includes existing GDR net debt, which we estimate at DM450bn, or 48.5 per cent of the level of public debt in 1989.

Mr Mayer rightly warns that credit is expanding faster than investment, but he overstates the problem by citing the 4 per cent fall in equipment investment between 1990 and 1993. Most investment has recently been concentrated in construction,

especially desperately needed housing. Including this, nominal investment rose 26 per cent in the year ending that period. The figure would be higher still if we add in investment in the east.

There should be no question of the Bundesbank's abandoning the M3 target - its current rapid growth and the surge in credit provide a signal of potential risks ahead. But those risks should not be exaggerated.

Michael Clauss, chief economist, CS First Boston, Grünburgweg 102, D-60323 Frankfurt, Germany

### NVQs one of best hopes for training in UK

From Mr Steve Palmer

Sir, Your report, "Bogus NVQ claims raise alarm" (June 1), is illuminating in that it highlights some of the stresses and strains in a national vocational qualifications system that has grown fivefold in volume terms in the last four years.

With our many partners, we will weed out any alleged wrongdoings against us. We will also continue to improve the already elaborate systems that are in place for paying for NVQ achievement.

We must not throw that baby out with the bath water, though. Paying for NVQs is a sensible approach. The idea that no results equals no money must be right. NVQs signify competence-based learning and are a vast improvement on the more subjective arrangements that preceded them. As such, NVQs represent one of the UK's best hopes for improving skills levels to allow us to catch up with

our industrial competitors. Alleviating unemployment can only be achieved by raising Britain's competitiveness, and NVQs are an essential calibration of that process. They thus unify the economic and social challenges that all Training and Enterprise Councils are tackling with gathering success.

Your report failed to mention the pivotal role of the awarding bodies. They give out the NVQ certificates and they need to take steps with the Tecs and others to ensure the legitimacy and bona fides of the NVQs. We must not allow the hard work of more than 500,000 trainees nationally who are aiming for NVQs to be corroded by the alleged activities of less than a handful of people.

Steve Palmer, chief executive, Cumbria Tec, Venture House, Guard Street, Workington, Cumbria CA14 4EW

### Executive volunteers

From Mrs Elisabeth Hoodless

Sir, Companies such as Tesco, Royal Mail, National Power, Unilever and The Body Shop would all confirm the value of volunteering by managers: it enriches their skills and extends their talents. It need not, however, be constrained through "lack of time" ("Managers volunteer surplus expertise", May 30). NatWest managers give a lunch hour a week to tutor pupils in Islington schools. Coopers and Lybrand and the London Stock Exchange build stronger teams by tackling tree planting on an inner-city farm or building flower beds in Tower Hamlets on one Saturday a year.

The article calls for a brokering service: if it is needed, it is available now. CSV has more than 3,000 projects nationwide awaiting employee volunteers. Elisabeth Hoodless, executive director, CSV, 237 Pentonville Road, London N1

### Indian government ahead of the game with rupee 'dilemma'

From Mr Michael Ashfield

Sir, Your leader ("India's rupee dilemma", May 27) doubted the seriousness of India's present government. But as early as last August, the Indian press reported a visit to the ministry of finance by John Williamson of Washington, who is one of the world experts on the capital flows which you discuss. To my

mind, somebody in the Indian government was well ahead of the game.

I suggest, moreover, that they have stayed ahead. You might have mentioned debt repayment as another way of reducing the problem. In fact, the government has recently done some of that.


The leader also said that the country needs to find ways of

using foreign capital. Such as investment in electricity, telecoms, oil and gas, aviation? All of these have already been opened up by the Rao government.

And as an example of another encouraging fact, may I add that while the rest of the world's exports to India stagnated last year, exports in the UK earned nearly 20 per

cent more from India than in 1992 (the total was \$1.1bn). In the first quarter of 1994, the British continued to help the Indians with their rupee problem: Britain's exports to them were up by 29 per cent.

Michael Ashfield, India Research Group, 2 Chiltern Hills Road, Beaconsfield, Bucks HP9 1PJ



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Friday June 3 1994

## Networking Europe

Europe cannot afford to be left behind in the construction of fibre-optic grids, or in the development of inter-active services to run over them. The report of the EU's industry group on the *Information Society*, chaired by Mr Martin Bangemann, must offer a clear framework of policy and regulation to promote both goals.

From the summary of its recommendations published this week, the group appears to be leading in the right direction. But it has left crucial questions unanswered – notably the regulatory framework for competition in service provision, and the protection of intellectual property.

Most of the principles for action laid down by the group are laudable. It places the onus for the construction of "superhighways" on the private sector, and urges that state telecommunications operators be freed from "non-commercial political burdens" – notably the duty to act as tax collectors for their national governments. The group co-opts "practical measures" with "clear timetables" to achieve this. The best measures are, in fact, privatisation and the separation of the regulatory function from national operators and their sponsoring government departments. These are proceeding painfully slowly across most of the EU.

The report is also right to call for greater harmonisation of equipment standards and acceleration of the pace of telecoms liberalisation. On formal occasions the Commission continues to pay lip service to the 1996 deadline for "voice" telecoms liberalisation agreed by EU ministers last June.

## Effective policing

In practice, that timescale is being progressively eroded: multinationals are being encouraged to contract with single operators to provide pan-European "private" networks; the Commission is trying to bring further deregulation of the cable industry; and operators in the corporate sector are discovering numerous ways to evade existing restrictions.

If competition is to flourish, the former monopolists will require effective policing. Even in the UK, whose government has made competition the cornerstone of its telecoms policy, British Telecom communications commands nearly 90 per

cent of the market 10 years after the abolition of its monopoly. Without a regulator to attend to the critical nuts and bolts of competition, notably the terms under which rivals inter-connect to BT's national network, BT would be more dominant still.

In EU states with governments less ardently committed to competition, fair access to national telecoms networks is unlikely to be secured without external leverage. The Bangemann group docked the issue: "an authority should be established at European level whose terms of reference will require prompt attention", it noted.

## Independent agency

What "authority"? A highly legalistic and bureaucratic Federal Communications Commission on the US model is not an attractive proposition. Yet, with all due respect to subsidiarity, a college of national regulators – the other extreme – is unlikely to be adequate to the task. An independent EU agency is essential. Whether it takes the form of a free-standing agency, or is integrated within the Commission's existing competition directorate, is an issue which needs to be resolved soon.

Whatever its form, the agency's terms of reference should include a duty to promote access to national networks, on terms consistent with efficient competition. It might also be desirable to give it power to increase the downward pressure on Europe's damagingly high cross-border telecoms tariffs, the aim being equality with tariffs for similar internal traffic.

On intellectual property, the paper says EU-wide protection must have a "high priority" and "rise to the challenge of globalisation". Its diffidence in this field is more understandable, given the complexity of the issues at stake. It is important, however, that resolving them does not delay progress towards telecoms liberalisation and the extension of fibre-optics into local networks. For the benefits of competition and fibre networks apply as much to existing telecoms services as to the new information and inter-active products, where protecting intellectual property is essential. In setting its eyes on the multi-media horizon, Europe must not stumble over the immediate steps ahead.

## More unequal than others

The very sharp increase in the number of people in the UK with incomes below half the national average, reported yesterday by the Institute for Fiscal Studies, may come as a shock. It is, of course, possible to imagine a society in which growing income inequality coexists with rising living standards for all. Yet the evidence that the poorest in society are not benefiting from the economic growth enjoyed by the majority is now mounting.

The government's own figures for households below average incomes show little change in real income for the poorest tenth of the population since 1979. When housing costs are taken into account, their real income has actually fallen since the 1980s. The IFS study confirms the government's figures and contrasts them with the 60 per cent increase in incomes after housing costs for the richest tenth of the population since 1979. There is no sign of the trickle-down effect for those at the very bottom of the income ladder.

## Growing bills

This is not a recipe for a society at ease with itself. The more affluent majority with access to jobs, owner-occupation, cars and the rest cannot cut themselves off from it. They see its consequences in the increasing numbers of beggars on the streets. They must protect their homes and families from the lawlessness it engenders. They pay the taxes to meet the growing social security bills. Fortunately, there are many data in the IFS study that offer help in devising policies to break out of the spiral of decline.

A central finding is the growing

importance of unemployment as a cause of low incomes. In 1991, less than 4 per cent of those on below half average income were unemployed; by 1991, it was over a fifth. Unemployment is the dominant factor behind the increase in families with children in the poorest tenth; they now make up more than half this group, compared with only a third in 1961.

## Smoother transition

Finding work opportunities for those who are unemployed is essential in providing pathways out of poverty for these individuals. Simply increasing benefits for the unemployed is unlikely to assist in this, because it may discourage them from taking low-paid jobs. Instead, the benefits system should be adjusted to smooth the transition to employment so that unemployed people can accept part-time or low-paid work without losing all their benefits.

Another clear finding of the IFS study is the relative improvement of the position of pensioners. They formed almost half the poorest tenth in 1961, and now make up less than a quarter, despite their growth in numbers. Some of the improvement is marginal – the proportion of pensioners in the bottom fifth of the income distribution has declined much less. But the link between retirement and poverty is no longer as strong as in the past.

Yet an increasing number of pensioners find themselves with less than half average income, enjoying little or none of the fruits of economic growth. They depend on the basic state pension which has been increased in line with prices since the ending of the link with average earnings in 1980. To tackle their poverty by restoring the link with earnings would be foolish, however. With the growth of occupational pensions and other forms of investment income, a growing minority of pensioners is in the top half of the income distribution. Far better to target additional resources on those who depend only on the state pension.

There is nothing inevitable about the falling living standards of the poorest in a society that is steadily getting richer. But tackling the problem needs subtle if modest steps, rather than simple big ideas that grab the headlines.

A year ago the Philippine capital Manila was a miserable place even for the rich. Executives sat sweating and cursing in their offices through frequent 12-hour power cuts without air-conditioners or fans to combat the summer heat. Factories were often idle, and the economy, long since left behind by fast-growing Thailand and Malaysia, was stagnant.

The previous government of Mrs Corason Aquino had failed to invest in new power stations. Hardly anyone dared hope that her chosen successor, President Fidel Ramos, would succeed in turning on the power and launch an economic recovery by mid-1994.

But he did both. "Fast-track" power station projects have restored electricity to the industrial centres of the Philippine archipelago, and economic growth is accelerating after a series of reforms to liberalise finance and industry. "That is what I predicted from day one of my administration," said the clear-chomping Mr Ramos in an interview with the Financial Times at the Malacañang palace in Manila. "We have started to reverse the downward trend of the past."

For years the Philippines has been a notorious laggard among south-east Asian's tiger economies. Since 1980, according to the International Monetary Fund, real gross national product has increased by only 1.5 per cent a year (below the population growth rate of 2.5 per cent) compared with an average 7 per cent for the other five members of the Association of South East Asian Nations.

This year, GNP growth in the Philippines could reach about 4 per cent, and economists say the government should soon be able to achieve its target of sustained 6 per cent annual growth.

Mr Ramos and his cabinet maintain that the Philippines has finally turned the corner. "Think of the Philippines as a tiger cub," Mr Roberto de Ocampo, the finance secretary, told a business conference recently in Singapore. "The Philippines is back in business."

Financial institutions have endorsed Mr Ramos's optimism. "On the road to recovery," declared a report from CS First Boston, the investment bank. "Go towards the light!" said UK investment bank Barclays de Zoete Wedd. "It really is about to happen." Investors in the local stock market, Asia's top performer last year with a rise of 132 per cent in US dollar terms, clearly think so, too.

Scepticism, however, lurks beneath the surface. Some Filipino and foreign investors in Manila say their hopes have been raised and then dashed so often in the past that they refuse to be euphoric now. Corruption and bureaucracy are

## Tiger cub starts to find its feet

Hefty obstacles remain, but the Philippine economy could be on the road to recovery, says Victor Mallet

still rampant. And economic growth, the sceptics say, could easily be stalled by militant workers demanding higher wages – already high by south-east Asian standards – as soon as recovery appears. Earlier this year, in the face of demonstrations, the government withdrew a levy of one peso (about 24p) per litre on petroleum products to help plug the budget deficit.

It may be true, the critics add, that the IMF is poised to approve Manila's economic policies with a three-year, \$650m loan this month, but the country has implemented no fewer than 22 IMF programmes in 30 years, with little sign of improvement. "We would like them to be Switzerland by now, after all these programmes," said one foreign banker.

Mr Ramos and his government colleagues say the pessimists have forgotten to take into account the country's peculiar history. Much of the blame for its poor performance can be laid at the door of the late dictator, Ferdinand Marcos, who came to power in 1965. He mired his country in debt and fostered a culture of protectionism, import substitution and monopolies for his friends – a "crony capitalism" that contrasted sharply with the export-led growth of other economies in the region.

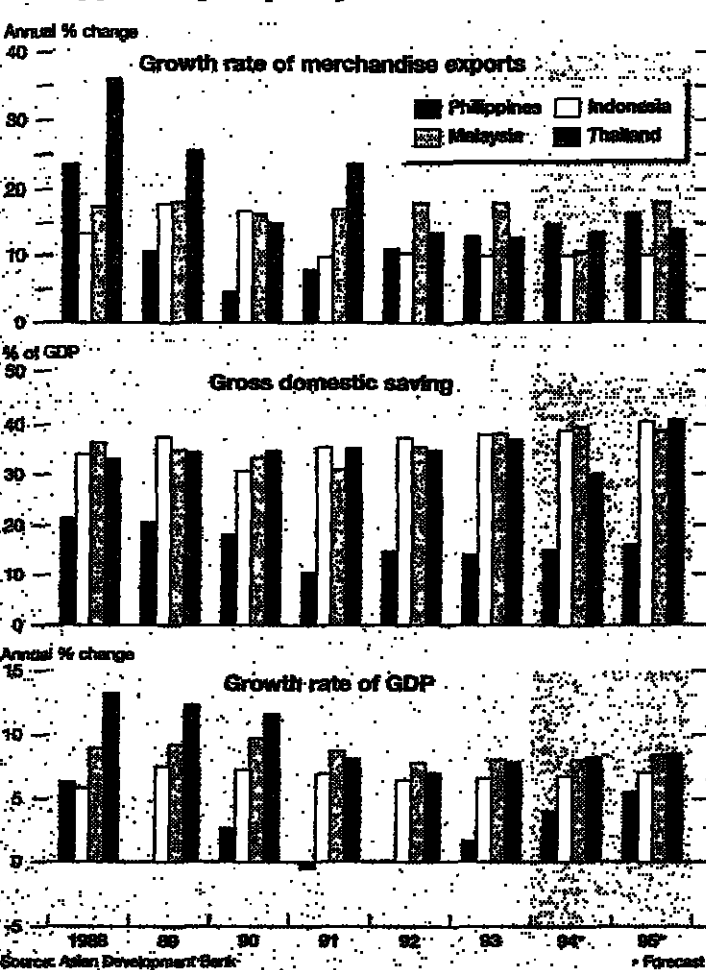
Mrs Aquino toppled Marcos in the popular uprising of 1986, but restoring a measure of political stability has taken nearly a decade, while still armed forces chief, Mr Ramos has to protect Mrs Aquino from seven attempted right-wing coups *d'Etat*.

"Her job really was to ensure the political empowerment of our people, and I was part of that," said Mr Ramos. "But the economic side was not really attended to. Evidence: electric power."

Mr Ramos, a methodical man known as "Steady Eddie", was himself elected president two years ago for a six-year term. Even those who doubt that the Philippines can catch up again with its Asian neighbours – the economy was one of the strongest in the region in the 1980s – give credit to Mr Ramos for his achievements so far.

Apart from restoring electricity to Manila by farming out power sta-

## Philippines: prosperity round the corner



tion contracts to private investors, such as Hopewell of Hong Kong, his administration has ended foreign exchange controls on current transactions, relieved the central bank of debt accumulated during the Marcos era, and continued the privatisation programme begun under Mrs Aquino. Among the assets sold to state are stakes in Philippine Airlines and in Petron, the oil refiner and fuel distributor.

The telecommunications sector, once the protected fiefdom of Philippine Long Distance Telephone, has been opened up to foreign and local

competitors, a move expected to improve the country's inefficient telephone network rapidly.

In the past few weeks, the government has liberalised the banking sector, by ending a 46-year ban on the entry of foreign banks. It has also pushed through the two houses of Congress a measure to increase the scope of value-added tax and other revenue-raising measures which claw back money lost by the failure to maintain higher fuel prices.

"These are laws that should have been put in place 40 years ago, but we are doing it now," Mr Ramos

## Russia – not the country you expect



PERSONAL VIEW

Western perceptions of Russia are still desperately awry. Intelligent friends still ask whether there is enough to eat. Such excessive pessimism has

scared off western business, so that great opportunities are being missed. Western business needs a balanced view of the pluses and minuses. Let me begin with the pluses.

Russia has privatised at a rate unknown in history. By now two-thirds of Russian industry, big and small, is in private hands. Most shares are fully tradeable, to foreign buyers as well as Russians.

Shares are cheap. If you spend \$1,000 to buy "vouchers" and exchange these for a representative portfolio of shares, you will end up owning capital that produces \$20,000 of output each year (at present exchange rates). The comparable output figure for shares bought on the London stock market would be about \$500.

From July 1, a new wave of privatisation will begin, covering the rest

of industry and huge chunks of oil, gas and telecommunications. These shares will be sold directly for cash, by investment tender, and (given the low purchasing power in Russia) many will represent bargains.

As well as a big domestic market, Russia has other advantages. In natural resources, it has amazing reserves of oil, gas, diamonds, nickel, aluminium, uranium, iron ore and land.

It is also rich in human resources: an extraordinary supply of well-trained engineers, and a good general level of education in science and mathematics. Business education is minimal but the commercial spirit is widespread. Industrial relations are good. There has been almost no social unrest.

Some western companies have noticed all this. They are investing in all kinds of industries, generally with the Russian home market as the chief initial target. Thus we see foreigners in food, drink and tobacco (Mars, Pepsi, Philip Morris), retail and fast food (Littlewoods, McDonald's), engineering (ABB, Otis), telecoms and gas, financial services, hotels, real estate.

There are, of course, some major problems:

- Production: output of manufacturing and mining has fallen by 25 per cent in the last year. But much of this fall is in military hardware, obsolete capital equipment, and ill-designed consumer products. By contrast total household consumption actually rose – by 4 per cent, according to official figures (of

income, minus saving), or more than 15 per cent, according to household surveys. Average food consumption is back to 1991 levels.

- Inflation: this is still high, but it has been reduced from 25 per cent a month in early 1993 to less than 10 per cent. This is due to a massive credit squeeze, with real interest rates now above 5 per cent per

month. With continuing high interest rates, inflation can be made to keep falling. But this requires political will.

- Politics: Russian politics is always difficult but is probably more stable now than at any time since the reform began. The government is a broad national coalition in which most of the key ministries are headed by reformers. Few westerners seem to realise this.

It is true that the Duma has a conservative majority, but its conduct has so far been moderate (except for the release of former vice-president Alexander Rutskoi), and its economic committees are chaired by non-conservative deputies. Vladimir Zhirinovskiy, leader of the Liberal Democratic party, will run for president in December 1995, but his chances are poor.

- Mafia. But openness in turn encourages crime. The mafia, already strong under communism, is now all-pervasive. Even so, the streets of Moscow are safer than in New York.

- Legal system. In fact, the biggest problem for foreign business is still on the legal front. On the one side

property rights and commercial law are unclear and there is inadequate legal redress and law enforcement. On the other side there is still too much regulation, too much corruption and too many unpredictable taxes.

But Russia's leaders know all this. Only last month, President Yeltsin abolished virtually all export quotas and ordered further simplifications of laws and taxes.

Thus, beneath the ripples of conflict and contradictory action, there is a steady tide running towards a regular market economy. Most westerners who visit Moscow for the first time say: "Is this the country I have been hearing about in the media?" The best answer is: "Go and see."

Richard Layard

The author is director of the Centre for Economic Performance at the London School of Economics, and works with the Russian government's Centre for Economic Reform

## Gumming up the works

John Gummer clearly has a lot on his plate at the moment. The UK environment secretary's name appears on many people's lists for demotion in the expected summer cabinet reshuffle, for such a long-serving stalwart of successive Tory administrations, that prospect must concentrate the mind.

Enough, perhaps, to justify his 45-minute-late arrival on Wednesday evening at a bash organised by London First, the business-led organisation to promote Britain's capital.

Sir Terence Conran, Stuart Hampson of the John Lewis Partnership and Sir Brian Jenkins of Coopers & Lybrand were among 100 guests of Christopher Moran – the former insurance broker expelled from Lloyd's 12 years ago – at a dinner to raise awareness of London's "intrinsic and enduring qualities".

Gummer chose to pick a fight with Sir Richard Rogers who, in his speech, delivered some home truths on the government's shortcomings over London.

The environment secretary took exception to Britain's leading architect pointing out that London's docklands was only 50 per cent completed after 15 years of regeneration. Nor did he much care for Rogers reminding the assembly

that no other European capital has a large urban development that is inaccessible by public transport at the weekends.

Time for a new portfolio. Minister for cleansing the streets of beggars looks a possibility...

## Young buffer

Who says that the Swedes don't have a sense of humour? Lars-Olof Odund, an executive VP with Swedbank, was so chuffed when his bank won the Swedish State Railways bank account that he felt it was worthy of announcing to the London Stock Exchange.

The banker said it confirmed that Swedbank is "moving in the right direction. Or perhaps I should say on the right track..."

Ho, ho, Lars.

## Bucking the bangs

Why is it taking Britain's Ministry of Defence such a long time to find a new chief arms dealer? Sir Alan Thomas, current head of the Defence Export Sales Organisation, steps down at the end of June. But a replacement has yet to be announced – even though the MoD advertised the job last September.

On offer is plenty of overseas travel, hob-nobbing with heads of state, and (normally) a knighthood – it helps impress



overseas clients.

Admittedly, it also sometimes involves rubbing shoulders with types who might not get into your club. But these days it's a chance to run one of Britain's great success stories: the UK is now the world's number three arms seller.

It seems the MoD had little luck with headhunters, and has now fallen back on the old boy network. The word is that a distinguished naval officer declined the honour, and the idea of the MoD promoting one of its most senior civilians appears to have been dismissed.

Still, Observer understands that

the search is now drawing to a close. Subject to cabinet approval, Britain's new top salesman will be a marketing chap with a background in blue-chip companies closely associated with the government.

## Size counts

At last a Texan put-down. The populist American daily newspaper, USA Today, has put the recent blizzard of South African coverage into perspective.

It informs its readers that South Africa's 1993 gross domestic product was \$100bn – "about the same as Minnesota's". But proud South Africans can comfort themselves with another fact. At least it's quite large; 470,882 square miles, says USA Today – "almost twice the size of Texas".

## Smartypants

So, Liberal Democrat leader Paddy Ashdown buys his clothes from Marks and Spencer. We always knew he had much in common with Baroness Thatcher, who in 1986 admitted purchasing M and S underwear.

But does he persuade the store to open its doors early for him to make his purchases, as happened for health minister Virginia Bottomley, and Norma Major, the prime minister's wife? Given that the Lib-Dems have complained to

the BBC about the lack of coverage of their Euro-election campaign, what better way of gaining attention than by asking M and S to open up a little early so Paddy can buy his suits?

## Combat ready

Admiral Leighton Smith, USN, Nato's Cin-C South, the man who has to rain down fire and brimstone on Bosnian Serbs when they incur the wrath of General Sir Michael Rose, recently visited Bosnia to get a clearer picture of the people he might be bombing. He got more than he bargained for.

Rose took him to the Serbs' north-eastern corridor near Brcko, reputedly now one of the hottest spots in the war. They found a sole elderly and somnolent shepherd who, spotting the admiral's medals, struggled to his feet and saluted.

"You're obviously a military man," ventured Smith. "May I ask who you fought for?"

"For Germany," replied the shepherd proudly. "Hell Hitler!"

## Stately home

What does Alan Clark, Britain's wayward ex-defence minister, have in common with a floor tile?

Lay him well and you can walk over him for ever.





# FINANCIAL TIMES

Friday June 3 1994

A FINANCIAL TIME  
for change



Companies lured by cheap production, survey shows

## Japan looks to low-cost areas

By William Dawkins in Tokyo

Japanese companies plan to boost low-cost production in other Asian countries next year, when their overall capital spending is expected to rise for the first time in three years, according to a government survey released yesterday.

Corporate Japan plans to increase total investment in plant and equipment by 1.1 per cent in the year to next March, according to a study of 1,615 companies by the Ministry of International Trade and Industry.

This is a sharp change from the 0.1 per cent investment decline

forecast in Miti's most recent survey of this type, released last October, and the latest in a recent series of moderately bright economic indicators. Capital investment fell by 8.7 per cent last year.

Direct investment in other Asian countries in the coming year will leap to 37.5 per cent of total foreign investment, up from 18.4 per cent in the previous year, emphasising the Japanese focus on expansion in China and south-east Asia.

Investment in new plant in other Asian countries is forecast to rise 28 per cent, a spectacular turnaround from last year's 2.6 per

cent fall, according to the Miti survey. Within this, manufacturing industry is forecast to increase Asian investment outside Japan by 56.1 per cent.

The long-term shift of production out of Japan paused slightly during the recession. But the Miti survey suggests it is now on the verge of a second advance.

This is a response to the yen's renewed strength in the past year and reflects manufacturers' strategy of adding component plants to the basic assembly lines they established in east Asia during the late 1980s.

This trend has already prompted concern within Japan

that its manufacturing industry will be "hollowed-out" by the shift of production abroad.

Japanese investment in China is now aimed at capitalising on the strong growth of domestic demand, along with taking advantage of the country as a low-cost production site for exports.

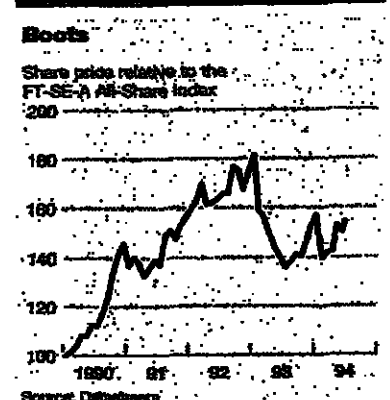
In areas outside Asia, improvement in corporate investment appears to be patchy. Manufacturers expect to cut spending by 3.5 per cent across the board this year, a less severe reduction than the 19.6 per cent cut last year.

Service industries and utilities forecast a 3.6 per cent rise.

### THE LEX COLUMN

## Tonic from Boots

FT-SE Index: 2980.8 (+48.9)



Boots has again confounded its critics by widening margins in its chemists chain on rising sales. Since most of the headlines acquired with Ward White are also showing improvement - Halfords in particular is starting to perform - yesterday's 4 per cent rise in the shares looks justified. Still, Boots is earning only 57m operating profit on retail turnover of £800m outside the chemists business. It cannot afford to rest on its laurels. Do it All and AG Stanley continue to defy their parent's much vaunted retail skills.

With £150m cash in hand - including the proceeds from the sale of Farley's - Boots can also afford to look for growth elsewhere. The cash position would strengthen further if it decides to get out of prescription pharmaceuticals, although piecemeal disposals look more likely than an outright sale or - given its experience with Do It All - joint ventures. The snag is that credible investment opportunities are thin on the ground. The retail side of the business is generating cash faster than Boots can spend it. Diversification has rightly been ruled out.

The best hope for expansion lies in over-the-counter medicines. But such acquisitions do not come cheap. Boots would be bidding against the giants of the pharmaceutical industry should larger brands become available. It is also doubtful whether Boots has the experience to compete as a serious force in the US. Smaller OTC acquisitions in Europe may thus be the best way forward, even if that means returning some cash to shareholders. Since Boots has still not shaken off the legacy of its last big move, investors might welcome such a cautious approach.

take up their rights may not be quite as heavily diluted as feared.

In the longer run, the prince's promise to build a \$100m convention centre should help fill Euro Disney's empty hotels. The hope must be that his involvement will also make it more likely that a second "gate" at the theme park is built. Given that the banks have a grip on future spending by Euro Disney, the company could probably not act on its own.

Of course, if the prince is as shrewd a financier as his investment in Citicorp would suggest, he will not be willing to give small shareholders a free ride on his convention centre. He will presumably negotiate a deal that ensures that the lion's share of the extra hotel revenues from the project flow to him rather than Euro Disney. Then again, if the prince is smart, he may indeed be buying into Euro Disney at the bottom of the roller-coaster.

### Euro Disney

Prince Al-Waleed Bin Talal's enthusiasm to buy shares in Euro Disney is matched by Walt Disney's willingness to cut its stake. Given that the US media group knows the project better than the Saudi prince, that looks like yet another argument for selling the shares. Even so, the prince's involvement could help Euro Disney's forthcoming rights issue in a number of technical ways. For a start, it means there is less chance that the underwriters may have to unload hundreds of millions of unwanted shares on the market after the issue. It also makes it more likely that the issue price will be nearer the top of the FF15-FF10 range. So shareholders who do not

### Siebe

The reluctance of Siebe's share price to rise with the market after yesterday's full-year results suggests investors are not yet quite convinced that it can deliver strong organic growth in the recovery. That may be a bit grudging after the relatively strong second-half progress in controls which account for three quarters of all sales. Presumably the recession in the European automotive sector which held back the specialist engineering division will not last for ever, while there must be room for fairly rapid margin improvement at the new European acquisitions. Changes in intra-company pricing may have reduced the tax charge, but

they make it even harder for outsiders to analyse what is happening to margins. For example, transfer pricing changes may be one reason why margins in North America do not seem fully to reflect recovery there. The best test of Siebe's performance in the current year will thus also be one of the most basic - the extent to which overall sales are driven by organic growth. Despite the second-half improvement, last year's group turnover rose by only 2 per cent before currency changes and acquisitions.

Siebe says it is now more interested in higher market share than margin enhancement. That may say something about the nature of an economic recovery in which prices remain under pressure. Yet Siebe's operating margin which remained high during the recession is already 14.3 per cent. If that cannot be improved much in the recovery, one wonders whether it will again defy gravity when the next downturn hits.

### Privatised debt

Having sold its equity stakes in UK utilities, it makes sense for the Treasury to clean out the cupboard and sell its stake in their debt as well. Still, given the fragile state of the bond markets it must hope that the bulk of the proceeds come from purchases by the companies themselves. That way the government would be tapping a genuine new source of funds.

The incentives for the companies to buy back the debt are considerable. Not only does it free them of any associated covenants, it may be preferable to seeing the debt repackaged and sold on by merchant banks with whom the company has no direct relationship. But the debt is trading at a premium while the companies are carrying it at face value in their balance sheets. Those that buy it back must take a hit in their profit and loss account.

The first sales programme sought to get round this problem by adjusting the price at which companies bid for their own debt. Effectively it was reduced to take account of the future tax they would pay as a result of their lower interest charge. Doubtless that will again provide an incentive. Perhaps more important is the state of the markets. With long term rates so high, now may be a good time for the companies to move. The purchase premium is unlikely to fall much further. With luck the debt may be refinanced at lower rates later.

## Oliver North's political fate hinges on state convention

By Jurek Martin in Washington

Some 14,000 registered Republicans from the state of Virginia will decide tomorrow if Mr Oliver North, of Iran-Contra notoriety, has a political future.

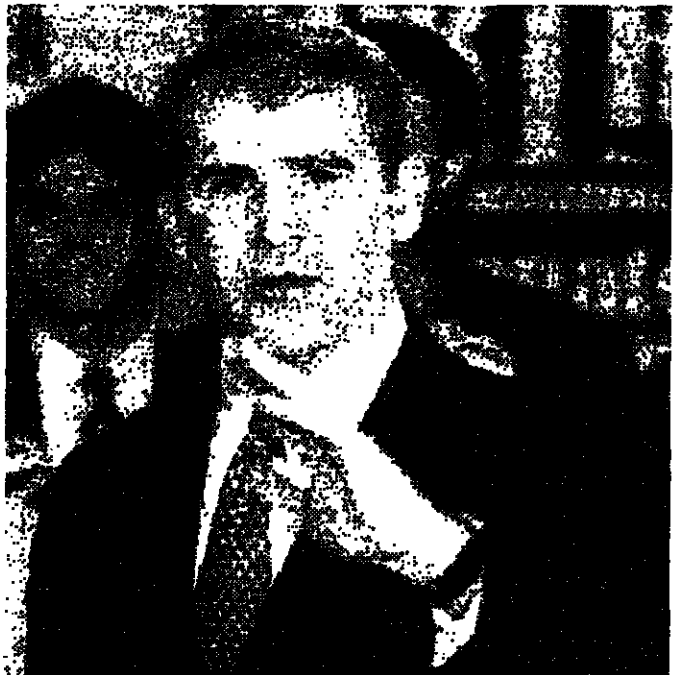
The probability, but not certainty, is that the party convention in Richmond will nominate him to contest the seat to be defended by Senator Charles Robb. This assumes the incumbent survives the Democratic primary on June 14 - his opponents have made much of his confessions of marital infidelity.

If Mr North and Mr Robb, the objects of much hostility in the state and elsewhere, emerge as the candidates of the two established parties, independent bids are likely to follow and make Virginia the most fascinating, if least edifying, of the national mid-term elections in November.

Mr Doug Wilder, the state's former Democratic governor, is poised to enter as an independent, as may Mr Marshall Coleman, the former Republican state attorney general who was beaten by Mr Robb for the governorship in 1981 and by Mr Wilder in 1989.

But all eyes this week are on Richmond and the Republican convention's secret ballot between Mr North and Mr James Miller, the former budget director in the Reagan administration. With fundamentalist Christian and right-wing support well organised for Mr North, the staid and conservative Mr Miller, previously little known in the state, appears to face an uphill battle.

National Republican strategists are nervous of the predictable



Oliver North: looking for the Republican nomination

tub-thumping appeals to very conservative values at the state convention. As one local political analyst put it: "Oliver North is a bomb thrower and the fundamentalists want a bomb thrower."

Mr Miller is not without support from some famous conservative names, including Mr Ronald Reagan, who has condemned Mr North for lying about what the then-president knew during Iran-Contra. This was a scheme in the mid-1980s to sell arms to Iran aimed at securing the release of US hostages in Lebanon. Simultaneously

neously funds were diverted to Contra rebels in Nicaragua in defiance of Congress. An editorial in the Wall Street Journal this week, aptly headlined "Virginia reeling", concluded that Mr North could not win in November but that Mr Miller could because Republicans would unite behind him.

But nothing compares with the fury exhibited by Virginia's other senator, the Republican Mr John Warner, at the prospect of being joined in Washington by a man he considers unfit to hold public office and to represent the Republican party.

Mr Warner is not only threatening to bolt from the party and campaign as an independent when he runs for re-election in 1996, but is also urging Mr Coleman to get into the senate race, if Mr North is the nominee.

Paradoxically, an evenly divided four-way contest might increase, rather than diminish, Mr North's chances. His hardcore support seems very loyal, which is more than can be said for any of the other prospects.

## Bonds recovery boosts London market

By Conner Middelmann and Terry Byland in London

UK government bonds staged a recovery yesterday, giving a strong boost to the London stock market.

Dealers reported cautious investor buying of long-dated gilts, where yields had risen close to 9 per cent earlier this week. However, some warned the recovery was largely a technical correction after the market had been heavily oversold in recent days.

"The recovery doesn't reflect a significant shift in people's attitudes," said Mr John Kendall, chief economist at Baring Brothers. "I think we have further to go before things calm down," he cautioned.

Bond prices were also helped by short covering in the futures market where traders squared their positions ahead of today's release of US May employment figures.

The London stock market, helped by the gilt rally and a stronger performance from stock index futures, shrugged off its prolonged run of weak sessions. The FT-SE 100 index recorded its best daily gain for the year, closing at 2,980.8, a rise of 48.9. It was the biggest daily advance since December 29 when the FT-SE 100 jumped 49.7.

In the gilt market the 8 per cent gilt due 2017 rose more than three points to around 103, to yield 8.41 per cent. The September contract of the long gilt future traded on Liffe, the London futures and options exchange, jumped more than two points to 100.

Europe's other bond markets put on a patchy performance, but many traders said the heavy selling of recent sessions had abated.

International bonds, Page 20  
London shares, Page 37

## OECD jobless proposals

Continued from Page 1

Similarly, Germany, with its highly developed vocational training system, would have less reason than the US to heed the organisation's advice on easing the transition of young people from school to work.

The paper will be discussed by ministers in Paris on Tuesday.

The support of member states is regarded as certain following lengthy consultations among officials in various OECD committees. Once endorsed, the document will form the basis of further discussions on combating unemployment among the Group of Seven leading industrial countries at their economic summit in Naples next month.

Paradoxically, an evenly divided four-way contest might increase, rather than diminish, Mr North's chances. His hardcore support seems very loyal, which is more than can be said for any of the other prospects.

### Europe today

Temperatures will fall as cooler air crosses western Europe. The British Isles will be particularly rainy with near gale force westerly winds. The Benelux and France will have only isolated showers, perhaps with thunder. It will be hot to very hot in the Balkans. Greece and southern Italy where temperatures will exceed 30C. The Alps will be warm with an increasing risk of thunder showers. Hungary may also have thunder showers. Spain will be mainly sunny although northern areas will be cloudy with rain. Scandinavia will stay unsettled and mainly cool.

### Five-day forecast

North-west Europe will be unsettled and cool over the weekend, but conditions will improve as an Atlantic high builds into France. South-east Europe will have a warm and sunny weekend followed by lower temperatures early next week. Scandinavia will continue cool and unsettled with a lot of rain in the south. The Mediterranean will stay warm and mainly sunny.

Warm front Cold front Wind speed in KPH

### TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	32	Beijing	29	Caracas	27	Edinburgh	14
Algiers	30	Bombay	31	Chennai	31	Frankfurt	15
Amman	31	Buenos Aires	25	Cairo	28	Geneva	15
Atlanta	32	Bombay	31	Chennai	31	Glasgow	15
Bahia	32	Bombay	31	Cairo	28	Hamburg	15
Bangkok	32	Bombay	31	Cairo	28	Heidelberg	15
Batavia	32	Bombay	31	Cairo	28	Hong Kong	32
Bombay	31	Bombay	31	Cairo	28	London	15
Buenos Aires	25	Bombay	31	Cairo	28	Madrid	15
Bombay	31	Bombay	31	Cairo	28	Manila	15
Bombay	31	Bombay	31	Cairo	28	Mexico City	15
Bombay	31	Bombay	31	Cairo	28	Miami	15
Bombay	31	Bombay	31	Cairo	28	Moscow	15
Bombay	31	Bombay	31	Cairo	28	Munich	15
Bombay	31	Bombay	31	Cairo	28	Nairobi	15
Bombay	31	Bombay	31	Cairo	28	Paris	15
Bombay	31	Bombay	31	Cairo	28	Rangoon	15
Bombay	31	Bombay	31	Cairo	28	Riyadh	15
Bombay	31	Bombay	31	Cairo	28	Rome	15
Bombay	31	Bombay	31	Cairo	28	S. Francisco	15
Bombay	31	Bombay	31	Cairo	28	Seoul	15
Bombay	31	Bombay	31	Cairo	28	Singapore	15
Bombay	31	Bombay	31	Cairo	28	Stockholm	15
Bombay	31	Bombay	31	Cairo	28	Strasbourg	15
Bombay	31	Bombay	31	Cairo	28	Taipei	15
Bombay	31	Bombay	31	Cairo	28	Tokyo	15
Bombay	31	Bombay	31	Cairo	28	Toronto	15
Bombay	31	Bombay	31	Cairo	28	Vancouver	15
Bombay	31	Bombay	31	Cairo	28	Venice	15
Bombay	31	Bombay	31	Cairo	28	Vienna	15
Bombay	31	Bombay	31	Cairo	28	Warsaw	15
Bombay	31	Bombay	31	Cairo	28	Washington	15
Bombay	31	Bombay	31	Cairo	28	Wellington	15
Bombay	31	Bombay	31	Cairo	28	Winnipeg	15
Bombay	31	Bombay	31	Cairo	28	Zurich	15

This announcement appears as a matter of record only.

# VATECH

VA TECHNOLOGIE AG

AS 6,885,000,000

Initial Public Offering

of

7,650,000 ordinary shares

of nominal value AS 100 each

by

## Österreichische Industrieholding AG

**International Institutional Offer**

4,590,000 ordinary shares

**S.G. Warburg Securities**

**Bank Austria Investment Bank AG**

**Lehman Brothers**

**CS First Boston**

**Dresdner Bank Aktiengesellschaft**

**Internationale Nederlanden Bank N.V.**

**Istituto Mobiliare Italiano S.p.A.**

**Lazard Brothers & Co., Limited**

**Nikko Europe Plc**

**Société Générale**

**Austrian Public Offer**

3,060,000 ordinary shares

**Bank Austria Investment Bank AG**

**Creditanstalt - Bankverein**

**S.G. Warburg & Co. Ltd.**

**Raiffeisen Zentralbank Österreich Aktiengesellschaft**

**GiroCredit Bank Aktiengesellschaft der Sparkassen**

**Bank für Arbeit und Wirtschaft Aktiengesellschaft**

**DIE ERSTE österreichische Spar-Casse - Bank Aktiengesellschaft**

**Schoeller & Co. Bankaktiengesellschaft**

**Allgemeine Sparkasse Oberösterreich Bank Aktiengesellschaft**

**Bank für Oberösterreich und Salzburg**

**Raiffeisenlandesbank Oberösterreich registrierte Genossenschaft m.b.H.**

**Steiermärkische Bank und Sparkasse Aktiengesellschaft**

**Raiffeisenlandesbank Steiermark registrierte Genossenschaft m.b.H.**

Global Co-ordinator

**S.G. Warburg Securities**





## INTERNATIONAL COMPANIES AND FINANCE

## Unions delay merger of Japanese regional banks

By William Dawkins  
in Tokyo

A plan inspired by the Japanese finance ministry to merge three small regional banks has been delayed by opposition from staff and clients.

Kita-Nippon Bank, Shokusan Bank and Tokuyo City Bank, all based in Tohoku, northern Japan, have shelved the accord which was due to be signed at the end of last month.

To the ministry's annoyance, unions at Kita-Nippon and Shokusan objected on the grounds that Tokuyo City's estimated ¥100bn (\$917m) of bad loans, larger than their own, would erode their banks' profits.

Mr Hirohisa Fujii, finance minister, had given the scheme

his public blessing and said there would be more like it.

The banks' executives are now struggling to get the merger back on track and aim to call shareholders' meetings in the autumn in order to get approval.

This is an unusual blow to the finance ministry's strategy of encouraging stronger regional banks to take over weaker ones. The aim is to bolster weaker banks' balance sheets without a public bailout, achieve economies of scale in the fragmented regional banking industry and avoid a crisis of confidence in regional institutions.

The government has guided at least three such mergers in the past three years. Tokuyo City lost ¥1bn before tax last year, down from a

¥7.6bn loss in 1992, due to stock losses. The new institution, to be called Haisei Bank, would have deposits of ¥2.190bn and 225 branches, making it the fifth-largest of the second-tier regional banks.

In another sign of the industry's continuing debt problems, Apollo Leasing, an unquoted leasing company with ¥530bn borrowings, yesterday admitted that it was asking its creditor banks for a second cut in interest payments.

Apollo obtained a rate reduction two years ago, but says it cannot sell property collateral fast enough to finance payments. Like many non-banking financial institutions, Apollo borrowed to lend on the back of property, the value of which has collapsed during the recession.

## Leif Hoegh in NKr195m purchase of shipowner

By Karen Fossli in Oslo

Leif Hoegh, one of Norway's largest shipowners, has agreed to acquire control of Arcade Shipping, a small Norwegian shipowner, for NKr195m (\$26.3m).

It is buying 83 per cent of Arcade from Reading and Bates, the US-based drilling contractor, and plans a full takeover of the company.

The deal is part of a package in which Reading and Bates has agreed to acquire a 46 per cent stake in an Arcade unit, Arcade Drilling, for NKr6 a share or an estimated NKr300m.

In addition, Reading and Bates will acquire Arcade Shipping's minority shareholding in Dragon Oil for NKr18.25m, representing book value of the interest.

Arcade's shareholders must agree to withdraw a legal claim against Reading and Bates for the US group's earlier purchase of Arcade Investment.

Leif Hoegh is paying NKr1.80 a share. Arcade's shares prior to news of the deal were trading on the Oslo bourse around NKr1.45. Leif Hoegh will make a similar offer to minority shareholders.

The deal brings to Leif Hoegh one bulk ship and three smaller RoRo ships. Leif Hoegh said that Arcade's fleet fits well with its own activities.

## Havas in \$30m joint venture

Havas, the French media and leisure group, is joining forces with New Line Cinema, a subsidiary of Turner Broadcasting of the US, to develop interactive computer games and multimedia products, writes John Riddling from Paris.

The companies will each invest \$30m in a joint venture, called NHP Partners LP.

The joint venture, to be set up in the next few weeks, will analyse the markets, investment opportunities and set up a global distribution network.

## HungarHotels sale draws interest

By Nicholas Denton  
in Budapest

Hungary's privatisation authorities have put HungarHotels, the country's largest hotel chain with 15 hotels, up for sale.

The sale, targeted at international hotel groups, looks set to become one of the most hotly contested privatisation transactions in eastern Europe this year.

The sale of 51 per cent of HungarHotels is expected to raise about \$60m. CS First Boston, the US investment bank which is advising the SPA privatisation agency, said that 24 companies had registered initial interest.

The potential bidders, which have to submit preliminary offers by next month, are believed to include the Intercontinental, Forte and Holiday Inn hotel groups.

Intercontinental, owner of the Forum hotel chain, is thought to be interested in maintaining its connection with the Budapest Forum, which is operated by HungarHotels under a franchise agreement.

While foreign attention is likely to centre on specific hotels, the SPA is determined to avoid selling the group piecemeal.

The SPA wants to sell HungarHotels as a single entity and let the buyer take

responsibility for subsequent restructuring.

The transaction represents the international hotel industry's - and other investors' - last chance to acquire an interest in an established hotel operation in Hungary.

Intercontinental lost the franchise of the flagship Budapest hotel, the Duna Intercontinental, when a consortium led by Marriott of the US offered \$53m and won an auction for the property.

Two of Hungary's big three hotel chains have been privatised. Danubius Hotels was sold to portfolio investors, and Pannónia Hotels to Accor, the French hotel group.

The privatisation of Hungar-

Hotels has dragged on for four years, hampered by recession in the international hotel market, confusion over title to property and the need to trim an unwieldy company.

The company's management is known to have pushed hard for a stock market flotation, but HungarHotels' weak results made this route difficult to justify.

Profits, at the operating level, halved to F481m (\$4m) in 1993 on turnover of F658m.

The slow pace of work on the 1996 world expo in Budapest has begun to dampen expectations about tourist levels in Hungary over the next couple of years.

## Speculation boosts Euro Disney

By Alice Rawsthorn in Paris

Euro Disney, the troubled leisure group, yesterday saw its shares rise FF1.85 to FF32.00 amid speculation that Prince Al-Waleed Bin Talal, the Saudi prince who plans to take a large stake in the company, was buying shares on the market.

Prince Al-Waleed on Wednesday stunned investors with the announcement that he intended to buy up to 24.5 per cent of Euro Disney after the company's forthcoming FF16bn (\$1bn) rights issue.

The prince, a nephew of King Fahd, has already made his name as an international investor by taking stakes in Citicorp and Saks 5th Avenue.

In the deal with Euro Disney and Walt Disney, its US parent company, he will buy any shares that are not taken up in the rights issue.

Under the terms of the deal the prince is entitled to buy, at the rights price, a maximum 24.5 per cent stake in Euro Disney by sub-underwriting the rights issue or buying shares directly from Walt Disney.

The prince approached Dis-

ney last summer through Carlyle, his Washington-based advisers. However, he appeared last autumn to have cooled on the deal as Euro Disney's financial problems escalated. He renewed contact with Disney five weeks ago when it became apparent that Euro Disney's banks would agree to a FF13bn rescue package.

Market reports suggested the prince was buying Euro Disney shares to establish a stake before the company announces the terms of the rights issue at an EGM next Wednesday.

See Lex

## Nokia beats market expectations

By Christopher Brown-Humes  
in Stockholm

Nokia, the Finnish telecommunications group, yesterday outstripped market expectations when it announced a preliminary operating profit of F2055m (\$155m) for the first four months, more than double last year's F1032m.

Rising profits in the group's two main divisions, fixed telecommunications and mobile phones, were the main reason for the upturn.

There was a sharply reduced loss from the troubled consumer electronics division and a better result from the cables and machinery activities.

Sales climbed 21 per cent to F485.6bn from F407.05bn. Underlying sales growth - which strips out the effects of currency movements, acquisitions and disposals - amounted to 33 per cent.

Nokia said fixed telecommunications and mobile phones sales had risen strongly, although it did not supply figures.

Consumer electronics sales declined slightly, while cables and machinery sales were largely unchanged.

Nokia, which is the world's second largest supplier of mobile telephones after Motorola of the US, said last week it planned to raise more than F200m of new equity through an international share issue.

## Boots surpasses forecasts with 19% underlying profits advance

By Neil Buckley in London

Boots yesterday shrugged off problems at its pharmaceuticals and DIY businesses to beat the best City of London forecasts with a 19 per cent increase in underlying profits.

After exceptional charges of £68.5m, relating mainly to withdrawal of the Manoplax heart drug and restructuring of the Do It All joint venture, pre-tax profits rose 2.8 per cent to £415.9m (\$626m) from £405.2m.

Before the charges, pre-tax profits were £484.4m - some £20m higher than forecasts - on turnover which increased 5.2 per cent to £4.17bn.

Boosted by a proposed final dividend of 10.1p, lifting the total pay-out 12 per cent to 15p, the shares gained 23p to 527p in London.

Sir James Blyth, chief executive, said Boots was reaping the benefits of developing its own brand and vertical integration.

A higher proportion of own-label sales helped Boots the Chemists again to lift its operating margin - from 10.7 per cent to 11.5 per cent - with operating profits increasing to £221.9m from £205m.



Sir James Blyth: assessing merger and sale opportunities

Boots Contract Manufacturing, the cosmetics and healthcare business which sells almost two-thirds of its output to Boots the Chemists, in turn raised profits nearly a quarter to £16.2m.

Own-label sales were growing at Halfords and Boots Opticians, which both lifted profits, and at Children's World and Do It All which reduced their losses.

Boots and its partner WH Smith are selling 100 Do It All

stores, reducing the chain to 140.

The prescription drugs business, Boots Pharmaceuticals, raised profits to £94.2m from £91.4m in spite of the failure of Manoplax, but Sir James said the strategic review of the business was continuing. He confirmed that a merchant bank was assessing merger and sale opportunities.

"This is a complex process and we won't be rushed," he said. "All options remain open."

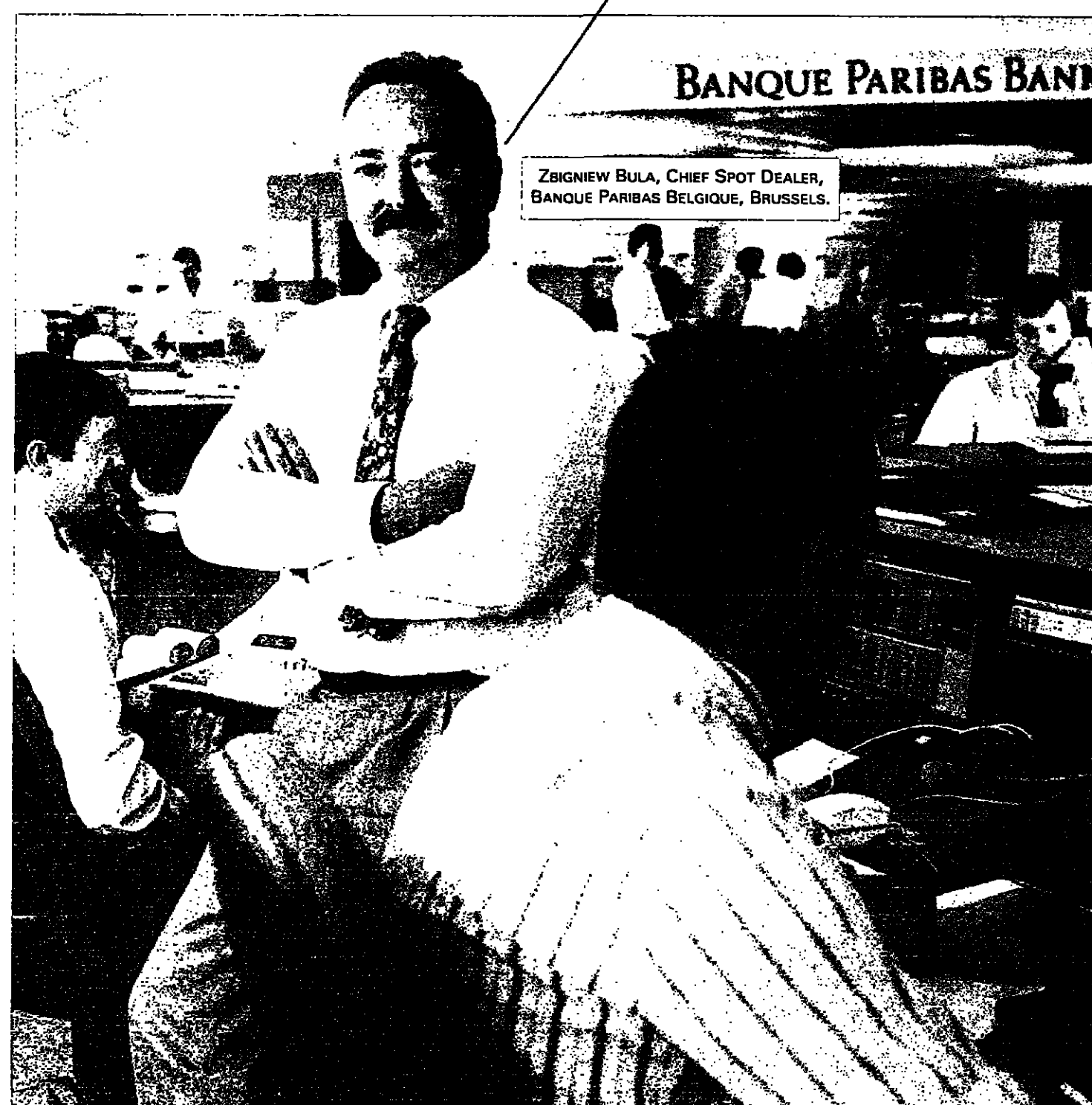
Boots Healthcare International, the over-the-counter drugs division, more than doubled operating profits to £6.6m.

Sir James is keen to expand Healthcare International through acquisitions and has the cash to do so. Boots transformed £203.8m debts into net cash of £98m - before £94m proceeds from the sale last week of Farleys baby foods to HJ Heinz - in spite of record capital spending of £224m.

Much of that went on the retail businesses with Boots the Chemists adding 48 stores.

Earnings per share, after exceptional items, increased to 27.7p from 27p. See Page 16

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**German group could raise C\$500m from sale of Canadian stake, writes Bernard Simon**

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## INTERNATIONAL COMPANIES AND FINANCE

## CCA to take over Polish interests of Coca-Cola

By Nikki Tait in Sydney

Coca-Cola Amatil (CCA), the quoted Australian soft drinks group which is 51 per cent owned by the Atlanta-based Coca-Cola Company (CCC), is to expand its presence in central and eastern Europe by buying out its parent's interests in Poland in a cash deal. No financial details have been disclosed.

CCC made its first direct investment in Poland three years ago. It is one of three franchise owners for Coca-Cola brands in the country - the others being Ringes, a Norwegian bottler, and Bruu, an Austrian brewer. Ringes also owns a 51 per cent interest in a Warsaw bottling joint venture, with CCC holding the rest.

CCA declined to say how much it expected to pay for its parent's interests, which cover brands such as Fanta, Sprite and Bonanza as well as Coke and Coke Lite. It said only that total investment in the Coca-Cola "system" in Poland had amounted to around \$300m, of which Coca-Cola had contributed "a fair amount".

CCA said the purchase would give it access to 22.4m consumers, plus a further 6m through the 49 per cent inter-

est in the Warsaw joint venture. In volume terms, the parent company's Polish interests represent the supply of around 700m 8oz bottles a year. Assuming the deal goes ahead, CCA would own four of the seven manufacturing plants in Poland and add around 1,000 employees to its payroll.

CCA, despite its Antipodean base, has been steadily amassing Coca-Cola franchises in Austria and eastern Europe, as well as the Asia-Pacific region. However, it has only bought directly from its parent on two previous occasions: New Zealand and Indonesia.

The company said it expected further overseas expansion moves in the future - which could involve either parent-owned or independent franchises and would not necessarily be concentrated in eastern Europe.

Mr Dean Willis, Coca-Cola Amatil's managing director, yesterday announced that he was stepping down. CCA will appoint two joint managing directors - Mr Bill Gibson, currently deputy managing director, and Mr Norborne Cole, at present chief executive officer of Coca-Cola Beverages in France. Mr Willis stays on as chairman.

## HK shipping group to seek listing in Oslo

By Charles Batchelor, Transport Correspondent

Jinhui Shipping & Transportation, a Hong Kong-based company with a large fleet of dry bulk freighters, plans an Oslo Stock Exchange listing. It will be the first Asian company to be quoted on the Norwegian market.

Jinhui, which is incorporated in Bermuda, will issue up to 49m shares to raise US\$90m after costs at an indicative price of between \$1.70 and \$2 a share.

The company, which forms part of the Hong Kong-listed Jinhui Holdings, plans an international share offering as well as a smaller public offering in Norway. It will issue shares equivalent of up to 49 per cent of its equity.

The Jinhui move follows a recent trend for private shipping groups to seek public listings to raise their profile and improve their ability to raise funds to finance the renewal of their fleets.

Jinhui made a pre-tax profit of \$11.6m on net revenues of \$18.2m in the year ended March 1994. It expects to make a profit of \$18.4m on net revenue of \$30.5m in the year ended December 1994 after a change of its year-end.

The company has a fleet of 35 vessels active in trade with China. It also trades commodities such as steel products and non-ferrous metals and has investments in Chinese transport infrastructure projects.

The shares will go on offer to institutions from June 6 with the final price to be set on about June 20. The offering is being co-ordinated by Nomura International and Christiana Funds.

In a separate move, Stolt Partner, an Oslo-listed shipping company, announced plans for a \$750m rights issue. It will issue 15 new shares for every four held to fund, with additional loan finance, the purchase of five second-hand tankers valued at \$121m and two new tankers from Stolt Parcel Tankers.

## Life insurers selling despite Nikkei's rally

Japan's biggest investors need to lift declining returns on assets, writes William Dawkins

Something has been missing from the Tokyo stock market's rally this week.

Japan's biggest investors, its life insurers, who own 12 per cent of the equity market's capitalisation according to the Tokyo Stock Exchange, have on the whole continued to sell shares even as the Nikkei index hit new highs for the year for four days running.

Nippon Life, Japan's largest institutional shareholder, admitted it planned to sell at least ¥315bn (\$3.01bn) of shares before building up its equity portfolio again. Daiichi Life says it is a small net buyer, yet insurers in general have stayed on the sidelines.

Foreign institutions, convinced that Japan is in the early stage of a recovery, have greedily snapped up the unwanted stock, not the first time this year that they have provided the impetus for a rise in prices.

Other Japanese institutional investors, formerly sellers, have also turned buyers for fear of missing out on the share price rise.

Traditionally, life insurers have an unspoken public responsibility to support the market. Why have they changed?

Life insurers are selling shares because they badly need to boost their declining return on assets, according to a recent study by Mr Andrew Smith-

hence unquoted, so their financial pressures are less widely broadcast than is the case for banks and industrial companies.

According to the study, the problem is that over-dependence on low yielding equities (a consequence of a rush into the stock market during the

rate annuities, so requiring companies to increase direct contributions to their own pension funds, and by increasing premiums.

Japanese insurance portfolio managers have already started to switch strategy in response to the collapse of asset prices, but probably not enough, the study suggests.

They have become as stringent as Scottish investment trusts in valuing shares, according to stockbrokers in Tokyo. "If a company can't give its depreciation charges for the past 10 years down to the last yen, they won't even look at it," jokes one US broker.

Insurers have, as their recent share sales show, started to reduce their proportional exposure to equities, in the search for better performing investments. Equities accounted for 8 per cent of their net outflows last year, well below the 28 per cent of assets or ¥40,000bn held in shares at estimated market value, the survey estimates.

But this moderate change in new investment flows is insuf-

ficient to lift the return on assets enough to meet current liabilities, says Mr Smithers. A wholesale portfolio reorganisation, away from low yielding equities into higher yielding bonds, is needed, he argues.

If life insurers were to move more equity funds and some of their ¥9,700bn in cash and loans into government bonds, total returns could rise to 5.3 per cent, well above the required minimum, he calculates. This assumes equities yield 0.5 per cent and allows for the yield on the benchmark 10-year government bond to fall to 3.6 per cent, from its current 3.9 per cent.

The freedom of Japan's top investors to unload shares will, however, be limited by their own and the finance ministry's desire, to avoid hitting prices. Yet the life insurers' asset problems are applying a little publicised brake on the Nikkei's ability to rise.

*Japanese Life Insurance: The Industry's Problems and Stock Market Consequences. Smithers & Co Ltd, Sedgwick House, The Sedgwick Centre, London E1 8DX. Tel: 071-377-3765.*

Japanese life insurance industry: investment returns			
(¥ trillion)	1992	1991	1990
Total assets (mean)	148.0	136.0	123.2
Total income	6.4	6.4	7.6
Return (%)	4.30	4.74	6.17

Source: Smithers &amp; Co

ers, a London economist. They can be expected to take every chance presented by a new rise in share prices to sell more, he predicts.

He cites a valuation by Tillinghast, a UK actuary, which suggests that the Japanese life insurance industry's liabilities may exceed its assets, if judged under more stringent international standards than used in Japan.

Japan's life insurers are mutual organisations and

share price rally in the late 1980s) has left the 27 leading life insurers with an average 4.3 per cent return on their ¥148,000bn assets at the latest count in 1992.

A return of 4.3 per cent however, is well below the 4.96 per cent return the study estimates they needed last year to cover payouts to policy holders.

Insurers have reacted to the problem by obtaining finance ministry permission to reduce guaranteed returns to corpo-

unchanged final dividend of 8 cents, making a total of 16 cents a share.

## Australian airline close to stalling

Australia Air, the only potential new Australian international airline to emerge since the country the start of a competitive, deregulated aviation market looks set to abandon its efforts to take to the skies, writes Nikki Tait.

The fledgling company has admitted that it has little hope of raising the necessary start-up capital via a stock market flotation. Since a portion of its equity funding must come from within Australia, the only remaining hope is that a domestic investor steps forward. Given that Australia Air has been searching for capital for months, this seems unlikely.

Australia Air was awarded rights to fly between Australia and China in March last year.

## Bridge urges shareholders to reject bid

By Nikki Tait

Bridge Oil, the Australian oil and gas company which is the subject of a A\$295m (US\$226.9m) unsolicited bid from Texas-based Parker & Parsley, said yesterday that independent valuations had suggested that Bridge shares were worth between A\$0.95 and A\$1.13.

It noted that this was substantially higher than the current 70 cents-a-share cash offer from the US oil independent, and urged shareholders to reject the bid.

"The offer is a blatantly opportunistic attempt to get you to sell your shares at a price well below their true value," commented Bridge directors.

## Further fall at Dentsu

By Robert Patton in Tokyo

Dentsu, Japan's largest advertising agency, yesterday reported its third year of profit decline, due to continued cuts in corporate advertising.

Pre-tax profits fell 16.7 per cent to ¥13.1bn (\$131m) in the 12 months to March, on sales down 4 per cent to ¥1,196bn, the second year of declining turnover.

Dentsu said large clients in basic industries ranging from motor vehicles and appliances to banks and securities firms had reduced advertising budgets in response to the adverse

economic climate. Television advertising revenues declined by 2.9 per cent, while newspaper advertising was down 6.2 per cent. Magazine and radio advertising also fell.

For the current fiscal year, however, Dentsu, which is unlisted, projects a 4 per cent rise in sales to ¥1,164bn.

According to the company, big sporting events in 1994, such as World Cup soccer this summer in the US and the Asian Games this autumn in Hiroshima, will generate substantial advertising revenues for the firm. In addition, Japanese industry is assuming a more confident tone.

## NEWS DIGEST

## India's Tata Chemicals gains 94%

Tata Chemicals, one of India's largest chemicals makers and a member of the Tata industrial group, has reported a 94 per cent increase in pre-tax profits for the year to the end of March to Rs2.2bn (\$70.9m), due to higher demand and gains from investments, writes Stefan Wagstyl in New Delhi.

The company made Rs682.6m profit from investments, mainly the sale of a stake in Tata Oil Mills, another Tata group member, which was sold to Hindustan Lever, the Indian affiliate of Unilever, the Anglo-Dutch combine.

Without the investments gains, pre-tax profits rose 35 per cent to Rs1.5bn on a 31 per cent increase in sales to

Rs6.4bn. Net profits rose almost threefold to Rs2.15bn. Tata Chemicals said the results did not yet include contributions from new detergent, cement and fertiliser plants or from a recent expansion of soda ash capacity. These would all start contributing in the current financial year.

## Flotation for Thai store operator

Siam Makro, the Thai cash-and-carry store operator, is to be offered to the public later this month at Bt50 a share, giving the expanding company a market capitalisation of around Bt12bn (\$490m), writes William Barnes in Bangkok.

Earnings per share are forecast at Bt1.25 this year which puts the offer price on a 40 times price-earnings multiple. However, the company said this price reflected the demand shown by investors during the company's roadshow to Hong

Kong, Singapore, Edinburgh and London. Siam Makro, a joint venture between the SHV group of the Netherlands and the local CP group, dominates discount shopping in Thailand. Funds raised through the flotation will be used for further expansion.

## Fisher and Paykel slips to NZ\$27m

Fisher and Paykel, the Australian white-goods manufacturer, yesterday reported a 2.9 per cent decline in operating profit to NZ\$26.9m (US\$15.8m), but the chairman, Mr Colin Maiden, said the outlook was strong, writes Terry Hall in Wellington.

Mr Maiden said sales of white goods were buoyant - up 31 per cent to NZ\$172m in Australia and 8 per cent to NZ\$173.6m in New Zealand - but earnings from other products were down.

The company declared an

TO THE HOLDERS OF  
PWA CORPORATION  
7 7/8% Convertible Subordinated Debentures and  
CANADIAN AIRLINES INTERNATIONAL LTD.  
Yen Denominated Perpetual Debt

NOTICE OF ELECTION TO BE MADE PURSUANT TO  
THE PLAN OF ARRANGEMENT

Implemented by PWA Corporation and  
Canadian Airlines International Ltd. on April 27, 1994

NOTICE IS HEREBY GIVEN that pursuant to the Plan of Arrangement (the "Plan") appended as Schedule "A" to the Order of the Court of Queen's Bench of Alberta dated March 30, 1994 and the Articles of Arrangement of PWA Corporation ("PWAC") filed with the Registrar of Corporations for the Province of Alberta, Canada, effective April 27, 1994 the 7 7/8% Convertible Subordinated Debentures (the "Debentures") of PWAC and the Yen Denominated Perpetual Debt (the "Perpetual Debt") of Canadian Airlines International Ltd. ("Canadian") are hereby called to be prepaid in full by the exchange of the Debentures and the Perpetual Debt into a combination of certain securities of PWAC.

In the case of Debentures, the exchange shall be made, pursuant to an election by the Debentureholder, through the issuance of either a combination of common shares ("Common Shares") or non-voting shares ("Non-Voting Shares") and redeemable warrants ("Redeemable Warrants") of PWAC (carrying the right to purchase Common Shares or Non-Voting Shares of PWAC), or a combination of Common Shares or Non-Voting Shares, Redeemable Warrants and Subordinated Notes ("Subordinated Notes") of PWAC. Common Shares will be delivered to the holder of Debentures where the beneficial owner thereof is a "Canadian" within the meaning of the National Transportation Act, 1987 (the "NTA") and, where the beneficial owner of Debentures is not a "Canadian" within the meaning of the NTA, the Debentures will be prepaid with Non-Voting Shares or, at the holder's option, may be prepaid through the issuance of Common Shares designated as held by "non-Canadians" in a number allowable under the NTA, and thereafter, the balance of such holder's Debentures shall be prepaid with Non-Voting Shares. The Common Shares and Common Shares designated as held by "non-Canadians" are in all respects, other than notice of the non-Canadian status of the beneficial owner, equal and traded in the same manner.

In the case of Perpetual Debt, the exchange shall be made, pursuant to an election by the Perpetual Debtholder, through the issuance of either a combination of rights convertible into Non-Voting Shares ("Rights") and Redeemable Warrants, or a combination of Rights, Redeemable Warrants and Subordinated Notes. Upon the issuance of any Rights to a holder of Perpetual Debt, the Rights will be immediately converted into Non-Voting Shares, and all such Non-Voting Shares shall be delivered in lieu of Rights.

Holders of Debentures electing to receive a combination of Common Shares or Non-Voting Shares and Redeemable Warrants shall be entitled to receive (i) 750 Redeemable Warrants in respect of each \$1,000 principal amount of Debentures and (ii) 827 Common Shares or Non-Voting Shares in respect of each \$1,000 principal amount of Debentures and interest accrued to November 29, 1992. The issue price of the Common Shares for the purpose of the Plan is \$1.25.

Holders of Perpetual Debt electing to receive a combination of Rights and Redeemable Warrants shall be entitled to receive (i) 750 Redeemable Warrants in respect of each \$1,000 principal amount of Perpetual Debt held (translated at the rate of 96.81 Yen per Canadian Dollar) and (ii) 827 Rights in respect of each \$1,000 principal amount of Perpetual Debt held and interest accrued to November 29, 1992.

Holders of Debentures and Perpetual Debt electing to receive a combination of Common Shares or Non-Voting Shares, Redeemable Warrants and Subordinated Notes or a combination of Rights, Redeemable Warrants and Subordinated Notes respectively, may elect to receive Subordinated Notes in an amount up to 40% of the principal amount outstanding of Debentures or Perpetual Debt held by such holder, plus accrued interest to November 29, 1992 and shall be entitled to receive Common Shares, Non-Voting Shares or Rights and Redeemable Warrants as the case may be, with respect to the balance of the amount of Debentures or Perpetual Debt held by such holder, calculated in accordance with the applicable formula set out in the paragraphs above.

The combination of PWAC securities to be issued on the exchange of the Debentures and Perpetual Debt shall be determined by an election to be made by the holder of the Debentures or Perpetual Debt under a letter of transmittal ("Letter of Transmittal") mailed to each registered holder by ordinary first class mail. Holders of Debentures who have not received a Letter of Transmittal by ordinary first class mail by June 20, 1994 should contact:

Montreal Trust Company of Canada  
411 - 8th Avenue S.W.  
Calgary, Alberta  
Canada T2P 1E7

Phone: (403) 267-6511  
Fax: (403) 267-6598

Attention: Corporate Trust Department

Non-registered holders of Debentures should contact their nominee/depositary (i.e. bank, trust company, broker or other registered holder) which holds their Debentures on their behalf to obtain a Letter of Transmittal and to arrange for their prepayment.

Holders of non-registered or "bearer" Debentures should contact the depositary with which they normally deal in respect of such Debentures to obtain a Letter of Transmittal and arrange for their prepayment.

Holders of Perpetual Debt who have not received a Letter of Transmittal by June 20, 1994 by ordinary first class mail should contact:

The R-M Trust Company  
600 The Dome Tower  
333 - 7th Avenue S.W.  
Calgary, Alberta  
Canada T2P 2Z1

Phone: (403) 232-2401  
Fax: (403) 284-2100

Attention: Mr. Michael J. Guillard

Holders of Debentures or Perpetual Debt who have not advised PWAC of their election prior to the 30th day following the publication date of this notice shall be deemed for all purposes to have elected to receive a combination of Common Shares or Non-Voting Shares and Redeemable Warrants or a combination of Rights and Redeemable Warrants, respectively in prepayment in full of their outstanding obligations and such securities shall be issued as if the holders of Debentures or Perpetual Debt had elected to receive such securities.

DATED at Calgary, Alberta, Canada, May 27, 1994.

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CANADIAN AIRLINES INTERNATIONAL LTD.

**EUROPEAN COAL AND STEEL COMMUNITY GBP £2,700,000 FLOATING RATE NOTES DUE 1997**

For the period May 31, 1994 to November 30, 1994 the new rate has been fixed at 4.95% P.A.

Next payment date: November 30, 1994

Coupon rate: 5

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The Principal Paying Agent SOGENAL SOCIETE GENERALE GROUP 15, Avenue Emile Reuter LUXEMBOURG

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US\$100,000,000 Collared Floating rate notes due December 1998

The notes will bear interest at 6.25% per annum for the interest period 3 June 1994 to 3 December 1994. Interest payable on 5 December 1994 will amount to US\$160.59 per US\$1,000 note and US\$3,211.81 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company JPMorgan

Notice to Shareholders and Warrant Holders of

**Czech & Slovak Investment Corporation Inc.**

Registered Office: Uglad House, Grand Cayman, Cayman Islands, British West Indies

Audited Report and Financial Statements for the year to 31st March 1994

Copies of the Audited Report and Financial Statements for the year to 31st March 1994 are now available from the registered office of the company, from Robert Fleming & Co. Limited, 25 Copthall Avenue, London EC2R 7DR and from Robert Fleming Management (Jersey) Limited, Queen's House, Don Road, St Helier, Jersey, JE2 4QD.

3rd June 1994



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Deposits with Bank Julius Baer (Guernsey) Ltd in Guernsey are not covered by the Deposit Protection Scheme under the Banking Act 1987. Bank Julius Baer (Guernsey) Ltd is registered in Guernsey under the Protection of Depositors (Banking of Guernsey) Ordinance 1971 as amended.

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF YOU ARE IN ANY DOUBT ABOUT THE ACTION YOU SHOULD TAKE, YOU SHOULD CONSULT YOUR PROFESSIONAL ADVISOR.

**Banco Santander, S.A.**  
(Incorporated with limited liability in Spain)

**Further Notice to the holders of the outstanding Ptas. 40,000,000,000 9 per cent. Subordinated Conversion Bonds 1994 (the "Bonds") of Banco Santander, S.A.**

FURTHER NOTICE is given by Banco Santander, S.A. (the "Bank") to the holders of the Bonds of the terms of the procedures which they should follow with respect to their entitlement to the Rights as defined in the Notice to Shareholders and Subordinated Bondholders of Rights issued by the Bank on 16 June 1994 and to which reference should be made.

NEITHER THE RIGHTS NOR THE NEW SHARES HAVE BEEN OR WILL BE REGISTERED UNDER THE UNITED STATES SECURITIES ACT 1933, AS AMENDED, AND, SUBJECT TO CERTAIN EXCEPTIONS MAY NOT BE OFFERED OR SOLD TO ANY PERSON IN THE UNITED STATES. Persons exercising Subscription Rights will be deemed to have represented and warranted that they are not a resident of any country in the United States.

Bondholders may seek to sell their entitlement or may subscribe for the New Shares.

Registered Shareholders who desire to sell their entitlement or subscribe for New Shares tend who may do so under U.S. securities and become tax resident should contact:

The Chase Manhattan Bank, N.A.  
Washington House  
Coleman Street  
London EC2P 2HD

who will make the necessary arrangements with a custodian in Spain, including, as the case may be, the subscription upon receipt of the necessary funds.

Bondholders who desire to sell their entitlement or subscribe for New Shares should contact:

Euroclear  
Custody Operations Department  
Tel: (32) 224 1211, telex: 61025

Cold S.A.  
Corporate Actions Department  
Tel: (32) 44 99 23 16, telex: 2791

who will make the necessary arrangements with a custodian in Spain, including, as the case may be, the subscription upon receipt of the necessary funds.

THIS NOTICE IS NOT AN OFFER NOR SHOULD IT BE CONSTRUED AS AN OFFER. IT IS ADDRESSED SOLELY TO BONDHOLDERS.



## INTERNATIONAL CAPITAL MARKETS

## Short-covering lifts prices after volatile session

By Conner Middelmann in London and Frank McGurty in New York

The heavy selling that has battered European government bond markets in recent days abated yesterday, allowing several markets to edge higher.

After a volatile session, prices were lifted in the afternoon by short-covering in the futures markets as traders squared positions ahead of today's US employment data.

The UK gilt market, which had dramatically underperformed the rest of Europe in the last few days, outperformed its neighbours in a sharp rebound, especially among longer-dated maturities. Supported at the open by finer US Treasury, long-dated gilts were further boosted by investors shifting funds from the short end of the yield curve to the long end.

However, many saw the

gains as largely technical after the recent sharp declines. "There hasn't been a huge amount of cash buying - the market outperformed today because it massively underperformed in the last few days," said Mr Ian Shepherdson, of Midland Global Markets.

Moreover, many traders were squaring their positions ahead of the US data, causing a short-squeeze in the gilt future.

Despite the market's strong performance, few felt it heralded the end of the sell-off. The long gilt futures contract jumped by more than two points to 101.8, while the 8% per cent gilt due 2017 rose by more than three points to around 103.4, its yield falling by 26 basis points on the day to 8.41 per cent.

The sharp recovery caused the 10-year benchmark's yield premium over its German counterpart to narrow by some 30 basis points to 160 basis points.

French bonds ended lower despite the Bank of France's 10 basis point cut in its intervention rate to 5.30 per cent.

The auction of FF19.5bn of debt, including FF16.5bn of the new benchmark 6% per cent bonds due October 2004, went relatively well, with a bid-to-cover ratio of 2.1 on the

## GOVERNMENT BONDS

10-year bond and a 3.1 bid-to-cover ratio on the 6 per cent bonds due October 2002.

However, according to one Paris trader "it was a purely professionally driven auction". He added that the lack of retail demand for the paper put heavy pressure on prices after the auction announcement.

The June national bond contract on Matif fell by 0.08 points to 115.58, although it recovered to around 115.30 in after-hours trading on Globex.

With most parts of Germany closed for Corpus Christi holiday, the bond market was somewhat calmer, although the bund futures contract on Liffe remained volatile. By late trading it had risen 0.30 points to 92.52.

Italian bonds also staged a cautious recovery, mainly on short-covering in the futures market. The June BTP future rose by 0.39 points to 107.43.

In Spain, the Treasury at its latest auction allotted around Ptas90m in three and five-year paper but accepted no bids for 10 and 15-year bonds.

This put a damper on market sentiment, and the June bond future fell by 0.15 points to 93.60.

US Treasury bond prices improved yesterday morning as favourable economic news prompted traders to follow through on the previous session's late rally.

By mid-day, the benchmark 30-year government bond was 1/8 higher at 88 1/8, with the yield slipping to 7.347 per cent. At the short end, the two-year note was up 1/8 at 99 1/8, to yield 5.925 per cent.

Although the fundamental factors pushing European bonds lower had no direct influence on US Treasuries, traders are beginning to see the trend overseas as positive for the market.

The retreat in Europe could bring an influx of funds into US government securities, according to this view, especially if today's crucial May employment data proves favourable.

That prospect appeared to have played some part in Wednesday's afternoon rebound. The improvement came even though the morning's economic news contained a red flag on inflation.

Yesterday, the news was more positive for bonds. The

Commerce Department said new orders for factory goods had dipped by 0.1 per cent in April. Economists had forecast a slight gain.

The decline suggests that the Federal Reserve's moves to tighten money this year are having the desired effect of slowing the economy and easing any incipient inflationary pressures.

The April index of leading indicators told much the same story. It held steady after a gain of 0.7 per cent the previous month.

The data, combined with stable commodity prices, brought a constructive mood to the market.

Still, there was an air of restraint, with today's employment data looming. Analysts are expecting an increase of 275,000 to 300,000 in non-farm payrolls and bonds are likely to give back all of the week's price gains and more if the figure exceeds expectations.

## ISMA moves on settlement period

By Tracy Corrigan in New Orleans

The International Securities Market Association (ISMA) is to move to a three-day settlement period for all international securities trades with effect from June 1 1995.

The change, announced at ISMA's annual meeting, coincides with a reduction to three-day settlement in the US corporate bond market.

Currently, the standard settlement period for international bonds is seven calendar days. The reduction to three business days, rather than two, was favoured due to time zone, funding and foreign exchange difficulties.

"It became apparent early on in our meetings that [two-day settlement] would not be a realistic option for all ISMA members, due to the passing of information such as settlement instructions in different time zones," said Mr John Dowsett, chairman of the settlement working committee.

For three-day settlement, a business day is defined as "a day when both the major international clearing systems

(Euroclear and Cedel) and the relevant cash markets of the underlying cash transaction are open." Allowance will also be made for public holidays falling between trade and settlement dates.

There are three main reasons for the change, according to Mr Dowsett: it will reduce systematic risk (the potential knock-on effect created by the failure of one institution to meet its obligations); market risk (the effect of price swings between trading and settlement dates); and counterparty risk (the risk of the financial failure of one party).

The shorter settlement period will also apply to domestic securities traded under ISMA rules, subject to local rules.

The working committee's decision was not unanimous. Mr Alain Servais, of Dewaey Servais, a Belgian clearing firm, registered reservations on behalf of members from his region. A shortening of the settlement period presents special difficulties for Belgian members as many Belgian retail investors hold their bonds in physical form.

## Rare two-year offering from the Province of Manitoba

By Antonia Sharpe

New issuance in the eurobond market was muted yesterday due to the continued volatility in financial markets.

Choppy conditions this week have forced Salomon Brothers to delay the launch of a \$250m five-year issue for Japanese Development Bank because a fall in Japanese government bond prices played havoc with a currency swap linked to it. However, syndicate managers believe issuance will pick up in the next few weeks. There are rumours that the Province of Ontario is close to coming to the market now that the uncertainty over its rating has been dispelled.

Mr John Madden, Ontario's assistant deputy minister of finance, confirmed yesterday that he was looking closely at the eurobond sector but he declined to comment further.

## INTERNATIONAL BONDS

Among yesterday's deals, continued demand from retail investors in continental Europe for Canadian dollar paper prompted a rare \$150m two-year offering from the Province of Manitoba, which last tapped the euro-Canadian dollar sector six years ago. Redemptions of Canadian dollar eurobonds are estimated

at C\$1.9bn this month, C\$500m in July and C\$1.9bn in August, and holders are keen to roll over their positions rather than realise the currency losses they have suffered.

Manitoba's bonds were priced to yield 20 basis points over the 7% per cent Canadian Treasury due 1996, which syndicate managers said was too tight, even taking the borrower's rarity value into account.

When the bonds were freed to trade, the spread widened out as far as 34 basis points over Treasuries, according to some dealers, before coming back in to around 28 basis points.

However, lead manager Wood Gundy said the spread

had widened only to around 26 basis points, which, partly reflected the stronger underlying market.

By contrast, the pricing on the C\$100m five-year offering from GE Capital Canada, at 18 basis points over Canadian Treasuries, was thought fair.

When the bonds were freed to trade, the spread widened

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
US DOLLARS							
Supra Banknotes/CPs	200	2.875	100	Jan 1998	2.25	-	Yamaichi Int
Asf/CPs/As	135	3.50	100	Jun 2004	-	-	Robert Fleming & Co.
Krung Thai Bank/CPs	100	(3)	100	Jul 1998	-	-	Chemical Bank Asia
CANADIAN DOLLARS							
Province of Manitoba	150	8.00	98.575R	Dec 1998	0.175R	+20 (7/4%-8) Wood Gundy	
Gen.Elec.Capital Canada	100	8.00	98.575R	Dec 1998	0.275R	+18 (7/4%-8) Wood Gundy	
AUSTRALIAN DOLLARS							
Gen.Elec.Capital Australia	75	7.75	100.885	Jul 1997	1.50	-	BSW

Final terms and non-callable unless stated. The yield spread (over relevant government bond/issue) is supplied by the lead manager.  
\*Convertible, \*\*With equity warrants, †Floating rate note, R: Fixed or prior offer; fees are shown at the 30-refer level, at Conversion premium 15.5% over the close and 5% over the 5 day average. Put 13/9/98 at 125.00 for yield 6 Y. US: Treasury yield 100bp. These fees are 104 declining to 100 per cent from 100 per cent subject to 140% future for 30 days. Gen 2.55% at 100 indicated premium 2.5%. Floating 9/8/94, 0 coupon page 6 month LIBOR + 0.375%

First terms and non-callable unless stated. The yield spread over relevant government bonds is supplied by the lead manager. \$Conversion: 100 US dollars = 6.5596 Canadian dollars. \*Floating rate note. R: fixed rate offer price; fees are shown at the net-offer level. c: Conversion premium 15.00% over the 5 day average. P: 100 basis points at 125.00% to yield 5.5%. US Treasury plus 100bp. Three year hard non call then at 104 declining 1% per annum to par subject to 140% hurdle for 30 days. Forex 2.58m. b: Indicated premium 2.5%. P: 9/9/94. c: Coupon pays 6 month Libor + 0.575%

## Hoare Govett returns to gilt-edged market making

By Antonia Sharpe

Hoare Govett, the UK stockbroker which now belongs to ABN Amro, the Dutch Bank, has received approval from the Bank of England to become a gilt-edged market-maker (Gemini). It will start operations on June 6.

Hoare Govett was a Gemini at the time of "Big Bang" in the City of London, but withdrew from the gilts market in 1988 as part of cost-cutting measures by its then owner, Secu-

rity Pacific of the US. Several other foreign houses also stopped dealing in gilts in the late 1980s in the face of tough competition in an over-crowded market.

However, an improvement in conditions in the market in recent years has prompted some to return. There are 20 other Gemis, the most recent entrants being Merrill Lynch of the US, which pulled out in the late 1980s after incurring heavy losses, and Yamaichi of Japan.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Day's change	Yield	Week ago	Month ago
Australia	9.000	09/04	101.0400	+0.270	8.54	9.11	7.58
Belgium	7.250	04/04	93.4000	-0.200	8.25	7.72	7.50
Canada	8.500	09/04	95.8500	+1.200	8.58	8.48	8.58
Denmark	7.000	12/04	90.3000	-0.150	8.14	7.70	7.46
France	5.000	05/09	104.1250	-0.250	6.77	6.38	6.32
Germany	5.500	04/04	95.4500	-0.300	7.49	7.07	7.11
Italy	8.750	01/04	91.0000	+0.500	9.89	9.87	9.13
Japan	4.800	09/09	105.2100	-0.330	3.98	3.08	3.37
Netherlands	4.500	09/05	102.9100	-0.200	4.08	3.73	3.54
Spain	8.750	04/04	90.3000	-0.150	8.14	7.70	7.46
UK Gilts	10.000	09/09	90.2400	-0.250	8.23	7.23	7.85
US Treasury	8.750	11/04	98.0500	-0.400	8.47	8.25	8.55
ECU (French Govt)	8.000	04/04	95.8500	-0.150	8.14	7.70	7.46
ECU (French Govt)	8.000	04/04	95.8500	-0.150	8.14	7.70	7.46

Source: Reuters. \*Yield: Local market standard. \*Yield: Local market standard. \*Yield: Local market standard.

## US INTEREST RATES

	Rate	Yield	Week ago	Month ago
1 month	5.50	5.50	5.50	5.50
3 month	5.50	5.50	5.50	5.50
6 month	5.50	5.50	5.50	5.50
1 year	5.50	5.50	5.50	5.50
2 year	5.50	5.50	5.50	5.50
3 year	5.50	5.50	5.50	5.50
5 year	5.50	5.50	5.50	5.50
10 year	5.50	5.50	5.50	5.50
30 year	5.50	5.50	5.50	5.50

## BOND FUTURES AND OPTIONS

## FRANCE

## NATIONAL FRENCH BOND FUTURES (MATF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	117.00	116.88	-0.08	117.08	115.56	333,692	97,186
Sep	115.02	114.92	-0.08	115.08	114.60	33,304	44,735
Dec	115.12	114.02	-0.68	115.18	114.00	290	3,804

## LONG TERM FRENCH BOND OPTIONS (MATF)

	Strike	Call	Put	Call	Put	Call	Put
Jun	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sep	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dec	1.00	1.00	1.00	1.00	1.00	1.00	1.00

## GERMANY

## NATIONAL GERMAN BOND FUTURES (LIEFF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	91.81	91.84	+0.14	92.00	90.90	83,184	82,057
Sep	91.35	91.28	-0.16	91.35	90.82	28	421

## BUND FUTURES OPTIONS (LIEFF)

	Strike	Call	Put	Call	Put	Call	Put
Jun	0.90	0.90	0.90	0.90	0.90	0.90	0.90
Sep	0.90	0.90	0.90	0.90	0.90	0.90	0.90
Dec	0.90	0.90	0.90	0.90	0.90	0.90	0.90

## JAPAN

## NATIONAL JAPANESE GOVT. BOND FUTURES (LIEFF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	111.80	111.80	0.00	111.80	111.75	883	0
Sep	110.80	110.80	0.00	110.80	110.75	3,641	0

## UK GILTS PRICES

	Yield	Price	Yield	Price	Yield	Price
1 month	5.50	5.50	5.50	5.50	5.50	5.50
3 month	5.50	5.50	5.50	5.50	5.50	5.50
6 month	5.50	5.50	5.50	5.50	5.50	5.50
1 year	5.50	5.50	5.50	5.50	5.50	5.50
2 year	5.50	5.50	5.50	5.50	5.50	5.50
3 year	5.50	5.50	5.50	5.50	5.50	5.50
5 year	5.50	5.50	5.50	5.50	5.50	5.50
10 year	5.50	5.50	5.50	5.50	5.50	5.50
30 year	5.50	5.50	5.50	5.50	5.50	5.50

## ITALY

## NATIONAL ITALIAN GOVT. BOND (STP) FUTURES (LIEFF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	107.75	107.48	-0.27	107.85	106.55	56,866	45,155
Sep	106.40	106.00	-0.18	106.40	105.30	30,037	38,164

## ITALIAN GOVT. BOND (STP) FUTURES OPTIONS (LIEFF)

	Strike	Call	Put	Call	Put	Call	Put
Jun	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sep	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dec	1.00	1.00	1.00	1.00	1.00	1.00	1.00

## SPAIN

## NATIONAL SPANISH BOND FUTURES (MEFF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	94.13	93.59	-0.15	94.20	92.87	97,287	109,652
Sep	93.42	92.59	-0.90	93.55	92.11	10,101	22,300

## UK

## NATIONAL UK GILT FUTURES (LIEFF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	100.11	101.29	+0.05	102.02	100.08	30,693	22,550
Sep	99.08	100.20	+0.00	100.28	99.01	11,339	8,201
Dec	98.10	99.20	+0.00	99.10	98.10	70	0

## LONG TERM UK GILT FUTURES OPTIONS (LIEFF)

	Strike	Call	Put	Call	Put	Call	Put
Jun	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Sep	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Dec	1.00	1.00	1.00	1.00	1.00	1.00	1.00

## ECU

## ECU BOND FUTURES (MATF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Jun	84.02	83.40	-0.42	84.28	83.12	2,778	9,025
Sep	83.78	82.92	-0.48	83.78	82.18	928	634

## US

## US TREASURY BOND FUTURES (CBT)

US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100%							
	Open	Latest	Change	High	Low	Est. vol.	Open Int.
Jun	104-07	104-13	+0-04	104-15	104-07	60,762	187,204
Sep	103-09	103-15	+0-05	103-20	103-08	487,846	204,614



## COMPANY NEWS: UK

## Further moves made into retail and industrial property

## MEPC advances to £47.6m

By Vanessa Houlder,  
Property Correspondent

MEPC, the UK's second largest property company, announced pre-tax profits of £47.6m for the six months to end-March, compared with £43.8m in the first half last year.

Lord Blakenham, chairman, described the half year as "very active", as the group pursued its strategy of moving further into retail and industrial property and of building its overseas base.

MEPC has bought £363m of property since its last year end, including shopping centres in Los Angeles and Atlanta in the US and in Derby, a portfolio of office and industrial properties in the West Midlands and an office building in Brisbane,

Australia. The shopping centre in Northridge, California, which was severely damaged by earthquake, is likely to be open, following refurbishment, in March 1995.

The pre-tax profits, generated from net income ahead of £108.6m to £112.6m, were boosted by £2.3m of property sales, against losses and provisions of £3.7m.

MEPC said that the movement in relevant property indices suggested an increase in value of about 12-14 per cent in the value of its UK portfolio in the six-month period.

Although there has been no revaluation of the property portfolio, net asset value per share has increased by 4 per cent from 416p to 431p. That reflects an element of retained

profit, currency movements plus the premium on the share issue for the acquisition of American Property Trust which took place in December 1993.

Mr James Tuckey, chief executive, said that signs of rental growth were "patchy". MEPC does not expect an early resumption of its development programme, although a few small developments were underway within its existing portfolio.

Net interest costs rose from £52.5m to £62.8m. Earnings per share increased from 7.5p to 8.3p and the interim dividend is held at 5.2p.

The comparisons with last year's reported figures are affected by the adoption of FRS 3 and 4.

## COMMENT

After slightly disappointing interim profits, MEPC looks set for a stronger performance in the second half as additional income from new acquisitions kicks in and rent-free periods fade out. Pre-tax profits for the full year of about £105m seem possible, but the second half is likely to be weaker than the first in terms of asset growth, since the market has lost some of its momentum in the last few months. However, with gearing at just 50 per cent, net assets per share are unlikely to exceed 520p at the end of September. That puts the shares, which rose by 5p to close at 456p yesterday, on a discount of 12.5 per cent. Given a yield of 8.5 per cent, assuming the dividend is not cut, the shares offer reasonable value.

## Lourho spotlights its African interests

By Peggy Hollinger

Lourho yesterday signalled the next stage in its plan to realise the value of its African assets by saying it might float its general trading activities on the Continent.

The move follows the successful market debut earlier this year of Ashanti Goldfields, which valued Lourho's 43 per cent stake at £720m - five times its book value of £90m.

It announced yesterday that it was considering selling a minority stake in its African businesses excluding mining or sugar. This though would leave a question mark over the future of these extensive and more profitable operations.

Mr Tiny Rowland and Mr Dieter Bock, joint chief executives, said in a statement yesterday that Lourho was setting up a board committee to look at ways of strengthening the group's African trading activities. The shares closed up 3p at 138 1/2p.

Lourho has a diverse range of trading activities in Africa including motor and equipment distribution, textile manufacturing, electrical goods supply and aircraft services management. The combined businesses are estimated to have a total turnover of up to £500m and are profitable last year.

If a flotation is decided upon, it is likely that the African company will come to the London market, and possibly another, within a year. It is estimated that Lourho will be looking to sell a stake of about 30 per cent.

The company said a sale would help it to determine the value of a mixed range of businesses. It would also strengthen the operations by bringing in outside shareholders who might be prepared to invest further in the businesses.

Analysts said the move might be seen as part of a strategy to strip out lower growth businesses. Mr Bock has been pursuing since he took charge of the group earlier this year.

## Eurotunnel in the grip of a financial vice

By Simon Davies

Eurotunnel's rights shares closed at 43p on their first day of trading yesterday, as the company's shares continued to rise following the resolution last week of its second debt crisis.

However, while the share price suggested renewed confidence on the long-term future, the rights document emphasises the financial vice in which Eurotunnel has found itself.

The document lists the conditions attached to the company's latest £883m tranche of senior debt and the high price it has had to pay for its £50m top-up loan. The signing up of some £700m of debt was a prerequisite to the launch of last

week's £956m rights issue, and about two thirds of the original 230 banks failed to participate.

The loans are due to fund the company through to projected profitability in 1998, and repayment is due between 2000 and 2006. Eurotunnel has predicted a first dividend in 2003, but according to the document, this will be contingent upon it achieving its refinancing projections between 2001 and 2006.

The banks have attached tight conditions on the loans, which are based upon their own conservative projections, or banking cases, rather than Eurotunnel's. In addition, the company needs to demonstrate that net cash flow up to February 2006, plus the balance of

certain Eurotunnel accounts, is one and a half times the amount of senior debt payable up to that date. If the figure falls below 1.5 times for more than 90 days, the company will be in default.

Eurotunnel is confident that it has a comfortable £470m financial cushion, based on the agreed refinancing. This includes the £50m top-up loan from Morgan Grenfell and Warburg, which will cost 4 per cent over lenders' cost of funds, in addition to sizeable arrangement fees. Under existing agreements, it can also borrow a further £335m (at current exchange rates). If the company actually needs the money, however, it is likely to be in breach of those agreements.

## Restructuring costs behind 49% decline at Union Intl

By Simon Davies

Union International, the trading arm of the Vestey group, yesterday announced a 49 per cent fall to £6.5m in pre-tax profits for 1993.

However, that reflected the group's substantial restructuring - its core business showed growth.

Mr Terry Robinson, chief executive, has almost completed the group's restructuring on food processing and distribution, while reducing its enormous debt through the sale of non-core businesses.

"The company has moved from intensive care to recuperation", he said. Mr Robinson's contract runs out at the end of the year, and is unlikely to be renewed.

During 1993, total bank debt fell by £77.4m to £124.6m, helped by the sale of £96m of assets - including UK properties, its Australian fisheries business and Brazilian trading operations.

Turnover fell 25 per cent to £91.5m as a result of disposals, but continuing operations showed an 8.3 per cent increase in sales and contributed £24.7m (£21m) in profit. Interest charges fell from

£32.6m to £21.6m due to the debt reduction, but profits were held back by an £8m exceptional loss, resulting from asset disposals.

In the UK, the food distribution businesses performed strongly. Weddel Swift Depots, the largest national meat wholesaler, achieved a 70 per cent increase in operating profit to £1.1m. However, Union's retail chains of butch-

ers in the UK - which include Dewhurst, Alex Munro and Baxters - showed a decline in profits during the year.

The group's Australian businesses, including meat packing, retail and wholesaling, and also a profitable property business, showed strong growth. There is speculation that these will be floated off but Mr Robinson refused to comment.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Comes - pending dividend	Total for year	Total last year
ABI Leisure	1.35	July 1	1.25	-	3.76
Bertan	2.5	July 15	2.5	2.5	51
Boots	10.1	Aug 17	8.8	15	13.4
Car's Milling	1.2	July 1	1	-	4.3
Control Tech	2.61	Aug 5	2.35	-	7.5
Faber Prost	5.5	June 27	5	-	14
Hamro Insurance	3.7	Aug 19	1.95	5.55	-
Kalamazoo	2.481	Sept 8	1.95	3.3	2.1
MEPC	5.261	July 19	5.25	-	20
Mid Kent	6.5	July 20	5.75	11.5	10.5
Powell Duffryn	1.511	Aug 8	1.8	23.6	22.6
RIT Capital	5.195	July 5	1.15	1.51	1.15
Rotts & Notian	5.195	July 25	4.65	8	7.2
Ross Eats	2	Sept 1	2	-	2
Rowlinson	1.58	-	1.26	1.8	1.5
Siebs	7.341	Oct 3	6.672	11	9.99
Stakis	0.851	Sept 1	0.45	-	1
VSEL	23.5	Aug 8	20	24	29
Wyndham Water	1.51	Aug 16	0.75	2.25	1.25
Yorkshire Press	15.2	Oct 3	14.2	22.8	21.25

Dividends shown pence per share net except where otherwise stated. \*YON increased capital. †includes special of 2.5p.

## Control Techniques edges ahead

By Paul Taylor

Shares in Control Techniques fell by more than 9 per cent yesterday after the Poynter-based electronics group reported a modest 3 per cent increase in interim profits on lower sales and blamed "a slow start in a poor first quarter".

The shares closed down 45p at 44 1/2p after the group reported pre-tax profits of £3.84m after US reorganisation costs of £600,000 in the six months to March 31, against profits of £3.72m after reorganisation costs of £300,000 in the comparable period.

Turnover fell from £54.2m to £52.1m, reflecting the effects of the reorganisation in the US which resulted in the postponement of £1.4m of sales to the second half.

Despite the setback, Mr Trevor Wheatley, chairman, said the US operations, which were acquired three years ago and

have undergone substantial rationalisation, were now in profit.

"The second quarter moved ahead very strongly and order books are some 17 per cent ahead of the same time last year and showing signs of improving even further," he said. "Orders in April were an all-time record and over 40 per cent up on the same month last year."

Earnings in the first half increased by 10 per cent to 6.5p (5.9p), and the interim dividend is raised to 2.6p (2.35p) reflecting confidence about the outcome for the year as a whole and the fact that the reorganisation process is now substantially complete.

Net interest costs fell to £524,000 (£807,000) although net borrowings increased to £13.8m at the end of March, up from £8.6m at the end of September, partly reflecting growth in stocks.

The group opened four new CT Drive

Centres in Denmark, the Czech Republic, India and Norway during the first half bringing the total to 27 - more than half way to its target of 50.

## COMMENT

A nervous market punished Control Techniques for surprising it with unexpected reorganisation costs and disappointing figures yesterday. Nevertheless, the fundamentals remain strong, and provided orders are converted into sales, the outlook for the second half is good. Eliminating losses in the US and cutting costs in Germany will help margins. Pre-tax profits should reach at least £12m this year, producing earnings of 30p. Even after yesterday's fall the shares are still trading on a prospective multiple of 22.1, which reflects continued speculation about the intentions of Emerson Electric, the US group which holds a 29.37 per cent stake.

## Sunleigh buys Maclaren for £19.2m

By David Wighton

Lazy babies, who enjoy a bit of sailing and golf, will be able to buy all their vehicles from Sunleigh after its acquisition of Maclaren Group.

The maker of Powakaddy motorised golf trolleys and Laser sailing dingies yesterday announced plans to pay up to £19.2m for Maclaren, the manufacturer of baby buggies

and pushchairs.

Founded 30 years ago by the late Mr Owen Finlay Maclaren, an aeronautical engineer, the group also makes golf trolley wheels. But Mr Alan Hancock, Sunleigh's chief executive, insisted there was rather more to the deal than that.

"The enlarged group will cover three distinct consumer durable sectors but the fundamental characteristics, cul-

tures and skills of the business are very similar."

To fund the acquisition Sunleigh is increasing its share capital more than fourfold with a conditional placing of 320.1m new shares at 6p.

Shareholders can apply for 96.5m of these on a 1-for-1 basis at the same price.

Sunleigh is buying the business from the management team who acquired it in 1990

from BET, which in turn bought it as part of its Hestair acquisition. Hestair bought it from the Maclaren family for £12.5m in 1988.

It made an operating profit of £3.3m on turnover of £26m in the year to August.

Trading in Sunleigh's shares, suspended at 5p on the USM last week, should resume on the Official List on June 30.

## Berliner Bank AG 1993 Annual Results

## A Leading Bank for Germany's Capital



Since January 1, 1994, Berlin has once again become the headquarters of a major German bank: Bankgesellschaft Berlin AG. Constituted as a holding company, Bankgesellschaft Berlin AG, on the one hand, serves as head office for the Group, linking Berliner Bank, Berliner Hypotheken- und Pfandbriefbank and Landesbank Berlin under one roof. On the other hand, Bankgesellschaft Berlin AG is a bank operating primarily in investment banking for the whole Group. In order to establish the holding company, Berliner Bank AG was renamed Bankgesellschaft Berlin AG as of January 1, 1994. The Berliner Bank AG shareholders thus continue as shareholders of the same, legally unchanged officially quoted stock corporation, Bankgesellschaft Berlin AG, which is now operating under a new name. The operative bank business and Berliner Bank AG's holdings, apart from a few exceptions, were taken over by the "new" Berliner Bank AG, which has been operating under the name Berliner Bank AG since January 1, 1994.

The last financial year of the "old" Berliner Bank AG and of the Berliner Bank Group in its old structure was also the most successful. Our Group business volume, i.e., the balance sheet total plus endorsement liabilities, increased by DM 8.4 billion, or 13.2%, totalling DM 71.4 billion by year's end. Following Berliner Bank AG's positive development, the Group's earnings have improved considerably. In spite of increased administrative expenses, the Berliner Bank Group achieved a partial operating profit of DM 572.4 million in 1993, compared with the previous year's figure of DM 231.8 million, which has been adapted to satisfy the new legal requirements. The Group's expenditure for risk provisions totalled DM 341.4 million, compared with DM 322.9 million the previous year. The Group thus shows an operating profit of DM 303.2

million for 1993, i.e. an increase of DM 165.4 million, or 120.0%, over the previous year's figure.

From our Group balance sheet:

(in DM millions)	1993	1992
Loans to customers	49,142	41,622
Liabilities to customers and from bonds issued	49,137	41,089
Volume of business	71,444	63,091

Success passed on to our shareholders: dividend increased to DM 9.-

For 1993, the Group shows a consolidated profit of DM 114.5 million as compared with DM 63.7 million for the previous year. We suggest that DM 86.6 million of this annual profit be used to pay a dividend of DM 9.-, up from DM 7.- per share.

As a supraregional, universal bank within the Group, the "new" Berliner Bank AG has a total of more than 243 offices in Germany. With 139 branches in its core region of Berlin/Brandenburg alone, the Group covers the whole region completely. In addition, it has branches in five centres of the new and six centres of the old federal states.

Therefore the "new" Berliner Bank AG, supported by its London branch, offers a network of branches covering the most important financial markets and showing good chances for continued qualitative growth. With its subsidiaries Alubank and DSK-Bank, which specialize in retail banking and operate 93 and 23 branches respectively in Germany, the "new" Berliner Bank Group

also participates in the strong growth of this market segment outside its core region of Berlin/Brandenburg.

From our Group profit and loss account:

(in DM millions)	1993	1992
Net interest received	1,358.2	996.4
Net commissions	254.6	204.9
Total operating profit	303.2	137.8

Our group accounts for 1993 include Berliner Bank International S.A. in Luxembourg, Allgemeine Privatkundenbank AG in Hanover, DSK-Bank Deutsche Spar- und Kreditbank AG in Munich, Braunschweig-Hannoversche Hypothekenbank AG, BB-Leasing GmbH and BB-Data Gesellschaft für Informations- und Kommunikationssysteme mbH.

We would appreciate your interest in our 1993 Annual Report.

Please contact:  
Bankgesellschaft Berlin, Investor Relations,  
Hardenbergstr. 32, 10623 Berlin  
Phone: (+49 30) 31 09-24 30  
Fax: (+49 30) 31 09-50 31

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## A SUCCESSFUL STRATEGY AND A STRONG BALANCE SHEET

### 1993/1994 HIGHLIGHTS

- Substantial improvement in trading results
- Increase in dividend
- Continuing corporate development
- Low gearing gives headroom for further investment in growth opportunities

**"We look forward confidently to further progress"** David Hubbard

RESULTS	1994	1993
Profit before exceptional items and tax	£36.0m	£28.6m
Profit before tax	£33.4m	£21.6m
Earnings per share	31.8p	18.6p
Eps before exceptional items	35.5p	28.8p
Dividends per share, net	23.6p	22.6p



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## A McAlpine seeks £25m

By Andrew Taylor,  
Construction Correspondent

Alfred McAlpine yesterday joined the growing rank of housebuilders to launch rights issues to finance land purchases for expansion.

The construction company is seeking to raise £25m through the issue of 12.6m new shares at 20p on a 2-for-9 basis.

McAlpine made a £894,000 pre-tax profit during the six months to end-April, compared to a £2.48m loss last time.

Turnover increased from £21.3m to £316.6m. Earnings per share were 0.7p (losses of 3.3p). The share price fell 18p to 241p.

The company is changing its year end to December 31 and is expected to announce its interim dividend policy when it publishes figures for the period to end-June.

McAlpine plans to increase housing output to 1,800 homes this year, compared with 1,250 in 1992. It expects to have spent £30m purchasing land by the end of this year, increasing net investment in the housing division by £30m. In the latest period it spent £48.7m on land.

Mr Oliver Whitehead, chief executive, said this had led to a sharp rise in borrowings which, before the rights issue, were expected to average £75m to £80m this year, representing gearing of about 50 per cent.

Proceeds from the rights issue should reduce gearing to a more appropriate level

of 30 per cent.

Mr Whitehead said the company's land holdings had increased by 47 per cent to 4,400 plots. Sites had been bought on the basis of an estimated gross margin of 18 per cent.

The housing division, which completed 668 (500) private sector homes, made a pre-tax profit of £3.5m (£300,000 loss). The average selling price of a home increased from £78,000 to £88,900.

The construction division incurred a £1m pre-tax loss (£500,000 profit); aggregates, slate and asphalt made a £800,000 profit (£200,000 loss); the US reported a £500,000 loss (£100,000 profit) with a good performance from minerals offset by a disappointing result from contracting.

### COMMENT

It is not a good time to be launching a rights issue with sentiment running against the stock market and housebuilders and construction companies in particular. Nonetheless, there is sufficient value in the shares at a theoretical rights price of 224p, based on last night's close, to get the issue away - albeit without much enthusiasm. Pre-tax profits of £13m this year followed by £21m next year would put the group on a prospective yield of 11 on 1995 profits at the ex-rights price. The shares, however, are unlikely to improve in the present climate.

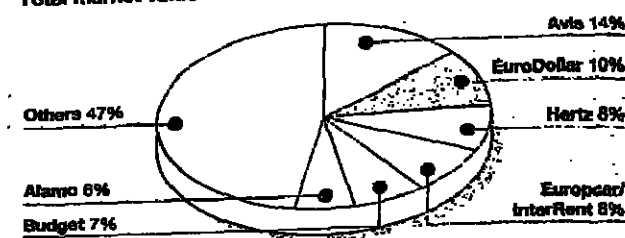
## COMPANY NEWS: UK

## Taking the City road

EuroDollar heads for market. Paul Taylor reports

### The UK car rental market 1993

Total market value = £583m



point cars and review their usage at any time.

This enables the group to move cars from site to site as required and manage its fleet of 12,000 cars and 1,000 vans more efficiently than competitors - EuroDollar regularly achieves fleet utilisation rates of 70 per cent or more.

The IT network also links together EuroDollar's 105 branches and has enabled the group to pioneer the use of "inplants" - EuroDollar employees who are attached to large corporate customers and work on-site with them to manage their rental requirements on-line.

The other key benefit of EuroDollar's IT system is that it enables the group's fleet controllers to minimise vehicle holding costs which largely depend on residual values and funding costs.

EuroDollar acquires more than 20,000 cars a year - each car remains in the fleet for about 5 or 6 months. Because each rental effectively represents a "test drive" by a potential car buyer, rental companies can negotiate particularly good terms with manufacturers.

In most cases vehicles are acquired on finance leases or lease purchase agreements funded either by a finance

house or through the tied financing division of a car manufacturer. EuroDollar has total credit lines of £111.5m - roughly £40m above its borrowings at the end of March - and operates on the basis of no gearing before vehicle asset finance.

In order to further minimise risks, at least half of the group's fleet is covered by guaranteed residual value programmes and it has managed to keep overall disposal values at between 78 and 80 per cent of list prices.

The management's success in maximising fleet utilisation rates while minimising holding costs is evident in the group's recent performance. Gross profit margins have increased from 57 per cent in 1990 to 72 per cent in the year to March 31 and over the same period operating profits have grown from £8.3m to £17.8m.

The management, led by Mr Ian Mosley, chief executive, has recently disposed of loss-making rental operations in France and Italy which are now part of the group's franchised European network.

That move cleared the way for EuroDollar to become the first London quoted car hire group since Avis Europe was acquired by a consortium in late 1989.

### NEWS DIGEST

## Usborne £8m in red at midway

Shares in Usborne resumed trading yesterday and shed 6p to 137p after the grain merchant and pig producer reported pre-tax losses of £8m for the six months to December 31, against profits of £297,000. Although the grain merchanting side produced trading profits of £247,000 (£1.1m), there were losses of £26m (£96,000 profits) from pig production and merchanting.

The pre-tax result was after a £3.3m write-down in the value of the pig herds and a £2m provision for restructuring the division.

Turnover from continuing operations was £93.7m (£107.6m). Losses per share amounted to 9.94p (0.83p earnings). There is no dividend (0.2p).

### Gowings

Mr John Fowles, chairman of Gowings, the motor dealer and leisure company, told the annual meeting that trading in the first quarter had been considerably up on last year and the trend was continuing in all divisions.

### Bunzl

Bunzl, the distribution and cigarette filters group, has acquired Marston, a US distributor of paper and plastic disposable items.

The consideration of £11.5m (£7.5m) cash payable on completion is subject to adjustment up to a maximum of £1m, dependent on the level of net assets acquired.

A further profits-related payment of up to \$2.55m may become payable subject to the company's performance over a three-year period.

### Kembrey

Kembrey, the electrical connectors and accessories manufacturer, swung from losses of £655,000 to profits of £15,000 pre-tax for the year to April 2. Turnover fell from £22m to £18.4m. A proposed single dividend of 0.15p (same) is being paid from earnings of 0.11p (losses 1.53p).

### Ashley Group

The forecast £21m charge related to the disposal of its Spanish subsidiary resulted in a loss before tax of £20.6m at Ashley Group in the year to December 31 1993.

The window blinds and timber group had warned of the charge in March.

Continuing operations in the period produced sales of £40.6m (£48.5m) and operating profit of £3.07m (£3.26m).

Provisions in 1993 totalled £22.1m, mainly due to deferred consideration related to the Spanish sale. In 1992 provisions of £52m were carried, which

produced a pre-tax loss of £81m.

There is no dividend payment. Losses per share came to 15.7p (45.11p).

The annual meeting will be asked to approve a change in the company's name to Eclipse Blinds.

### Yates Brothers

Yates Brothers Wine Lodges, the independent drinks group which is to seek a listing this year, reported a 21 per cent increase in pre-tax profits from £2.77m to £3.38m for the 12 months to March 27.

The improvement was achieved on turnover up from £35.3m to £43.9m. Earnings per share came out at 11.1p (9.4p) and a second interim dividend of 2.8p is declared, making 3.8p (2.46p) for the year.

The company is proposing a 1-for-2 scrip issue to assist in the marketability of its shares.

### Bertam Holdings

A fall from £7.17m to £1.34m in pre-tax profits was announced by Bertam Holdings for the year to December 31.

However, the oil palm and rubber plantations group, which also has property interests in Malaysia, said the two years were not comparable following the sale in late 1992 of 810 hectares to Bertam Properties and the acquisition of three Malaysian estates.

Profits were affected by lower palm oil prices, although they had rallied strongly this year, directors said.

Turnover from continuing operations slipped to £1.52m (£1.61m). Earnings per share emerged at 4.78p (31.54p) and the single final dividend is held at 2.5p (5p including special).

### Rolfe & Nolan

Profits of Rolfe & Nolan, the futures and options computer bureau and software specialist, rose from £1.22m to £1.57m pre-tax for the year to February 28.

The outcome included a deficit from the North American operations amounting to £1.08m. Losses from this source were significantly reduced in the second half and further improvements are expected.

Group turnover expanded from £11.2m to £12.7m, of which £3.05m (£3.27m) came from the US.

Earnings per share fell to 13.9p (17.7p) after a higher tax charge of 61.9 per cent (50.4 per cent) due to US losses not relievable against tax.

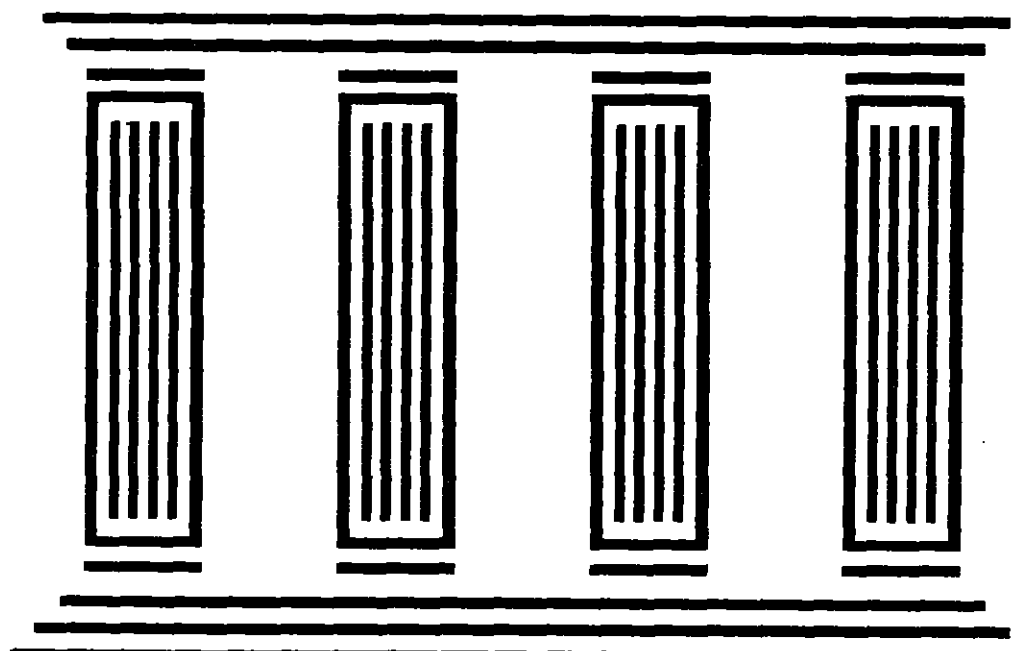
A final dividend of 5.195p makes an 8p (7.2p) total. A 1-for-1 scrip is also proposed.

### ABI Leisure

Profits of ABI Leisure, the caravan maker, rose from £1.27m to £1.7m pre-tax for the half year ended February 28. The increase was achieved from a 19 per cent rise in turnover to £34.5m, helped by a 55 per cent improvement in exports.

Earnings per share emerged at 4.2p (3.1p); the interim dividend is lifted to 1.35p (1.25p).

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Barrie Stephens, Chairman

Results for the year ended 2nd April 1994	1994	1993	% change
Turnover (£m)	1,863.5	1,618.6	+15.1
Profit before tax (£m)	217.2	181.5*	+19.7
Earnings per share (pence)	31.4	26.3*	+19.4
Dividend per share (pence)	11.0	9.86*	+11.6
Gearing (%)	24.5	66.0*	-61.5

\* Restated for FAS 106 & FAS 112 and/or Rights factor.

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## COMPANY NEWS: UK

## Powell Duffryn 55% ahead to £33.4m

By Andrew Bolger

A strong profits performance encouraged Powell Duffryn, the distribution, storage and engineering group, to lift its dividend for the first time in four years.

Pre-tax profits increased by 55 per cent to £33.4m in the year to March 31, although the headline figure was flattened by a reduction in exceptional charges from £7m to £2.6m.

The underlying performance was also strong, with profits before exceptional charges increasing by 26 per cent to £36m.

Earnings per share jumped to 31.8p (18.6p). A final dividend of 17p gives a total of 33.6p (22.6p).

Mr David Hubbard, chairman, said: "The benefits of recent corporate restructuring and investment were major contributors to these excellent results."

Operating profits from fuel distribution increased from £5.4m to £7.6m, thanks to stronger industrial demand,

cooler weather and last-minute sales in advance of the VAT imposition.

Port services and shipping raised operating profits from £7.3m to £10.3m. Tees and Hartlepool increased their dry goods throughput by 12.5 per cent, helped by growing roll-on-roll-off traffic.

In engineering, operating profits fell from £16.4m to £12.4m. Mr Bill Andrews, chief executive, said sound performance in most areas had been masked by a decline in the contribution from the group's Saudi Arabian pump business and continuing losses in parts of its road and rail transport activities.

Mr Andrews said the rail business, which lost £2m, had a large number of inquiries but an inadequate level of orders. He had confidence in the products, but said the group would have to see firm orders materialising in the current year or further rationalisation would be necessary.

The group's bulk liquid stor-

age business increased operating profits from £6.8m to £8.8m. Gearing fell from 19 to 11 per cent. Mr Hubbard said the strength of the balance sheet provided headroom for further investment.

### COMMENT

The rise in the dividend was good news - though not entirely unexpected given the relatively cool winter, which always helps the fuels side. Less welcome were the problems on the engineering side, which overshadowed good performance by Hamworthy's combustion and compressor activities and a strong showing by the Geesink environmental engineering business. The shares have outperformed the market by 70 per cent since 1992, so have already enjoyed a substantial rerating as the group has become more focused. However, they still offer a 10 per cent yield premium and a prospective multiple of 14.3 does not look demanding.

## Leeds edges forward on disclosure

By Alison Smith

Leeds Permanent, the UK's fifth largest building society, is seeking to differentiate the life assurance and unit trust operations it will launch next month by aiming for the high moral ground.

Giving details of the two subsidiaries yesterday, Mr Roger Boyes, acting chief executive, said staff would be paid mainly - though not entirely - by salary, and that there would be no "direct link" between sales and remuneration.

He added that the life assurance company would provide customers with information about the charges it would make, and would explain fully to customers what policies did and did not cover.

However, it will not operate the full commission and product disclosure regime demanded by City regulators until the beginning of next year when it becomes compulsory for the whole industry.

Of the 10 largest societies, only Alliance & Leicester and Bristol & West are now tied to selling the products of one life assurance company without having said the arrangement will end.

The Leeds subsidiaries will sell a range of pensions, investments and protection products, concentrating initially on providing a service to the society's existing customers. The 800 sales staff have been drawn from Leeds' current employees, in the interests of continuity.

Mr Chris Chadwick, Leeds' commercial director, said: "The traditional life assurance sales process is a total anathema to us."

Mr Ladislav Suchopar, who joined Leeds from Allied Dunbar in 1991, is chief executive of the life company, and Mr Andrew Watson, formerly of the Profitlife group, will run the unit trust company.

Mr Boyes said that Norwich Union, for which Leeds has been a tied agent, had not wanted to handle the administration of the new organisation.

Instead, General Accident Life will deal with the administration for the life assurance side, and SG Warburg will be the unit trust administrators. Gartmore and JP Morgan Investment Management will act as fund managers.

## RIT Capital net asset value improves 22%

Net asset value of RIT Capital Partners, the investment trust, grew by 22.4 per cent to 221.6p per share over the year to March 31. Total net assets were £437m, up from £352m.

After tax of £2.7m (£1.9m) profits increased from £1.4m to £2.46m. Earnings per share rose from 0.81p to 1.09p, or 3.22p diluted. A dividend of 1.51p (1.15p) is proposed.

At the year end, quoted equities made up 49 per cent of the portfolio (£248m), government and corporate bonds 11 per cent (£56m), specialist funds 18 per cent (£84m), and unquoted companies 17 per cent (£88m).

During the year RITCP sold most of its holding in Newmont Mining, realising £114m. Its largest unquoted holding is in Amerpharm, half of which is due to be sold to E Merck.

The recovery in earnings and dividend cover, together with strong cash generation, were bringing nearer the time when the company would be able to resume dividend growth.

## Wyndham Press advances to £1.76m

Wyndham Press Group, the printing and packaging company, reported pre-tax profits up from £1.02m to £1.76m for the year to end-March.

Turnover, boosted by £2.96m from acquisitions, was up from £10.6m to £13.5m. Earnings per share emerged at 7.1p (4.8p) and a final dividend of 1.5p is proposed, making 2.25p (1.35p) for the year.

## Burmah Castrol in Singapore sale

Burmah Castrol has agreed in principle to sell its Hillview site in Singapore for some \$818m (£88m).

The profit on the sale, due for completion in September, is expected to be more than £40m. The gain over book value reflected circumstances in the local market, said Burmah.

## Chance of an all-embracing bid

Michael Smith on why RJB Mining is optimistic about its prospects

If British Coal is to stay in one piece after privatisation and many mining executives believe that would be the surest means of preserving a large industry - then its best hope may lie in Mr Richard Budge and his RJB Mining company.

With Hanson apparently not interested and RTZ unlikely to make a bid, RJB is one of the few UK companies that combines the desire and belief in its capability to operate all five British Coal regions.

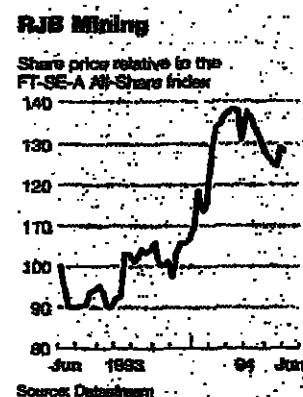
Whether it has the financial and political clout to mount five successful tenders is open to question. But the fact that it can contemplate an all-embracing bid is testimony to the significant progress it has made in the two years since Mr Budge split off the mining operations from AF Budge, the contracting group set up by his older brother Tony.

By the time AF Budge went into receivership in late 1992, its former mining arm, rechristened RJB, was thriving as a separate company and on its way to the Stock Exchange. Investors have warmed to RJB. In spite of a slow start, the company's shares have outperformed the market by nearly 30 per cent since its flotation last June. Mr Budge is a big factor in the rating.

Although his initials provide the company with its name, Mr Budge says he dislikes the cult of the personality, and tells investors and journalists that his company's success is based on its 1,400 employees and its executives. "I may be chief executive but I am just one of a team."

Colleagues say he is a good delegator but not all outsiders are convinced. "RJB is not a one man band - it has some reasonable executives," says one British Coal executive. "But I get the impression that when Budge says jump then everyone jumps. He can sometimes seem rather high-handed."

It is just as well for RJB, then, that Mr Budge is highly regarded. A tall and athletic-looking man of 47, Mr Budge has achieved success in several walks of life. In his teens he made money from painting landscapes; in his 30s and early 40s he became one of the coun-

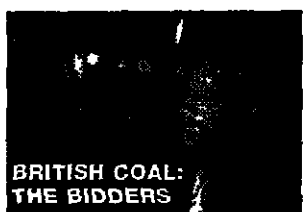


try's most successful amateur racing drivers.

But he has put most of his efforts into mining. After joining his brother's company as a 19-year-old, he was the driving force behind it becoming one of the biggest opencast coal producers in the country by the late 1970s.

The company won a reputation for innovation. It was, for example, the first to bring in the 170 tonne Caterpillar dumper trucks. "Everyone else said the British industry was too small for them," says one British Coal executive. "Budge led the technical scaling up in the industry."

This helps to explain why



Richard Budge: split off the mining operations two years ago from AF Budge, the contracting group set up by his brother

RJB's reputation remained relatively untarnished when its former parent went into receivership. Mr Budge's initial difficulties in persuading the City of the value of his company may have been more to do with the grand plans he had for expansion.

The market was weary of an industry which had been incurring losses for years; companies associated with mining had long ago fallen out of fashion. Yet RJB was seeking money to develop under licence up to 11 mines that British Coal had closed because it could find no markets for them.



Richard Budge: split off the mining operations two years ago from AF Budge, the contracting group set up by his brother

It has ended up with three, Galvaston and Cilpestone in Nottinghamshire, and Rossington in Yorkshire.

"They are not gold mines but they will make very reasonable rates of return," says Mr Budge.

RJB can succeed where British Coal failed, he says, because it is more responsive to household and industrial markets and because it will get far more productivity out of a smaller workforce at each mine. "We give our miners more responsibility and accountability than British Coal and they have responded well."

Mr Budge says early production from the mines has been better than expected. But none of the three have been operating under RJB for more than six months; other mining companies say a much longer test is needed before any realistic assessment can be made.

Most believe the core British Coal assets which the government is selling in five regional packages are a better bet because they have guaranteed contracts with the electricity generators until 1998.

The problem for potential bidders, RJB included, is that

they will require a heavy initial outlay. Estimates as to the combined value of the successful bids vary enormously but it is likely to run into several hundred millions of pounds.

In addition, working capital requirements could easily reach £300m.

These are large sums for a company that last year made pre-tax profits of £12.2m on sales of £74.8m and is already thought to have gearing of about 50 per cent.

Politics provides an even larger hurdle to RJB taking over all of British Coal's assets. Ministers have not ruled out selling all five regions to one bidder but their desire to inject competition into privatised markets makes it likely that they will want to split British Coal up if possible.

Nonetheless, Mr Budge and RJB have shown that they are among the most optimistic about the industry's prospects and have yet to make a serious mistake in their mining operations. It would be surprising if they do not end up with at least one of the regions.

Previous articles in this series appeared on May 30, June 1 and June 2. Further articles will appear next week.

## Improved trading conditions help Stakis advance to £6.6m

By James Buxton

Stakis, the hotels and casinos group, almost trebled pre-tax profits in the six months to April 3, reflecting slightly improved trading conditions, increased revenue from acquisitions and a substantial drop in interest payments.

Pre-tax profit was £6.6m for a 26 week period, compared with £2.3m for the equivalent 27 weeks restated to reflect the FR5 accounting standard on off-balance sheet financing.

Sir Lewis Robertson, who became chairman in 1991 after the Glasgow-based company got into difficulties following poorly managed expansion, is to retire next March and hand over to Mr Richard Cole-Hamilton, deputy chairman and former chief executive of the Clydesdale Bank.

Operating profit from the group's 33 hotels rose 16 per cent to £9.91m (£8.6m) and operating profit from the 21 casinos was up 25 per cent at £8.77m (£5.4m).

Mr David Michels, chief executive, said the average room rate had risen by 3 per cent and occupancy rose from 62.6 per cent to 63.3 per cent in the low season.

The casinos, boosted by three acquisitions last year, showed a rise in the gaming win percentage from 17.8 per cent to 18.7 per cent.

Net interest charges fell from £10.5m to £7.31m reflecting lower debt after the £28m

rights issue in 1993 and the sale of the healthcare division. Group overheads were static at £2.4m.

Stakis raised a further \$67m from a 1-for-4 rights issue in March and together with new banking arrangements negotiated with four banks now has about £100m to spend on purchasing new hotels and casinos.

It bought two hotels in March and last month acquired the Avisford hotel near Arundel, Sussex, for £7.1m. It expects to conclude two more purchases in the next eight weeks.

Earnings per share were 1.56p (0.66p) and the interim dividend goes up to 0.65p (0.45p).

## Management buys Netlon for £40m

By Ian Hamilton Fazel, Northern Correspondent

Netlon, which makes plastic nets, mesh and grids for the food packaging, agricultural, horticultural and construction industries, has been bought by its management for about £40m.

The Blackburn-based company, which employs 380 people, was founded in 1958 by Mr Brian Mercer who has sold his 88 per cent shareholding in order to retire. A six-strong management buy-out team, which had a 9 per cent stake, has sold its own shares to itself and reinvested the post-tax proceeds in a bigger stake.

An equity and loan package will give 31, the investment capital group, and Electra, the venture capital fund, substantial minority stakes, believed to be up to a third each. Intermediate Capital Group has provided mezzanine funding, with senior debt and working capital facilities from Bank of Scotland.

The final price has not been disclosed, but Netlon is understood to have been valued at 10 times earnings: pre-tax profits were £4.2m in the year ended September 30. This means the buy-out team would have had about £2.3m net to invest.

## Limit seeks approval to amend its investment policies

By Richard Lapper

The largest Lloyd's investment trust is to seek permission from its shareholders to amend its investment policies, in line with potentially far-reaching changes at the insurance market.

The London Insurance Market Investment Trust said yesterday that it would seek permission to invest directly in both managing agents, which administer syndicates, as well as in new corporate underwriting entities.

The trust, which obtained a stock market quote last November, currently supports a wide spread of agents and syndicates. Its £502.5m underwriting capacity is allocated to 101 syndicates managed by 33 agents.

The announcement follows a report by Lloyd's last month which envisaged the creation of "corporate syndicates", which would draw all their capacity from one single corporate investor.

In addition, a number of managing agencies - including leading players such as Brockbank and Kiln - are examining the creation of new

"dedicated" investment funds which would exclusively back syndicates managed by one agency. Elsewhere Group is currently the only agency to have established such a fund.

Limit's statement said: "If these structures are created, Limit may wish to invest directly in other corporate capital entities." It added that Limit may also "wish to invest a small amount of its capital in minority interests in managing agents for the purpose of enhancing its underwriting potential."

In addition, Limit said the amount of capacity - potential underwriting income - supplied by it to syndicates could increase by up to £30m in 1995 as a result of recent rule changes by Lloyd's.

Limit made both announcements when reporting its results for the four and half months between its listing last November and the end of March. Investment income amounted to £4.8m. Under Lloyd's three-year accounting convention, income for the period does not include results from underwriting. After expenses of £800,000, pre-tax profits amounted to £3.9m.

### NEWS DIGEST

## Rowe Evans declines to £3.37m

Lower palm oil prices, higher costs and a fall in the contribution from associated undertakings were the principal causes of a deterioration in the trading result at Rowe Evans Investments in 1993.

Although turnover grew marginally to £5.58m (£5.8m) during the period, the cost of sales increased to £3.23m (£2.97m) and distribution costs rose to £270,000 (£204,000).

The share of profits from associated undertakings fell from £3.4m to £1.3m, leaving pre-tax profits down by some £2.7m to £3.37m.

Earnings came out at 4.45p (9.63p). The annual dividend is held at 2p.

## All-round growth lifts Carr's Milling

Carr's Milling Industries said all areas of its business had contributed to an 85 per cent rise in pre-tax profits during the six months to February 28.

The group, which has interests in agribusiness, flour milling, baking and engineering, increased profits to £1.13m (£810,000) on sales from continuing businesses of £37.9m (£35m).

The interim dividend is 1.2p (1p) on earnings of 10.5p (5.4p).

## Kalamazoo shows surge to £6.36m

Kalamazoo, the computer services and printed systems group, achieved a rise in pre-tax profits from £940,000 to £6.36m for the year to end-March.

Sales rose by £4.4m to £30.9m. Earnings were 10.2p (losses 0.8p) and a proposed final dividend of 4.45p makes a 3.3p (3.1p) total.

## Mid Kent advances 22% to £7.5m

Mid Kent Holdings, which supplies water to Kent and Sussex and provides consultancy services to the water supply industry, lifted pre-tax profits by 24 per cent, from £6.17m to £7.51m, in the year to March 31.

Turnover advanced to \$36m

(£31.1m) with acquisitions contributing £2.25m. Earnings rose from 28.5p to 33p and a proposed final dividend of 6.5p makes an 11.5p (10.5p) total.

## Rowlinson advances to £3.13m

Pre-tax profits at Rowlinson Securities, the Cheshire-based property group, jumped from £723,000 to £3.13m in the year to March 31 on sales ahead 14 per cent to £10.2m.

The company attributed the profit outcome to asset disposals, the absence of significant write-downs and lower interest rates.

A final dividend of 1.56p makes a total of 1.8p (1.5p) on earnings of 15.7p (4.54p).

## Glynwed shares up after AGM

Glynwed International's shares closed up 7p at 86p yesterday after Mr Gareth Davies, chairman, told the annual meeting that the company had made a good start to the year.

"Group profits for the first four months of the year are well ahead of the same period last year," Mr Davies said.

The recovery in earnings and dividend cover, together with strong cash generation, were bringing nearer the time when the company would be able to resume dividend growth.

## Wyndham Press advances to £1.76m

Wyndham Press Group, the printing and packaging company, reported pre-tax profits up from £1.02m to £1.76m for the year to end-March.

Turnover, boosted by £2.96m from acquisitions, was up from £10.6m to £13.5m. Earnings per share emerged at 7.1p (4.8p) and a final dividend of 1.5p is proposed, making 2.25p (1.35p) for the year.

## Burmah Castrol in Singapore sale

Burmah Castrol has agreed in principle to sell its Hillview site in Singapore for some \$818m (£88m).

The profit on the sale, due for completion in September, is expected to be more than £40m. The gain over book value reflected circumstances in the local market, said Burmah.

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## RECRUITMENT

Jobs: How can companies maintain employee loyalty when they can no longer promise a job for life?

## Reconciling commitment and flexibility

The Confederation of British Industry is taking a long-term view of recruitment prospects over the next 10 years in what promises to become a much more deregulated and flexible labour market.

This - it believes - will involve a reappraisal of how to motivate employees to be committed at work but also adaptable enough to embrace change even if it means accepting redundancy.

Stable employment policies are becoming increasingly difficult to maintain in companies of all kinds because of competitive pressures. Employers may want to treat their employees sensitively as human assets to be nurtured but they are under pressure to regard them also as a factor of production. But the tensions that this creates between a desire for commitment in the workplace and the need for flexibility can pose a problem.

Is it possible for employers to recruit workers in the labour market who are both loyal to the company but take an understanding view if they lose their job as the result of working in a competitive environment?

It is this fundamental issue that is concerning the CBI. Clearly a delicate balance has to be struck between the dual demands of the company: to promote loyalty among its employees but also have the power to respond to increasingly uncertain business pressures.

Mr Robbie Gilbert, the CBI's employee affairs director, explained to a recent con-

ference on employment prospects at Warwick University School of Industrial and Business Studies: "More than ever employers will be looking for a workforce that can deliver higher productivity, work more efficiently, give reliable and customer-oriented service, be innovative and accept the need for continuous personal development and improvement."

However, he also admitted that the CBI's employment affairs committee believed it was going to become "increasingly difficult" for companies to maintain the long-term commitment of employees. The CBI is uncertain whether loyalty in the company is an outdated concept and if the future employment relationship is moving "towards specific contracts for a specified job within a specified period."

"The dilemma for employers is that whilst they want loyalty, certainly from their core employees, they are often seen to be less than loyal to those who work for them," Gilbert said. "Employers want to be able to face those who work for them with new challenges but sometimes to close the door with them on the outside."

Undoubtedly a less loyal workforce could prove much harder for a company to motivate. Structural reorganisation inside companies is also likely to weaken employee commitment.

Removing layers of management bureaucracy in companies has introduced less hierarchical, flatter organisations. As a result employers will find it more difficult to ensure job satisfaction and motivation as most promotions now tend to go in a lateral direction.

"There will also be less demarcation between manager and managed at all levels and a lessening both of status and the power that comes with being privy to information. The entire concept of man-

women with children to return to work. This group is expected to fill most of the jobs to be created by 2000.

"Working patterns will need to be more flexible and realistic, tying in to company as well as individual needs," argued Gilbert. This will require a more consistent removal of workplace barriers that discriminate against gender and age. Management needs to concern itself with family issues and individual expectations.

The CBI believes that employers will

It is possible for companies to work with individuals to help them develop a portfolio of skills and expertise for use elsewhere in the labour market

agement may grow more fluid," said Gilbert.

As a result companies are going to adopt a much more focused approach in their employment policies. The CBI is keen for employers to promote recruitment packages that cater for the specific needs of each employee. Employers will have to tailor their needs to what Mr Gilbert calls "a growing diversity in the labour supply". This will mean, in particular, encouraging

have to spend more time assessing employee attitudes to work and leisure and managing those attitudes to fit in with the objectives of the business. Employers may have to sell the concept that employment with them is not for life but for a limited, often contractual period. This raises, the CBI believes, a new concept of employability. No employer can promise a job for life but it is possible for companies to work with individuals in helping them

The government's Investors in People scheme may help to mitigate that tendency as it provides a nationally recognised quality standard to help train and develop employees throughout their working life as well as ensuring organisations invest effectively in skills training.

The CBI also believes that companies must develop new ways of attracting, retaining and motivating their employees over the next 10 years. This will mean giving them more responsibility and authority. It also recognises that employees will be better educated, more self-confident and independent than before.

Last week the Department of Employment published a glossy guide to employee involvement entitled *The Competitive Edge*. It stresses that "successful employee involvement depends on mutual trust". It talks of changing the culture of companies through recognising what David Hunt, employment secretary, called the "new realisation of the common interest of management and employees in securing business growth".

The genuine tensions between flexibility and commitment may yet be reconciled in the workplace, at least in the more innovative companies who can look beyond their immediate needs to recognise employee development is as much in their corporate interests as those who work for them.

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TOKYO WARSAW ASSOCIATED OFFICES BAHRAIN MILAN ROME SAUDI ARABIA



## TREASURY MANAGER

M4 Corridor

c £33,000 + Bonus + Car

Our client is a major international corporation - a distinct leader in a number of key markets. The company's renown for quality and excellence extends well beyond its marketing and manufacturing capabilities into all areas of the business infrastructure - the finance function is no exception.

Reporting to the Deputy Group Treasurer, an opportunity has arisen for a high calibre professional to join the head office team. The role will provide specialist expertise in cash and funding management. Key responsibilities will include:

- Managing bank relationships and progressing new funding sources
- Controlling international cashflows to optimise cash and borrowing positions, and minimise group interest costs
- Providing financial support for major investment proposals and new business ventures
- Ongoing assessment of capital market and derivative products

There will be significant liaison, both with operating subsidiaries and headquarter's financial management and with external institutions.

Successful candidates will be graduates and have an accounting, MBA, or ACT qualification as well as a minimum of three years experience in an international treasury or banking operation. Excellent communication skills and a 'hands on' approach are essential requirements.

On offer is not just an attractive remuneration and benefits package but the opportunity to play a significant role in the future of this exciting and highly successful company, with prospects for advancement dependent upon merit, not length of service.

Interested applicants should write enclosing a comprehensive C.V., in the strictest confidence, quoting reference RFC95A to:

Joe Graham CA at Toner Graham,  
8 Imperial Square,  
Cheltenham,  
GL50 1QB.

## APPOINTMENTS ADVERTISING

appears in the  
UK edition every  
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please call:

Gareth Jones  
on 071 873 3779

Andrew Skarzynski  
on 071 873 4054

Philip Wrigley  
on 071 873 3351

Joanne Gerrard  
on 071 873 4153

Brian O'Neill  
on 071 873 4027

## GENERAL MANAGER

### AIR CARGO

American corporation needs  
top managers for  
London/Frankfurt/Amsterdam/Moscow  
offices for new Russian Airline.  
India/CIS/Europe/US.  
Must have 15-20 years experience  
in similar positions.  
Will set up operations, assemble team  
and operate a profit center.  
For resume: Mr Rapchik 1-714-433-7824

## HANSARD FUND MANAGERS LIMITED

FIXED INTEREST FUND MANAGER  
good basic salary  
+ attractive bonus scheme  
+ benefits

Based in New Barnet, Herts

**MISSION STATEMENT:**  
"To deliver to our clients, with integrity and service, expert advice and superior products that create wealth and financial security"

We have gained 25 Mitropal awards, winning 4 in 1993, and were placed amongst the leaders in all fund sectors featured in Financial Adviser's Annual Personal Pension Survey.

We manage the life, pension, unit trust and off-shore funds of Hansard Financial Trust who are industry leaders, being overall winners of the 1993 Direct Salesforce Professional Annual Awards.

We will appoint a talented and experienced individual to complete our team, currently responsible for £620m, of which around £150m is fixed interest.

As the successful candidate you will be used to dealing at all levels of an organisation, and be confident in the creation and management of portfolios in your own area of expertise. You will be educated to degree level, probably with membership of IIMR.

This background will enable you to take full responsibility for investment in Fixed Interest, and participate in the general asset allocation process. Vision and maturity will ensure your place in our strategic plans, consequently a Directorship may be offered to the successful candidate

Please send a CV to:  
Lynda MacLean  
Senior Personnel Officer  
Hansard Fund Managers Ltd  
Liberty House, Station Road  
New Barnet  
Herts. EN5 1PA

## SALES EXECUTIVE

Competitive Package  
Sydney, Australia

We are a leading international stockbroking company specialising in equities and related products in markets of the Asia-Pacific region, Latin America and emerging European markets, and we are now wishing to appoint a Sales Executive to market S.E. Asian products.

Reporting to Senior Management in London, the Sales Executive will be based in our office in Sydney, Australia.

The successful candidate should be of graduate calibre, mid to late 20s, with at least 3 years relevant experience with a banking or securities house. Experience of S.E. Asian markets would be an added advantage. Self-motivation and excellent communication skills are essential for this role.

Interested applicants should send a full CV including current salary details to P.O. Box A2057, Financial Times, 1 Southwark Bridge, London SE1 9HL.

## National Bank of Bahrain



بنك  
البحرين  
الوطني

National Bank of Bahrain is a leading commercial bank based in Bahrain in the Arabian Gulf with assets of over US\$ 2 billion. As a part of the Bank's plan to consolidate operating performance through better utilisation of its existing assets and selective expansion, NBB invites applications from outstanding investment professionals for the position of

### Senior Portfolio Manager

#### Major responsibilities:

- Function as a senior member of the Investments and Trading team and manage the Bank's investment portfolios made up primarily of Fixed and Floating Rate Securities in major currencies.
- Manage client portfolios.
- Recommend and implement hedging techniques to protect asset values of both the Bank and clients' portfolios.
- Coordinate with external Fund Managers and adopt strategies that maximise return on assets.
- Market investment related products and achieve earnings target in marketable securities and portfolio management.
- Evaluate investment opportunities and recommend dealing strategies and tactics.

#### Position requirements:

- University Degree.
- At least ten years' relevant professional experience in portfolio management and securities trading in major currencies including a successful track record of managing a similar profit centre in an international financial institution.
- Solid knowledge of and experience in derivative products and markets. Complete familiarity with Information and Communication systems relevant to Investments and Trading with full ability to perform in an automated environment.

NBB offers an excellent tax free compensation package with the usual expatriate benefits.

Please forward your application to Senior Manager, Human Resources Development, National Bank of Bahrain, P.O. Box 106, Manama, Bahrain.

## BI-LINGUAL SENIOR MIDDLE EAST SALES EXECUTIVE FIXED INCOME SECURITIES

We are one of the leading institutions within Capital Markets and we wish to expand and develop our existing Middle East sales team. We require a Senior Sales Executive with several years' relevant local experience, preferably gained in Saudi Arabia and/or Bahrain. Experience must include sound understanding of both US and Far Eastern bond and equity linked products including convertibles with options, and the successful candidate will already possess extensive contacts in the region, especially with central banks and major financial institutions.

Complete fluency in written and spoken English and Arabic is a prerequisite. The post will involve extensive travel to the Middle East and daily liaison with English speaking sales teams and syndicate desks (on a global sales strategy basis). Salary: £75,000 plus bonus.

Confidential enquiries should be addressed to PO Box No A 2051, Financial Times, 1 Southwark Bridge, London SE1 9HL.

## GUINNESS FLIGHT ASIA LIMITED

### ASIA PACIFIC INVESTMENT DIRECTOR

#### HONG KONG BASED

Guinness Flight have recently established a regional headquarters in Hong Kong. An investment director and skilled investment managers are now required to expand the range of Asia Pacific products offered to the Group's rapidly growing clientele.

The successful investment director candidate will report to the local Managing Director and will lead the equity team based in Hong Kong. Equity participation in Guinness Flight Asia will be available for the right candidate who must be able to demonstrate that they have the required experience and a successful track record in managing Asia Pacific (ex-Japan) equities. If you are in your mid 30s and seek a position where an effective contribution towards creating a successful business can build for you a substantial capital sum, please write with a full CV to:

Tim Guinness, Chairman, Guinness Flight Asia Limited,  
c/o 5 Gainsford Street, London SE1 2NE. Tel: (071) 522 2100. Fax: (071) 522 2105

Dudley Howard, Managing Director, Guinness Flight Asia Limited,  
Guinness Flight Unit Trust Centre, Upper Ground Floor, Far East Finance Centre, 16 Harecourt Road,  
Hong Kong. Tel: (852) 861 6801. Fax: (852) 861 6862.

## EUROPEAN DEVELOPMENT OFFICE DIRECTOR

The Commonwealth of Kentucky, Cabinet for Economic Development, an agency of state government is seeking an experienced economic development professional to serve as director of Kentucky's European Development and Trade Office located in Brussels, Belgium.

This contractual position requires an experienced international manager who can assist state officials in the design and execution of a sales/marketing strategy that will generate the interest of European businesses and industries to locate facilities in Kentucky and/or establish trade relations with Kentucky businesses. This includes an active personal calling program on companies targeted for relocation, expansion or trade.

Familiarity with both Kentucky and the European Economic Community is a must. Proficiency in a foreign language(s) applicable to the area is a plus.

Send a resume with salary history no later than June 15 to:

Mr James K. Navroth, Commissioner  
Department of Job Development  
Kentucky Cabinet for Economic Development  
500 Metro Street  
2300 Capital Plaza Tower  
Frankfort, Kentucky 40601  
Facsimile: 502/564-3256

## U.S. BANK TRAINED CREDIT/RESEARCH ANALYSTS

Salary: Excellent

Bonus + Benefits

We require for our major bank clients, the following trained analysts:

- |                                |                      |
|--------------------------------|----------------------|
| £75K+ - Credit/ Administration | - Capital Markets    |
| £70K+ - Credit Research        | - Bonds/ Asset Swaps |
| £45K+ - UK Banks Analyst       | - Capital Markets    |
| £40K+ - Asian Banks/Corporates | - Derivatives        |
| £40K+ - Eastern Europe         | - Trading Products   |
| £35K+ - Middle East/Africa     | - Trading Products   |
| £35K+ - Australia/China/India  | - Counterparties     |

If you have a strong personality, are currently working within a major bank and seek a significant forward move in your career, fax or mail your cv, with full details, to Ron Bradley, Head of Executive Recruitment

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP Tel: 071-623 1266 Fax: 071-626 5259

JONATHAN WREN EXECUTIVE

## TURKISH BUSINESS DEVELOPMENT OFFICER

A major European Financial Institution seeks a Turkish Business Development Officer for its London Emerging Markets Group.

The successful candidate will have a minimum of two years' relevant financial experience in Turkey, including working with Turkish Treasury/Foreign Trade Department and covering recent privatisations, and will be at ease dealing with Government officials and Chief executives in major industries there.

He/She will need first class academic qualifications (preferably to second degree level) in a relevant discipline, and will offer perfect fluency written and spoken, in Turkish and English, being able to conduct business in both languages would be a considerable advantage.

Confidential enquiries should be addressed to PO Box No A 2050, Financial Times, 1 Southwark Bridge, London SE1 9HL.

## INTERSEC RESEARCH ASSOCIATE Global Investment

InterSec is an expanding international research consultancy with headquarters in Stamford, Connecticut and offices in London, Tokyo, Geneva, Zurich, and Ottawa. Our clients include major international banks, institutional investors, and money managers worldwide.

Based in London you will join a team of highly qualified professionals providing information and advice to our clients. Responsibilities will include investigative research, calling and meeting with investment professionals, updating our expanding global data base, liaising with clients, preparing and writing report documents and assisting in the development of new products and markets.

You will be supported by a motivated team in London together with an international network of offices staffed by highly skilled professionals with a reputation for quality and high standards.

Ideally you will be aged 25-35, be ambitious, imaginative and enjoy working with flexibility in a small team. Good communication skills are essential and a European language (preferably French or German) would be an advantage. You will be educated to degree level and have experience in either asset management, financial market research or as a financial journalist. The successful candidate will also be computer-literate with a good understanding of spreadsheets and databases, enjoy regular contact with clients and be able to write clear and precise English.

Salary: £25,000 to £30,000 pa depending on experience and qualifications.

InterSec is an equal opportunity employer.

Reply in writing to The Director, InterSec Research Corp, Pegasus House, 37-43 Sackville Street, London W1X 1DB.

## JAPANESE EQUITY SALES

◆ Excellent opportunity for sales person experienced in Japanese equities

◆ Salary: Basic + Geared Commission

◆ Support from English Analyst

Please send full CV to

The Personnel Manager  
Cosmo Securities (Europe) Ltd, Garden House,  
18 Finsbury Circus, London EC2M 7BP

## SENIORS FORWARDS, IRS SWAPS,

join a top-rank  
financial group, a leader  
in the Paris market.

You will deal with our London clients in a wide range of currencies, rates and derivative products.

To be successful, you will have considerable knowledge of exchange rate and/or Swaps techniques with 2-3 years experience in financial or banking markets.

The position will be based in Paris, so ability to speak French will be an asset. If you want to join a dynamic, constantly developing group, send your CV plus application letter in English, under reference 563, to: COMMUNIQUE 50/54, rue de Silly - 92513 BOULOGNE BILLANCOURT CEDEX - FRANCE.

## RMJ EUROPE LIMITED

City

### Senior U.S. Treasury Broker

RMJ Securities Corporation, a division of Exco plc, seeks to recruit a senior U.S. treasury broker for their London office. Suitable candidates must possess:

- a degree level education and a minimum 5 years experience of broking U.S. Government securities - 2 years at senior management level.
- a proven track record in the U.S. treasury market, including at least 18 months experience working in the Tokyo and New York markets
- a minimum of 2 years experience of managing a desk and staff
- the ability to bring with them an established client base and the capability to develop a market strategy for this sector.

Competitive remuneration packages will be offered for this high-profile position. Should you meet these requirements, please write with full CV, and details of current remuneration package to: Senior Personnel Officer, Exco (Management Services) Ltd, Sherborne House, 119 Cannon Street, London EC4N 5AX.

**EXCO**

NO AGENCIES An Exco plc Company

## SOFTWARE DESIGNER/PROGRAMMER FINANCIAL MARKETS

Saratoga Limited

wishes to recruit a programmer to construct real-time Financial/Equity Options pricing and analysis models, full time or consulting basis, possible experience with OMLX, DTB, SOFFEX & LIFFE preferred.

Candidates interested in the position should write to Dot Grindley, Saratoga Ltd, 65-66 Queen Street, London EC4R 1EB, enclosing full career and salary details.

**AD SALES MANAGER.** A prestigious Int'l. publishing co. is seeking a highly motivated, self-starter to develop European ad sales. Must have at least 3 yrs. of sales exp. Int'l ad sales exp. is a plus. Preferably fluent in French and/or other Euro. Lang. This highly energetic individual needs to develop creative marketing campaigns to obtain new clients. London based/ extensive travel in Europe. For more info, call Ms Bertucci  
UK 071-490-0881 US 212-303-3576

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WRIGLEY ON  
TEL: 071-873 3351 FAX: 071-873 3064  
OR BY WRITING TO HIM AT FINANCIAL TIMES,  
RECRUITMENT ADVERTISING,  
NUMBER ONE SOUTHWARK BRIDGE,  
LONDON SE1 9HL

## SALES EXECUTIVE DC GARDNER

DC Gardner is a highly successful international training consultancy providing specialist tailored training programmes to banks and financial institutions. It is a division of the Euromoney Group, one of the world's leading providers of financial and business information.

We are now seeking a sales person to work alongside the team of consultants who deliver Investment Banking and Corporate Banking training programmes. The candidate must have a strong sales background as well as a good understanding of the international financial marketplace and banking environment. Since DC Gardner's training programmes are tailored to meet the client's exact requirements, the sales executive will be responsible not only for sales but will also act as an interface between the client and the banking consultant.

Candidates must be dynamic, self-motivated, able to work independently and will be expected to find creative solutions to maximise opportunities. Great emphasis will be placed on communication skills and the ability to draft proposals to tight deadlines. Good keyboard skills are a must whilst languages, though not essential, are a plus.

This role will involve considerable overseas travel, but will be based in our London office. A competitive salary and incentive scheme will be offered.

Applicants should apply in writing enclosing a full CV to  
Nicki Messing, DC Gardner Training, Nestor House,  
Playhouse Yard, London EC4V 5EX.

## Japanese Derivatives Brokers

A leading firm of international moneybrokers have vacancies for applicants who are fluent in Japanese as well as being familiar with the culture of Japanese business practice. All successful applicants will be employed to assist the company in developing its activities in Interest Rate Derivatives for their London, Hong Kong and New York offices. Applicants should either be experienced brokers or trainees, fluent in both Japanese and English who wish to pursue a career in the financial markets and competitive remuneration and benefits will be available to successful applicants. (Comprehensive training will also be available where applicable.)

Applications should be made, in writing, enclosing a current curriculum vitae to Mrs G Pearson, Personnel & Human Resources, M. W. Marshall & Co. Ltd., Lloyds Chambers, 1 Portoken Street, London E1 8DF, United Kingdom.

## OFFICE MANAGER/ ADMINISTRATIVE ASSISTANT

Leading International Financial Futures & Options trading firm seeks an enthusiastic individual with a minimum of 5 years industry experience. The successful candidate will be well organized, computer literate and able to work well under pressure. Degree level education with a professional and motivated attitude is required to secure this position. Foreign language skills would be a bonus. We offer growth potential and a competitive starting salary.

Please send cv with current salary to, PO Box A2045,  
Financial Times, One Southwark Bridge, London SE1 9HL

## PRIVATE EQUITY

An international private equity group is seeking to recruit a new associate for its London headquarters. You must have a degree or professional qualification and at least two years' work experience. You will be under 30 years old and fluent in French, German or Spanish. You will need to have good memory, be very computer literate, a good wordsmith, numerate, analytical and a good communicator. You should be meticulous, frugal, reliable, task-orientated and respectful of deadlines. Only self-starters with a sense of humour need apply.

Write with CV to:

David S. Huchfield Administration Partner,  
Baring Venture Partners Limited  
140 Park Lane, London W1Y 3AA

## MIS/Technical Support Manager

C. £40K, + Bonus + Benefits City Location

Exciting opportunity for an individual to be responsible for the Project Management of enhancements and new developments on a Portfolio Accounting System. In addition to coordination and implementation of voice and data communications, market data, LAN and WAN.

Candidate would need to have a university degree, high degree of numeracy, work well under pressure as part of a team or independently, ideally computer literacy in HP, VAX, PCs and MACs together with associated software, some experience in systems integration useful.

Candidate will work in conjunction with New York office to manage WAN and maintain HP3000 as "hot site" for NY. Strategy and vision for the future development of this new site would be ideal.

Please send your CV to Peak Consulting, Glen House

200-208 Tottenham Court Road, London W1P 9LA

Tel 071 373 4770 & Fax 071 373 9642.

## APPOINTMENTS WANTED

### ECONOMIST, Ph.D.,

Specialized in South America's foreign trade, seeks position, preferably in the US, ideally within banking, finance, finance in French, English, Portuguese and working knowledge of Spanish and German. Four years experience in economic analysis/research in Brazilian public sector.

Write to: Box A2052, Financial Times,  
One Southwark Bridge, London SE1 9HL.

### EUROPEAN LEASING

Experienced Managing Director ready to start up/structure European sales-led finance business. Unique skills and experience to maximise funding, tax shelter and Pan-European marketing advantages, seeks appointment with lessors, manufacturers interested in the development of sales-led finance business in major European markets.

Write to: Box A2056, Financial Times,  
One Southwark Bridge, London SE1 9HL.

## Swiss Cantobank Securities Limited

Swiss Cantobank Securities Limited is the Eurobond house and international securities company of the Kantonalbanken, a major retail force in Switzerland.

Based in the City of London a small but dynamic team services a select client base and advises funds in excess of \$fr 6 billion.

As a result of business growth we are searching for individuals for the following posts:-

### SENIOR EUROBOND TRADER

(Ref: ST1)

We are looking to expand and strengthen our Capital Market section with a Senior Trader to take charge of a small trading team. The team services retail clients and institutional funds. Experience in a similar position is preferred but a thorough knowledge of the bond market, especially in the European sector, is essential. Additional languages preferred but not necessarily a requirement of the position.

### BOND SALES

(Ref: ST2)

We are looking to expand and strengthen our sales team within the Capital Market section. Experience in sales of Eurobonds, especially in the European sector, together with fluency in English and German or French is a requirement.

A competitive salary package is offered for these positions.

Applicants should write, quoting the appropriate reference and enclosing CV and salary details, to Personnel, Swiss Cantobank Securities Limited, Ropemaker Place, 25 Ropemaker Street, London EC2Y 9AS.

The International Securities Company of the Swiss Cantonal Banks

## PROJECT FINANCE SPECIALIST

International, world-scale Project Developer with concentration primarily in upstream and downstream oil and gas-related activities seeks candidates for the position of Senior Executive, Project Finance.

This newly created position will operate on a senior level to establish feasible financing alternatives for international projects in the oil and gas sector. Typically, such projects will require limited recourse project finance solutions, often necessitating the arrangement of political risk coverage from international financial institutions. In some instances, private placements or local developing country equity markets will provide the most efficient source of funding.

A candidate should be knowledgeable concerning all aspects of project finance challenges, should have well-developed relationships within the international banking and, specifically, project finance community, should be able to develop creative approaches to the financial challenges present in this field, and provide reliable commentary on the boundaries of such feasible solutions.

Minimum experience level of 15 years in related duties is required.

This position will be located in the corporate offices in Houston, Texas with extensive travel required. Competitive compensation, bonus and company paid benefits program provided.

Please submit resume, including description of recent project experience to: Box A2048, Financial Times, One Southwark Bridge, London SE1 9HL.

Equal Opportunity Employer M/F/H/V



## Strategic Planning Manager

Glasgow c£40,000 (Financial Services Package)

Scottish Mutual Assurance plc is a company with great plans for the future. Our aim is to significantly develop new business, to take full advantage of developing European and offshore opportunities and to place our life assurance business within the top ten UK life assurance companies.

We require a Strategic Planning Manager, reporting to the Director of Strategic Planning and Development, whose task will be to identify key strategic issues likely to affect the Life Assurance market and the IFA Sector in particular and to formulate objectives and strategies to enable us to achieve our aims.

You should ideally have at least five years' commercial experience in a line management and planning or consultancy role, with highly developed analytical, conceptual and strategic thinking skills. You will also possess the ability to produce practical strategies and plans for the allocation of capital and revenue resources. A graduate with a good honours degree and ideally a commercially relevant post graduate or professional

qualification (eg, MBA; ACA), you should have good interpersonal and written communication skills as well as a confident and persuasive manner when dealing with all levels of Senior Management.

In return we offer an attractive benefits package which includes an excellent working environment in Glasgow city centre, non-contributory pension scheme, life assurance, concessionary mortgage (subject to eligibility), subsidised BUPA and discretionary profit share.

This is a role which is as exciting as it is demanding; if you have the abilities to take the Company where we want to be, contact: Alison McTaggart, Personnel Manager, 287-301 St Vincent Street, Glasgow G2 5NB.

In pursuing our policy of equality of opportunity for all, Scottish Mutual positively welcomes applications from every section of the community.

To support a healthy work environment, Scottish Mutual has a no smoking policy.

**Scottish Mutual**

Promoting Success Through Equality

### The Top Opportunities Section

Advertise your senior management positions to Europe's business readership.

For information please contact:

Philip Wrigley  
071 873 3351



Gearbulk Holding Limited, Bermuda is an international shipping company with a fleet of 43 open hatch vessels of about 40,000 dwt. Gearbulk (UK) Ltd., agent for the group, is based in Esher, Surrey and employs about 100 people.

### MANAGER - SHIP FINANCE

Gearbulk (UK) Ltd. requires an experienced finance manager to join an existing team of three, responsible for evaluating investment projects, negotiating financing terms, project management, treasury functions and assisting in general corporate management. You must be an energetic self-starter who can operate with a minimum of supervision, whilst maintaining a team mentality.

The successful candidate will probably be aged 30-35, educated to degree level and have a background in ship finance from a bank or shipping company, or alternatively be able to demonstrate successful financial project management. Computer literacy is essential.

The company offers excellent working conditions, a competitive salary and benefits package plus real opportunity for career progression within a forward-looking and successful organisation. Non-smokers are preferred.

If you are interested please send your CV (which will be treated in the strictest confidence) to: Gearbulk (UK) Ltd., Milbourne House, Copsem Lane, Esher, Surrey KT10 9EP, for the attention of J A Hope.



THESIS

### PRIVATE CLIENT FUND MANAGER

CHICHESTER

£ neg

An exceptional opportunity has arisen for a Private Client Fund Manager to join THESIS, the financial services arm (with over £100,000,000 under management) of leading South East law firm, THOMAS EGGAR VERRALL BOWLES

The role calls for someone with an open, positive style who can operate within a well-established team which is responsible for the continuous development of private client investment management. THESIS is at the vanguard nationally of this most dynamic area of Solicitor Investment Management.

The ideal candidate will be suitably qualified with a minimum of four years' investment management experience, and will have strong inter-personal skills as well as the ability to work under pressure.

Interested parties should apply for a job description and application form from: Jocelyn Threadgold, Personnel & Training Officer, 45 South Street, Chichester, West Sussex, PO19 1DS, or telephone 0243 786111.



#### Futures Researcher

A most prestigious American Securities House with a highly regarded Research Product Department wishes to strengthen their coverage in Interest Rate Futures. The ideal candidate must be a first class communicator and have strong analytical abilities. This is an exciting career opportunity for a highly motivated candidate.

#### Futures and Options Specialist Sales Person

A most respected American Securities House with a very active global client base is expanding its Futures and Options facilities. The ideal candidate will join a team providing a pro active sales service to institutional clients with advanced technical, fundamental and economic analysis and the promotion of technical research.

FOR ALL THE ABOVE POSITIONS SALARY WILL NOT BE A BARRIER FOR THE CHOSEN CANDIDATES. For further details please contact Mike Collins.

GORDON BROWN & ASSOCIATES LTD RECRUITMENT CONSULTANTS  
5th FLOOR, 2 LONDON WALL BUILDINGS, LONDON EC2M 5PP. TEL: 071-628 7601 FAX: 071-638 2738



**Gordon Brown**

#### APPOINTMENTS ADVERTISING

Appears in the UK edition every Wednesday & Thursday and in the International edition every Friday. For further information, please call Philip Wrigley on 071 873 3351

### HEAD OF EUROPEAN CREDIT

A major U.S. firm of Stockbrokers and Investment bankers seeks an experienced capital markets counterparty credit Managing Director for its London office. Geographic responsibilities include Europe, Middle East, Africa and Australia.

The ideal candidate must have five or more years current experience analyzing counterparty credit for a major U.S. broker/dealer, plus formal credit training and some work experience at a money centre bank. This experience must include product knowledge of derivatives (interest rate, equity, currency and commodity swaps, over-the-counter options, etc.) repurchase agreements, foreign exchange, emerging markets debt, mortgage-backed securities and exchange-traded futures.

Persons eligible for this position must also have experience managing at least five counterparty credit analysts. Post-graduate level education required. Excellent communications skills essential. Legal liaison experience helpful.

Write to Box A2859, Financial Times, One Southwark Bridge, London SE1 9EL

### Finance Director – Marketing

London c £40,000 + Benefits

Our client is one of the largest and most successful advertising agencies in the world. Its European agency network enjoys an enviable reputation within the industry with a substantial portfolio of market leading Pan-European accounts.

As a consequence of the policy of developing truly global advertising campaigns for these major accounts, they are looking to appoint a dynamic and commercially minded individual to work within this area of the business.

Reporting to the European Finance Director, you will play a crucial role in the strategic development of the European operations.

Responsibilities will include:

- monitoring and improvement of global client account profitability;
- review and improvement of financial reporting;
- recommending and implementing efficiency initiatives;

• systems development;

• negotiations with clients.

This key role will involve extensive contact with both the Worldwide Account Directors and local Finance Directors within the European agency network, as the individual will be expected to provide significant commercial input to the management and continued profitable growth of the business.

Candidates, aged 27-35, must be graduate qualified accountants. You must be able to demonstrate a successful track record, preferably with advertising experience, and a determined yet diplomatic approach. You will have the strength of character and enthusiasm to thrive in what is a fast moving progressive environment.

Interested applicants should send a full curriculum vitae indicating current salary to Simon North at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH, quoting ref 189555.



**Michael Page Finance**

Specialist in Financial Recruitment  
London Bristol Windsor St Albans Leatherhead Birmingham  
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## FINANCIAL SERVICES

### Specialist Technical and Regulatory Services

London

Competitive Salaries + Benefits

KPMG Peat Marwick is one of the world's leading accountancy and consultancy firms. The firm's name is synonymous with quality and professionalism. The practice enjoys a particularly strong reputation in the financial sector where it boasts an unparalleled UK client base of over 1000 financial institutions. A specialist department has been created to provide regulatory and technical advice and due to the unprecedented demand for its services the firm is looking for people with specialist knowledge to join the group.

You will be providing technical and regulatory advice and will also be involved in technical reviews, presentations, training, rule interpretation, investigations and research.

Successful candidates will be qualified accountants with at least three years' post qualification experience and have a knowledge of Life Assurance. You will be specialising in retail regulation consulting and must have experience of LAUTRO, PIA, IMRO and FIMBRA regulations. Knowledge of the French language would also be an advantage.

A further opportunity also exists for a qualified accountant with at least three years' post qualification experience with a knowledge of securities and investment funds. Experience of FSA regulated clients is essential.

Candidates must be able to demonstrate technical competence together with strong presentation and communication skills.

Candidates interested in the positions should write to Jeanette Dunworth, HR Manager, KPMG Peat Marwick, 1-2 Dorset Rise, Blackfriars, London EC4Y 8AE, enclosing full career and salary details.

**KPMG** Peat Marwick

## Antiquarian Books

c £40,000

London W1

Our client, one of the world's major dealers in antiquarian books and manuscripts, wishes to appoint a Financial Controller to take over from the present incumbent who is shortly to retire. This is the senior financial post in the company, reporting directly to the Owner.

The post demands good accounting skills, including cash flow management, foreign exchange and VAT as well as the production of monthly management accounts and the usual company secretarial functions. However there is as much emphasis on day to day administration of the business (owned by the company), office facilities, insurance, security and compliance with legislation in areas such as health and safety.

Candidates should be qualified accountants with experience in office administration as well as accounting. They should be able to demonstrate their ability to cope successfully with the demands of non-routine accounting procedures and at the same time manage day to day administrative problems effectively. Although there is a small accounts team, the successful candidate will be expected to adopt a 'hands on' approach to work and get involved in detail as well as longer term planning. A good knowledge of the use of computers is essential.

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Interested applicants should apply in writing through our accountants:

Soteriou Banerji  
Chartered Accountants  
253 Gray's Inn Road, London WC1X 8QT  
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Strong leadership skills, experience in managing people of different nationalities, excellent communication ability, tenacity and drive will be key personality characteristics taken into consideration in the selection process.

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## ACCOUNTANCY COLUMN

# Malignant virus plays havoc with numbers

Andrew Jack argues that the profession risks losing credibility in the wake of the Lasmo-Enterprise battle

A virulent numbers-eating killer bug is gnawing away at the body of British accounting, in an epidemic that threatens the profession's credibility.

Experts believed they had starved out the mystery virus in a climate of reform following the harsh years of recession. But a fresh outbreak of cases in London in the last few days has raised fears that it is back with a vengeance and may have developed immunity to regulatory antibiotics.

The latest manifestation came last week in a glossy 12-page defence document from Lasmo, the oil exploration company, called "Enterprise Oil: the financial myth". It attacks the accounting policies of Enterprise, its rival, which has launched a hostile takeover bid.

The sub-title is more tantalising: a quote from Mr Graham Heame, the chairman and chief executive of Enterprise, stating "Earnings... the playthings of accountants". A cynical observer of the battle between the two companies and their advisers might be more tempted to re-phrase that as "Accountants... the playthings of their clients".

The Lasmo document accuses Enterprise of contravening UK accounting standards in its acquisition of several oil and gas assets in the past few years to inflate earnings. It also highlights a catalogue of what it maintains are financial weaknesses in its rival, such as poor dividend cover and high gearing.

As in so many other areas, the details of the accusations are rather less important or interesting than

what the attack says about those behind them. KPMG Peat Marwick, which provided clean audit opinions on Enterprise's accounts, indignantly defends itself and its client.

Ernst & Young, Lasmo's auditors, and in particular a team of corporate finance specialists at Coopers & Lybrand, are behind the accounting attack. While the wording has been carefully phrased by lawyers to suggest the accusations are made by Lasmo's board, both firms have confirmed that they stand by all the assertions in the document.

No doubt other firms would have been equally willing to help. "If this is the best that they can come up with, maybe I should go over and give them some lessons," says a top partner in a leading firm of accountants who specialises in ripping apart accounts.

Finding a firm of any appreciable size to comment publicly on the Lasmo-Enterprise bid is a different matter. Most have apparently had no problem in developing "client conflicts" as auditors or advisers to one side or the other, which means professional ethics forbid them from speaking out on the subject.

All this is good fun for financial journalists and other observers of business, of course, who nostalgically recall the corporate battles of the 1980s. Senior executives are suddenly available for comment day and night, while their advisers offer off-the-record "objective" briefings and trade insults about their rivals.

But it sits rather uneasily with an accountancy profession plaintively claiming that its reputation has been unfairly tarnished by critics and

pleading to be trusted to act responsibly to exercise its own judgments rather than be hidebound by formulaic financial reporting standards.

An unsavoury conclusion emerges from the Lasmo attack. Either Coopers & Lybrand is right and Enterprise has breached accounting standards - in which case KPMG should have qualified the accounts - or it has made a misguided accusation. At least one firm has therefore produced an opinion which ought to be seen as highly damaging to its integrity as a group of professionals with independent judgment.

Even short of the issue of whether there has been an actual breach of standards, the back-and-forth between the firms suggests that the opinions provided by accountants are questionable and that the readers of accounts should be more wary than ever of the information in annual reports. At the extreme, that suggests we may as well dispense with the audit as a credible statement altogether.

The intonation of the Lasmo accusation is interesting, and certainly do not reflect well on accounting in the late 1980s. Enterprise bought an interest in the Beryl oil field properties in 1988 for £158m, but put it in its own books at just £9m allowing it to keep depreciation minimal and profits up.

Enterprise says it used the merger provision in SSAP 23, the standard on acquisitions and mergers, which permits significant adjustments to the value of the assets. It argues this was the most "prudent" approach.

Some observers suggest that the

presence of extensive footnotes in the accounts indicates KPMG was nervous about the treatment and insisted on significant disclosure to compensate. Lasmo, backed by Coopers, says it believes the £149m adjustment in the books badly breached the standard - whether merger or acquisition accounting was used.

The small print certainly shows the use of a rather tortuous scheme in lieu of paying cash for Beryl directly, which would have been treated as an acquisition. Warburg, Enterprise's merchant bank, paid £158m for all the shares in an off-the-shelf company registered in Jersey (with its limited disclosure requirements) called Tonmar Trading. Tonmar used the money to pay £158m in cash for Beryl.

Meanwhile, Warburg underwrote a placing of £158m of new Enterprise shares, which it was given in exchange for handing over all the Tonmar shares to Enterprise. Warburg received a percentage commission on the placing. Enterprise acquired the Beryl assets through their transitory owner, Tonmar, which was rewarded by being swiftly liquidated. The practice is hardly the most conventional form of merger, though it appears to comply with the letter of SSAP 23. It was one of many financial engineering schemes practised in the 1980s, and signed off unqualified by firms of auditors.

Mr David Tweedie, chairman of the Accounting Standards Board, says in a general reference to merger accounting that it was widely abused in the 1980s until advisers found it was even easier to exploit other rules in the standard on pre-acquisition

provisions. He has now clamped down on both issues in draft standards.

That might suggest that even if the criticism of Enterprise is valid and the tactic was widespread, it is at least a thing of the past. But the salvos from advisers on both sides of the battle suggest accountants are as eager as ever to lend professional credence to the beliefs of corporate executives - even when their views contradict.

Take the latest statement from the Financial Reporting Review Panel last month. It "welcomed" the decision by BET, the business services group, to restate in its 1994 accounts details from its 1993 profits. It said the original version did not fulfil the requirement of FRS 3, the new standard on the profit and loss account designed among other things to all but eliminate profit-massaging extraordinary items.

BET chose to highlight in boxes both its operating profit before exceptional items, and the value of exceptional items. No such box flagged the all-inclusive figure of pre-tax profit (or, in this case, after exceptional, the pre-tax loss). The chairman's and chief executive's statement made much of the early adoption of FRS 3, but also placed much emphasis on the figures before accounting "adjustments".

Like so many of the review panel's previous judgments against companies in the last two years, the audit report was unqualified. And which firm of accountants provided the view that the accounts were "true and fair"? None other than Coopers & Lybrand. The killer bug lives on!

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- Bright graduate ACA, mid 30s - mid 40s, with distinguished record of financial and systems management in a progressive, blue-chip environment. Experience of financial services useful, but not essential.
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Reporting to the UK Managing Director, with functional responsibility to the Group Financial Controller, this demanding position will be responsible not only for the quality of all financial reporting issues to strict deadlines, but also for treasury management, IT, fleet and other finance related functions.

Candidates should be in their mid-thirties, and must be graduate qualified accountants with a successful track record of managing staff within a multi-national group environment. Ref: 790

### UK FINANCIAL ACCOUNTANT

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This position reports to the UK Finance Director and will be responsible for the accurate management of the purchase ledger, sales accounting function, payroll and personal expenses control. The personality to motivate staff is considered vital for this position. Attention to detail and the ability to adopt a process based approach to finance quality initiatives are also critical.

The successful candidate is likely to be a qualified accountant with at least two years line management experience. Ref: 791

### UK MANAGEMENT ACCOUNTANT

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Reporting to the UK Finance Director and working closely with senior non-finance managers, the successful candidate will be responsible for the production of accurate and timely monthly management accounts, budgets and forecasts and their analysis and interpretation.

Candidates must be qualified accountants, highly analytical, possessing exceptional communication skills, and should be aged in their late 20's. Ref: 792



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Your key role in group finance will include:

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Please send your CV, details of your present salary and a daytime telephone number to Barrie Pearson, Executive Chairman.

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One of the most respected international investment banks, our client is continuing to develop its outstanding reputation across a fully integrated range of banking, securities and related derivatives activities.

A need has arisen within the group finance function to recruit a financial controller for the group's securities activities. You will be responsible for a team providing all of the financial and regulatory reporting for the main trading companies which are involved in equities, bonds and related derivative products. There will be a significant level of involvement with challenging ad hoc projects requiring extensive liaison with the front office support teams, taxation and compliance, in this fast moving environment.

This is a very demanding position requiring a combination of technical and managerial skills. Aged in your late twenties or early thirties, you will be a graduate qualified accountant,

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probably ACA, with at least 4 years post qualified experience. This will be focused on the securities industry and should include significant regulatory exposure, mainly SFA related. Applications from major banks or the profession are welcome.

This is an excellent opportunity to join an investment bank of the highest quality with responsibilities for some of their most important activities. In return, you will require a positive long term perspective to your career, be motivated to succeed in a team orientated environment and possess the ability to perform consistently to tight deadlines.

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Our client, a holding company encompassing nine diverse companies is now seeking to appoint a Group Chief Accountant.

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The successful candidate will be a Chartered Accountant, aged 35 plus, and have at least 10 years post qualification experience gained preferably in the commercial sector.

Please write, enclosing your CV and salary details to:-

Sylvia Adams,  
Personnel Consultant,  
Menzies Personnel Consultants,  
Ashby House, 64 High Street,  
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**Group Financial Controller**

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Our client, an international group has expanded rapidly by both acquisition and organic growth. Internal restructuring, and a strengthening within its finance function, has led to the need to recruit an outstanding Group Financial Controller.

The scope of the role will cover the areas of group financial consolidation and reporting, treasury, audit and financial systems development. Supporting the Group Finance Director, who will adopt more of a 'city liaison' role, you will help the Group develop through an exciting period of change.

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If you believe you have the qualities to fulfil this role and have the energy to help move this company towards an exciting future, then please forward a comprehensive CV stating current salary to Adam Leon or Paul Kinsey at Michael Page Finance, The Citadel, 190 Corporation Street, Birmingham B4 6QD, quoting ref: 191459.



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- Assist in the development of European pricing strategy.
- In-depth analysis of new product profitability.

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Strong negotiating and communicating skills must be combined with independence, maturity, commercial awareness and, above all, adaptability as the role is certain to broaden and develop; such is the culture of Lotus, dictated by their rapid rate of progress.

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- Management of the relevant investment accounting team including recruitment, appraisal and training of staff.

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- Taking responsibility for signing off correct prices.
- Developing relevant systems and procedures.
- Developing relationships with Fund Managers, Actuaries and Auditors.

The successful applicant will be a qualified Accountant with experience of Investment Accounting or Unit Pricing. In addition, they will need to possess a strong character, a positive attitude to change, excellent organisational skills and the ability to train, develop and motivate staff.

Interested applicants should write to Jonathan Williams or John Zafar ACMA at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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**The Candidate**

A fully qualified accountant, with a minimum of two years post-qualification experience is required. Ideally gained in a manufacturing environment. Experience in standard and contract costing would be an advantage, as would dealing with accounts of overseas subsidiaries and foreign exchange matters.



This position is being handled exclusively by Accountancy Personnel. Interested applicants should send a CV to Paul Bennett, Business Manager, 37 St. Georges Road, Cheltenham, Gloucestershire GL50 3DU.

Hays

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**QUALIFICATIONS**

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Please send full cv by June 24th, stating salary and ref. GSM2248, to  
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A successful record of instituting best business practice and experience of managing a large capital programme and organisational change, coupled with a minimum of five years experience at Board or similar level, is essential.

For further information (in the form of a briefing pack), contact our advising consultant Hamish Davidson on 071-939 6408, quoting reference H/1460/FT.

Closing date 10 June.

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monitoring pricing policies and developing a talented but young 50+ strong finance team.

- Probably 35-45, a qualified accountant with senior financial management experience in a fast-paced and pressured business, probably in the service sector.
- Demonstrably high level of numeracy and analytical skills as well as the intellectual capacity to understand the detailed dynamics of a complex business. Well-rounded business skills to make a broad commercial contribution.
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- The design and implementation of effective accounting controls.
- The specification and implementation of new computer systems.
- Management of the company's taxation affairs, bank accounts and production of DTI returns
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We are seeking a qualified chartered accountant with a minimum of 3 years' ppe gained specifically in the insurance sector, with the emphasis on general insurance. You must be a strong leader, natural communicator and instinctive problem solver, able to juggle priorities and produce accurate work under pressure.

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## COMMODITIES AND AGRICULTURE

## Oslo deal on oil development in the Skagerakk

By Karen Fosell in Oslo

The dispute over oil drilling in the Norwegian sector of the environmentally sensitive Skagerakk reached new heights yesterday after the minority Labour government cut a deal to gain backing for the move from the opposition Conservative party which on Wednesday had vowed to block the proposal.

In an about turn, the Conservative party decided to support Labour's proposal to open the Skagerakk for limited drilling, and eventually development, as a trade off for the government agreeing to undertake fresh environmental studies to assess the potential impact of oil activity there.

As part of the deal, the government also agreed to re-examine its stand against lifting the so-called sliding scale. The measure allows the state to increase its shareholding in oil and gas fields once they have been declared commercial.

Environmentalists, outraged by the Conservatives' move,

described it was a political sell-out.

The government two years ago removed the sliding-scale for licenses offered in the 14th licensing round and onwards but the measure still exists for acreage allotted prior to the 14th round which has been proved commercial and is in the queue for development.

Oil companies have repeatedly warned the government that such discoveries would not be developed unless the sliding scale was dropped and the draconian petroleum tax regime adjusted to take into consideration prevailing low oil prices. The government proposed opening the Skagerakk for limited drilling in March as part of a plan to expand drilling acreage by up to 16 per cent to stem a steep decline in oil production expected after 1996.

The proposal has been met with wide-spread criticism from environmentalists, the fishing industry and the state pollution board which say the highly sensitive.

## De Beers to double Akwatia output

By Paul Adams in Accra

De Beers is installing a new process at Ghana's Akwatia diamond mine which will soon double its output to 40,000 carats a month as the government prepares to divest from Ghana Consolidated Diamonds (GCD) next year.

The new process will treat and recover more diamonds, improve their quality, reduce losses by increasing security and cut the operating costs, according to Mr J Ansafo-Mensah, GCD's managing director. De Beers took over interim management of Ghana's only large-scale diamond mine last October, after International Diamonds withdrew from a proposed joint venture with the government and the US gem marketing company Lazare-Kaplan in 1992.

Under the new agreement, which has to be approved by Ghana's parliament, GCD will be restructured by September 1995 as a new company in which De Beers and Lazare-Kaplan will each own 40 per cent. The government of Ghana will retain 20 per cent of the assets, and De Beers Central Selling Organisation will take over the marketing of the diamonds from Lazare-Kaplan.

When De Beers took over the management last October it increased production from about 10,000 carats a month to 20,000 carats and from about July output is expected to reach 40,000 carats a month.

De Beers is reducing the two plants at Akwatia to one and replacing the bore-milling and pan processes with a dense media separation plant which will feed a concentrate into an X-ray sorting machine. The equipment is exclusive to De Beers and is due to begin operation in June on lease to GCD until the new company is formed.

## Why jute is made to feel a poor relation

Kunal Bose on the IJO's problem financing even modest development programmes

The US, one of the largest importers of jute goods, has announced that it is to give up membership of the 10-year-old International Jute Organisation by the end of June. Its departure will leave the IJO - set up to promote the second most important natural fibre after cotton - with five jute producing countries and 22 importers.

The development takes place at a time when the IJO is planning to intensify efforts to recruit new members from among the "many important importing countries and producers who remain outside the organisation," in the words of Mr KM Rabbani, its executive director. He says that the "proposed US withdrawal from IJO is part of that country's policy to stay away from commodity related organisations."

His decision, he believes, may have anything to do with the working of the organisation "which has managed to stay extremely lean." He says that the cost of running the Dhaka-based IJO is about \$1m a year. Undoubtedly, how-

ever, the US pull-out will make the task of enlarging the membership of IJO difficult.

The IJO is primarily concerned with the identification of projects relating to "agriculture, industry and market promotion," arranging funds for them, and ensuring that the research results lead to the improvement of jute's competitiveness in relation to other packaging materials. But mobilisation of finance has proved increasingly difficult.

Mr Rabbani says that four agricultural, four industrial and four market promotion projects are awaiting funding of a little over \$7m. Of the 12 projects, the IJO has strongly recommended three to the Common Fund for Commodities (CFC). They are the varietal improvement of jute and kenaf for increased productivity; development of jute based packaging and jute intermesh; and substitutes for wood, plywood and other packaging materials; and market development and promotion of jute goods in western Europe.

The estimated cost of the

three projects is a mere \$2.17m. The CFC is expected to be the main source of funding and the fact that cannot meet their requirements for these modest projects has now become a matter of serious concern to the IJO. The Members countries of the IJO Members seem unlikely to enlarge their project related financial assistance, but they may help the IJO in obtaining funds from multinational organisations.

The annual funding requirement for projects is between \$3m and \$4m, says Mr Rabbani. In spite of the financial constraint which IJO has lived with since it was established it has been able to implement a number of projects involving a total funding of nearly \$5.5m. The most important of them was the collection, conservation and exchange of germplasm (part of the genetic material) for the development of improved varieties of jute, kenaf and allied fibres. A bank with 3,000 varieties of germplasm has been created at the Bangladesh Jute

Industries Research Association headquarters in Dhaka. Mr Rabbani expects that in the next three or four years, it should be possible to produce seeds through cross breeding which will lead to a significant improvement in the productivity of jute. He says that "the improvement in agricultural productivity at a low cost to the farmer" is vital in view of the "declining trend in the real price of jute."

The only way for the jute producers to sustain their income is by getting higher yields, at a time when more and more land is being switched from jute to food crops. Jute is increasingly concentrated on marginal and less fertile land which has placed a premium on productivity. Two IJO projects relating to the strengthening of jute and kenaf (1981/197) and the improved retting, or softening, and extraction of jute (1985/000) now under implementation could help productivity.

Mr Rabbani says: "We will be preparing a manual for the processing, grading and stor-

age of seeds. If the farmers can be persuaded to use the jute seedling machine developed by the IJO, it would lead to better germination of seeds. In the traditional system of broadcast of jute seeds, the wastage factor is high."

The quality of jute in all producing countries suffers because of unsanitary retting and manual extraction of fibre from the plant. Retting of jute in clean water and extraction of fibre by mechanical means will automatically improve the quality of the crop.

Mr Rabbani is giving high priority to the retting project. So far the IJO has so far assigned the projects to the jute research institutions of the member countries. It, however, thinks that there is scope for collaboration with "scientific institutions that have no direct connection with jute" but which have the capacity to undertake work on the development and promotion of the fibre which producers must feel at present is something of a poor relation in the world of soft commodities.

## Coffee bounces back as roasters return

By Deborah Hargreaves

The coffee market returned to the offensive yesterday with London prices shooting up and traders predicted more gains as supplies remain tight.

Coffee prices recovered much of Wednesday's losses with the September futures contract at the London Commodity Exchange up \$44 a tonne to \$2,080 a tonne.

Traders said that much of the speculative and hedge fund selling which had pushed prices down on Wednesday was absent from the market

and that roasters were buying again.

"We are not seeing much new coffee come on to the market, the speculators have taken their profits and prices look ready to move up again," one trader commented.

However, Mr Rubens Barbosa, Brazil's ambassador to Britain said yesterday that producers would be damaged if prices went up much more.

The cocoa market rose higher on the cost tails of coffee with the September futures contract increasing by \$10 a tonne to \$1,041 a tonne.

## Cargill biodiesel-from-rape project

By Deborah Hargreaves

Cargill, one of the world's largest privately-owned agriculture and commodities companies, is joining United Oilseeds Marketing, a co-operative, in a project to increase production from about 100,000 tonnes of biodiesel a year from oilseed rape.

"Two years ago if you mentioned industrial crops you were a bit of a crank, but since then we've seen huge demand from farmers and industrial customers to get to grips with non-food crops," said Ms Ann Guttridge, an oilseeds trader at Cargill.

Farmers are able to grow non-food crops on land set aside as part of the European Union's reform of the Common Agricultural Policy without

giving up subsidies.

French farmers have been growing oilseeds for the production of biofuels for the past three years, but in the UK the industry has not got off the ground not least because of scepticism by the government over its viability.

Cargill says it can use its own funding to show that biodiesel could be made viable in the UK, but it also wants to open a discussion with the government about opportunities for use of the fuel.

The company said that the project would involve "millions of pounds expenditure," but said it was too soon to put a final figure on it.

The scheme could be in place by next year's harvest, the company says, if it can secure commitment from farmers to

grow enough oilseeds and if it can find a market for the fuel.

Cargill will then commission a biodiesel conversion plant at either Hull or Liverpool. It plans to guarantee farmers up to 2120 a tonne for the oilseeds.

Biodiesel is expected to be 10% more expensive to produce than conventional diesel but could be made competitive if the government was prepared to take a lower tax levy on the fuel.

A recent report from the British Association for Bio Fuels and Oils called on the government to tax biodiesel at 10 per cent of the rate on fossil fuel. This would mean the Treasury giving up on revenues of \$25m. It suggests the government could recover this by adding 10p per litre tax on conventional diesel.

## Traditional suppliers seek EU sugar supply priority

By Carole James in Kingston

The European Union's traditional raw sugar suppliers have asked to be given first call on any new import quotas required and have started negotiations to supply about 260,000 tonnes per year of raw sugar which will be needed by Portugal.

The price which the EU has suggested for additional sugar imported from the African, Caribbean and Pacific (ACP) group is based on a formula which adds four cents to the going world market price, which would currently be about nine cents less than the ACP price for its guaranteed sales of 1.5m tonnes per year. Officials of the Sugar Assoc-

iation of the Caribbean, who reported on the talks with the EU, said that the expected expansion of the Union would create the prospect of "additional access for ACP sugar to the EU of possibly between 300,000 to 400,000 tonnes each year at preferential prices."

In particular, the group is targeting Portugal which has been receiving about 75,000 tonnes per year from four ACP states - Cote d'Ivoire, Malawi, Swaziland, Zambia. Portugal needs 260,000 tonnes per year of raw sugar which it now gets from the world market, according to the Sugar Association. ACP members want to be given first call on any quotas issued for imports by Portugal.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Unimol Metal Trading)

## ALUMINIUM 99.7 PURITY (\$ per tonne)

	Close	3 mths
Close	1349.20	1349.60
Previous	1349.80	1349.80
High/Low	1313.00	1350.1333
AM Official	1313.40	1344.45
Kerb close	1313.40	1344.47
Open int.	257,244	
Total daily turnover	44,741	

## ALUMINIUM ALLOY (\$ per tonne)

	Close	3 mths
Close	1340.50	1345.50
Previous	1335.45	1345.50
High/Low	1335.45	1350.1345
AM Official	1340.50	1345.50
Kerb close	1340.50	1345.50
Open int.	3,389	
Total daily turnover	485	

## LEAD (\$ per tonne)

	Close	3 mths
Close	501.30	519.20
Previous	500.10	517.80
High/Low	496.70	525.612
AM Official	496.70	519.45
Kerb close	496.70	519.45
Open int.	36,472	
Total daily turnover	5,378	

## NICKEL (\$ per tonne)

	Close	3 mths
Close	6160.70	6250.50
Previous	6110.20	6250.50
High/Low	6000	6275.6040
AM Official	5995.000	6035.100
Kerb close	5995.000	6035.100
Open int.	56,222	
Total daily turnover	10,390	

## TIN (\$ per tonne)

	Close	3 mths
Close	5505.25	5580.800
Previous	5505.15	5580.800
High/Low	5480.85	5650.50
AM Official	5480.85	5615.20
Kerb close	5480.85	5615.20
Open int.	16,519	
Total daily turnover	1,299	

## ZINC, special high grade (\$ per tonne)

	Close	3 mths
Close	954.55	979.80
Previous	954.55	980.10
High/Low	949	984.974
AM Official	949.50	979.75
Kerb close	949.50	979.75
Open int.	105,067	
Total daily turnover	16,978	

## COPPER, grade A (\$ per tonne)

	Close	3 mths
Close	2220.5-21.5	2231.32
Previous	2215.20	2231.32
High/Low	2220.2201	2231.2204
AM Official	2202.3	2215.16
Kerb close	2202.3	2215.16
Open int.	208,745	
Total daily turnover	57,433	

## LME Closing 2/5 ratio: 1.5164

Spec: 1.5121 3 mths: 1.5099 6 mths: 1.5083 9 mths: 1.5069

## HIGH GRADE COPPER (COMEX)

	Close	3 mths
Close	101.75	102.10
Previous	101.75	102.10
High/Low	101.75	102.10
AM Official	101.75	102.10
Kerb close	101.75	102.10
Open int.	101.75	102.10
Total daily turnover	101.75	102.10

## PRECIOUS METALS

## LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

	Gold (Troy oz.)	\$ price	£ equiv.
Close	383.00-383.40	252.816	
Opening	383.00-383.40	252.816	
Morning fix	383.00	252.816	
Afternoon fix	383.00	252.816	
Day's High	383.00-383.40	252.816	
Day's Low	383.00-383.40	252.816	
Previous close	383.00-383.40	252.816	

## Lond. Bull. Mean Gold Leading Rates (US \$)

	1 month	6 months	12 months
Close	4.05	4.05	4.05
Previous	4.05	4.05	4.05
High/Low	4.05	4.05	4.05
AM Official	4.05	4.05	4.05
Kerb close	4.05	4.05	4.05
Open int.	4.05	4.05	4.05
Total daily turnover	4.05	4.05	4.05

## SILVER (\$ per tonne)

	Close	3 mths
Close	332.70	340.70
Previous	332.70	340.70
High/Low	332.70	340.70
AM Official	332.70	340.70
Kerb close	332.70	340.70
Open int.	332.70	340.70
Total daily turnover	332.70	340.70

## GOLD COINS

	Close	3 mths
Close	383.00-383.40	252.816
Previous	383.00-383.40	252.816
High/Low	383.00-383.40	252.816
AM Official	383.00-383.40	252.816
Kerb close	383.00-383.40	252.816
Open int.	383.00-383.40	252.816
Total daily turnover	383.00-383.40	252.816

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz. \$/tonne)

	Sett	Day's	High	Low	Open	Vol.
Jun	382.4	+0.7	384.4	382.0	3,846	2,944
May	383.1	+0.5	387.0	381.9	71,125	41,584
Apr	389.9	+0.5	390.1	388.3	5,336	1,590
Mar	382.2	+0.5	383.6	381.7	24,188	1,280
Feb	385.7	+0.5				
Total					148,935	46,857

## PLATINUM NYMEX (50 Troy oz. \$/tonne)

	Sett	Day's	High	Low	Open	Vol.
Jun	401.6	+1.2	402.0	397.0	15,222	1,500
May	403.7	+1.0	404.0	399.0	4,435	398
Apr	405.8	+1.0				
Mar	407.9	+1.0	408.0	406.1	1,882	121
Total					21,271	2,621

## PALLADIUM NYMEX (100 Troy oz. \$/tonne)

	Sett	Day's	High	Low	Open	Vol.
Jun	134.95	+0.15	135.00	134.00	189	94
May	134.95	+0.15	135.00	134.00	3,478	194
Apr	135.20	+0.15	135.00	134.00	74	11
Mar	135.20	+0.15				
Total					4,416	239

## SILVER COMEX (100 Troy oz. \$/tonne)

	Sett	Day's	High	Low	Open	Vol.
Jun	508.5	+3.8	509.0	506.0	84,132	42,235
May	508.5	+3.8	509.0	506.0	84,132	42,235
Apr	514.4	+3.5				
Mar	512.2	+3.5	514.0	512.0	12,444	1,827
Feb	509.0	+3.8	511.0	508.0	15,453	7,835
Jan	502.5	+3.8				
Total					127,277	59,577

## ENERGY

## CRUDE OIL NYMEX (42,000 US gals. \$/barrel)

	Sett	Day's	High	Low	Open	Vol.
Jun	18.32	+0.11	18.40	18.20	111,814	34,611
May	17.95	+0.11	18.07	17.75	85,341	22,124
Apr	17.75	+0.08	17.75	17.75	35,338	8,216
Mar	17.88	+0.10	17.75	17.75	23,158	2,941
Feb	17.53	+0.11	17.70	17.50	18,019	2,709
Jan	17.90	+0.11	17.57	17.50	28,171	1,528
Total					419,841	78,884

## CRUDE OIL ICE (\$/barrel)

CRUDE OIL: IPE (\$/barrel)					
	Latest price	Day's change	High	Low	Open last
Jul	16.81	+0.27	16.72	16.50	64,172
Aug	16.50	+0.19	16.60	16.48	37,837
Sep	16.41	+0.12	16.50	16.38	14,358
Oct	16.34	+0.07	16.44	16.34	7,854



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Footsie recovers strongly daily gain this year

By Terry Byland,  
UK Stock Market Editor

The London stock market took the opportunity of yesterday's holiday closure in Frankfurt to mount a determined rally after its prolonged run of weak trading sessions. The FT-SE 100 index recovered its best daily gain for the year as a strong recovery in UK government bonds, together with a better performance from stock index futures, signalled growing optimism among fund managers that the near 5 per cent fall in share prices over the past two weeks may have been overdone.

Buyers appeared as soon as the market opened and the pace quickened in the second half of the session when gains in UK gilts were extended to nearly 2½ points as US

Federal bonds opened higher and the German bond, trading on the London International Financial Futures Exchange (LIFFE), reversed early losses to forge ahead.

The final reading showed the FT-SE 100-share index at 2,980.8, the gain of 48.9 representing a recovery of all, and more, of the loss on the previous day; it was the highest daily advance since December 29 last year when the Footsie jumped by 49.7 points.

As so often in current market conditions, much of the lead came from stock index futures, where the June contract narrowed its discount to the cash market and recorded heavy trading volume.

With the focus on the futures-related blue chip stocks, the broader market had a less dramatic session. The FT-SE Mid 250 index

Account Dealing Dates		
First Dealing	Jun 6	Jun 20
Option Dealing	Jun 6	Jun 20
Last Dealing	Jun 17	Jul 1
Account Day	Jun 17	Jul 1
*New time change may take place from two business days earlier.		

was finally a net 18.6 up at 3,556.3. Bargain hunters appeared as soon as the market opened, following morning meetings at most market firms at which buying recommendations had predominated. Share gains were extended when the June stock index future opened at a smaller discount to the underlying Footsie index than had been seen for some days. This, in turn, pushed market firms to buy the underlying

stocks. However, the advance was fairly restrained at first and it was only when the UK gilts market turned sharply ahead that the gain on the Footsie moved above the 20-point mark. There was little response to a modest fall in Britain's longest leading economic indicator, nor to details of UK gold and currency reserves, neither of which contained any surprises for the market.

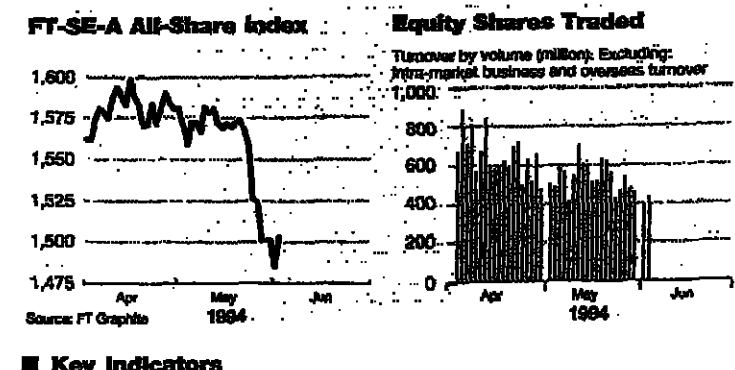
It was left to the bond sector to give the final boost to a stock market which turned strongly ahead in the final hour of trading to close at the best level of the day.

Seal volume of 613.9m shares compared with 530.7m on Wednesday but was unexceptional; retail business was worth £1.12bn on the previous day, also a modest total in spite of the sharp fall in the stock market.

Traders admitted to being caught out by the strength behind what was generally categorised as a technical rally. The near term outlook still depends on trends in the German bond market when it reopens this morning and in the US markets' response to the payroll and unemployment data, due today.

One factor behind the recent weakness in the Footsie has been the absence of support levels on the equity charts. For similar reasons, any recovery in the market could run as far as Footsie 3,050 before being seriously challenged.

Wall Street was showing a gain of only 1.23 on the Dow Average as London closed for the day and some UK traders expressed concern over weakness in some Far Eastern markets.



## Key Indicators

## Indices and ratios

FT-SE 100	2980.8	+48.9	FT Ordinary index	2364.5	+43.3
FT-SE Mid 250	3556.3	+18.6	FT-SE Non Fin p/e	19.28	(19.04)
FT-SE 350	1509.9	+20.8	FT-SE100/Put Jun	2988.0	+60.0
FT-SE All-Share	1503.89	+18.26	10 yr Gilt yield	8.06	(8.94)
FT-SE All-Share yield	3.91	(3.96)	Long gilts/equity yield ratio	2.23	(2.29)

## Best performing sectors

1 Tobacco	+4.2
2 Insurance	+3.8
3 Life Assurance	+3.6
4 Telecommunications	+2.2
5 Water	+2.2

## Worst performing sectors

1 Extractive Industries	-0.5
2 Other Financials	-0.4
3 Engineering, Vehicles	-0.3
4 Oil Exploration & Prod.	-0.1
5 FT-SE SmallCap	-0.1

## Analysts upgrade Boots

Results ahead of market expectations lifted Boots, the high street retailer, and prompted a series of profits upgrades from stockbroker analysts. The results also brought a measure of relief to the stores sector after disappointing remarks from Kingfisher at its annual meeting on Wednesday.

Profits of £494.4m, up 19 per

cent from last year, came against forecasts of £455m to £470m. Boots took an expected £470m in exceptional charges for its Manoplax drug and Do It All home improvement business. But strong cashflow transformed a £203.8m net debt position to a £69m cash balance at the year-end.

Forecasts for 1994-95 were upgraded by around 5 per cent to the £550m mark. The shares jumped 2½ to 827p on turnover of 3.2m. Kingfisher weakened 7 to 515p.

## NatWest firm

Banking group National Westminster rose 20 to 444p

and saw trade of a hefty 9.8m shares, making it one of the day's most active stocks, after UBS turned buyer of the shares and upgraded profits and dividend expectations. Mr John Aitken, at UBS, who previously had the stock marked as a hold, lifted his current-year profits expectations by £150m to £1.55bn, and by £100m to £1.9m for the following year.

The broker also raised its dividend forecast for the current year by 17 per cent to 21.5p.

Hints from Granada at its results meeting on Wednesday that it would be interested in bidding for Yorkshire-Tyne

Tees, should the government relax the current industry takeover rules, had a predictable effect on the latter's shares, which shot forward 24 to 300p. Worries over funding for such an expansionary strategy hampered in Granada, which paid £760m for LWT earlier this year, to a penny rise at 502p.

Slow advertising volumes at Scottish TV were reported as the group's agent and the shares slid 15 to 869p.

A stock overhaul continued to depress British Aerospace, which declined 7 to 448p. Sentiment was further dampened by worries over leasing contracts. Engineering group Siebe,

which reported a 19.7 per cent increase in full-year profits to £217.2, remained in the doldrums for most of the session but managed to close 2 ahead at 549p after trade of 2.8m. Several brokers upgraded profits expectations for the current year, including NatWest Securities, which now expects profits to be £5m higher at £257.5m. However, Mr Sandy Morris at NatWest said: "The shares will be a good recovery play provided the company can improve on the margin."

Profit-taking at submarine builder VSEL, which reported figures in line with market expectations, saw the shares tumble 50 to 928p. Hoare Govett also weighed in with a profits downgrade, trimming its current-year estimate by £2m to £55m.

The market that shipping and engineering group Vosper Thornycroft had failed in its joint bid for a five-year contract to supply minehunters to the Australian navy sent the shares into retreat and they closed 24 down at 740p.

Fears that the UK may be forced to change over to continental electrical plugs and sockets hurt electricals group Delta. The shares relinquished 17 to 517p.

The regional electricity company stocks were a weak feature as some pronounced selling defied the usual trend of following the gilts market, which yesterday was higher.

However, the strong market was proving irresistible towards the close and a sector-wide rally saw the shares close

## NEW HIGHS AND LOWS FOR 1994

NEW HIGHS (p)

BAHAG (p) (Shareholder Trust & Bk)

ELST GROUP (p) (Electricity & Gas)

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## LIFE EQUITY OPTIONS

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## LONDON SHARE SERVICE

## BANKS

Share	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995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[illegible]

**Guide to pricing of Authorised Unit Trusts**  
Compiled with the assistance of Lantoro 55

**INITIAL CHARGE:** Charge made on sale of units. Used to defray marketing and administrative costs, including commission paid to intermediaries. This charge is included in the price of units.

**BID PRICE:** Also called redemption price. The price at which coins are sold back by the mint.

**CANCELLATION PRICE:** The minimum redemption price. The maximum spread between the offer and bid prices is determined by a formula laid down by the government. In practice, most debt trust investors make a profit.

market speed. As a result, the bid price is often set above the cancellation price. However, the bid price might be moved to the cancellation price by the managers at any time, usually in circumstances in which there is a large excess of orders of both our buyers.

**TIME:** The time shown alongside the fund manager's name is the time of the unit trust's valuation point unless another time is indicated by the symbol alongside the individual unit trust name. The symbols are as follows: (V) - 0001 to

1100 hours; (H) - 1101 to 1400 hours; (G) - 1401 to 1700 hours; (F) - 1701 to midnight. Daily closing prices are set on the basis of the valuation point; a short period of time may elapse before prices become available.

**HISTORIC PRICES:** The letter H denotes that the managers will normally deal on the price set as the most recent valuation. The prices shown are the latest available before publication, and may not be the current market price.

revelation or a switch to a forward pricing basis. The mortgages must close at a forward price on request, and may move to forward pricing at any time.

**FORWARD PRICING:** The letter F denotes that the managers deal at the price to be set on the next valuation. Investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the spreadsheet are the most recent available for the company.

**SCHEME PARTICULARS AND REPORTS:** The most recent report and scheme particulars can be obtained free of charge from fund managers.

Other explanatory notes are contained in the last column of the FT Managed Funds Service.

**25 Life Assurance and Staff Trust  
Regulatory Organisation,  
Canine Point,  
303 New Oxford Street, London WC1A 1OH  
Tel: 071-379-0444.**

	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588
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**THE UNIVERSITY OF CHICAGO**

	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1
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1. 凡在本行開辦之各項業務，均應遵守本行所訂之各項規章，並應隨時注意本行所訂之各項規章，如有違反者，本行將依法究辦。

	1988	1989	1990
1988 American	\$ 202.05	208.05	221.05
Do Asian	\$ 230.05	238.05	245.05
1988 Int. Growth	\$ 60.05	68.05	67.77
Do Account	\$ 108.05	108.20	113.05
1988 European	\$ 112.05	113.05	108.25
Do Account	\$ 130.05	130.05	127.25
1988 Euro Income	\$ 167.05	165.05	159.75

128 Savings	6	311.25	318.44	380.00
128 Simplex Coe	6	73.75	75.77	80.00
De Account	6	82.17	84.42	86.61
128 General	6	280.81	288.61	298.75
De Account	6	541.11	541.71	552.50
128 Provider Income	6	45.30	46.21	47.38
De Account	6	104.94	105.19	105.63
128 Income	6	323.23	328.51	338.00

Do Account	6	888.52	788.24	752.84
Do PACIFIC	6	448.50	448.50	475.87
Do Account	6	488.23	488.23	488.19
Do International	6	801.38	801.38	807.28
Do Account	6	738.78	738.78	788.81
Do NEX Transpacific	6	778.25	778.25	783.88
Do Account	6	188.94	188.18	207.22
Do Sick Days	6	188.04	188.04	211.00

DO Account	\$	130.40	133.00	111.40
Environmental Inv	\$	90.32	61.54	85.46
DO Account	\$	90.32	61.54	85.46
T366 Salient	\$	81.61	62.71	70.97
DO Account	\$	81.61	62.71	70.97
T366 High Intensity	\$	81.61	62.71	70.97
DO Account	\$	81.61	62.71	70.97
T366 Int Intensity	\$	81.61	62.71	70.97

Top Account	88.20	88.20	88.20
Top Selector Income	88.20	88.20	88.20
Top Account	88.20	88.20	88.20

**T.J. Food Managers Limited (1200)H**

SEA Tower, Adelaide Road, Croydon	ON
T.J. British	5
T.J. Biscuits	5

Templeton Unit Trust Managers Ltd			
20 Garioch Terrace, Edinburgh EH11 2EH			
Global Growth Acc	£	778.54	720.40
Global Growth Inc	£	102.46	92.80
Global Resources Acc	£	151.81	150.00
Global Balanced Inc	£	109.58	120.15



● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

## INSURANCES



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1. *Journal of the American Medical Association*, 2000; 283: 2686-2692.



4 pm close June 2

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NEW YORK STOCK EXCHANGE COMPOSITE PRICES									
Symbol	Price	Change	Symbol	Price	Change	Symbol	Price	Change	Symbol
1000	100.00		1000	100.00		1000	100.00		1000
1001	100.00		1001	100.00		1001	100.00		1001
1002	100.00		1002	100.00		1002	100.00		1002
1003	100.00		1003	100.00		1003	100.00		1003
1004	100.00		1004	100.00		1004	100.00		1004
1005	100.00		1005	100.00		1005	100.00		1005
1006	100.00		1006	100.00		1006	100.00		1006
1007	100.00		1007	100.00		1007	100.00		1007
1008	100.00		1008	100.00		1008	100.00		1008
1009	100.00		1009	100.00		1009	100.00		1009
1010	100.00		1010	100.00		1010	100.00		1010
1011	100.00		1011	100.00		1011	100.00		1011
1012	100.00		1012	100.00		1012	100.00		1012
1013	100.00		1013	100.00		1013	100.00		1013
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1016	100.00		1016	100.00		1016	100.00		1016
1017	100.00		1017	100.00		1017	100.00		1017
1018	100.00		1018	100.00		1018	100.00		1018
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1020	100.00		1020	100.00		1020	100.00		1020
1021	100.00		1021	100.00		1021	100.00		1021
1022	100.00		1022	100.00		1022	100.00		1022
1023	100.00		1023	100.00		1023	100.00		1023
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1079	100.00		1079	100.00		1079	100.00		1079
1080	100.00		1080	100.00		1080	100.00		1080
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1097	100.00		1097	100.00		1097	100.00		1097
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1099	100.00		1099	100.00		1099	100.00		1099
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1101	100.00		1101	100.00		1101	100.00		1101
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1103	100.00		1103	100.00		1103	100.00		1103
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-  
  
1<sub>23</sub> -<sub>1</sub>  
1<sub>24</sub> +<sub>2</sub>

**4 pm close June 2**

$45\frac{1}{2}$   $-3\frac{1}{2}$   
 $27\frac{1}{2}$   $-1\frac{1}{2}$   
 $31\frac{1}{2}$   $-2$   
 $84$   
 $15$   
 $8\frac{1}{2}$   $+1\frac{1}{2}$   
 $7\frac{1}{2}$   
 $11\frac{1}{2}$   $+1\frac{1}{2}$   
 $42$   $+1\frac{1}{2}$   
 $2\frac{1}{2}$   
 $10\frac{1}{2}$   $+1\frac{1}{2}$   
 $19\frac{1}{2}$   
 $8\frac{1}{2}$   
 $21\frac{1}{2}$   $+1\frac{1}{2}$   
  
 $40$   $-5$   
 $5\frac{1}{2}$   
 $5\frac{1}{2}$   $-1\frac{1}{2}$   
 $52$   $+1\frac{1}{2}$   
 $11$   $+1\frac{1}{2}$   
 $8\frac{1}{2}$   $+7\frac{1}{2}$   
 $0\frac{1}{2}$   $+1\frac{1}{2}$   
 $7\frac{1}{2}$   $-1\frac{1}{2}$   
 $4\frac{1}{2}$   
 $5\frac{1}{2}$   $-1\frac{1}{2}$   
 $7\frac{1}{2}$   
 $19\frac{1}{2}$   $+1\frac{1}{2}$   
 $3\frac{1}{2}$   $+1\frac{1}{2}$   
  
 $1\frac{1}{2}$   $-1\frac{1}{2}$   
 $1\frac{1}{2}$   $+1\frac{1}{2}$

Perrier bottle ends with something for everyone

[illegible]



## AMERICA

## Retail stocks decline on sales figures

## Wall Street

US share prices edged forward yesterday morning as bonds improved ahead of today's crucial economic news, writes Frank McGarry in New York.

By 1 pm, the Dow Jones Industrial Average was 2.16 better at 3,762.99, while the more broadly based Standard & Poor's 500 was a scant 0.38 firmer at 458.02 in moderate activity.

In the secondary markets, the American SE composite inched 0.57 ahead to 440.45 and the Nasdaq composite added 2.72 at 738.24.

Early on, stocks were firmer, as the Treasury debt market built upon its solid advance in the previous session.

But the mood in equities was decidedly more restrained and directionless than in bonds, especially when the moderate gains struck by the latter began to erode near midday. Share prices then moved closer to their opening values.

On balance, the day's economic news was neutral for stocks. The Commerce Department said that new orders of factory goods had slipped by 0.1 per cent in April, against forecasts of a slight upturn. The data suggested that the economy was beginning to slow, perhaps in response to the series of interest rate increases initiated by the Federal Reserve this year.

While slower growth might eventually hold back corporate earnings - an obvious negative for equities - a moderating trend also increased the likelihood of the Fed delaying any additional rate actions.

However, a better gauge of the economy's strength was looming just ahead. May employment data, due out this morning, may give investors more insight into the impact of the Fed's move to tighter money.

Economists are forecasting an increase in non-farm payrolls of between 275,000 and 300,000, suggesting steady, moderate growth.

A figure that exceeds expectations was expected to bring forward the Fed's next move. That prospect would probably trigger a fresh sell-off in bonds, which equity investors would be unlikely to ignore.

In the meantime, the market had to be content with digesting monthly sales figures from the leading retail chains. The results were generally lacklustre and most retailing stocks dipped on their release.

JC Penney posted a 5 per cent gain in sales for stores opened at least a year, one of the best performances of the month. But the market appeared dissatisfied, as its stock was marked down 1 to 50¢.

Best Buy, an electronics retailer, gained 1 1/2 to 30¢ on news of a 30 per cent jump in same-store sales. Wal-Mart, the morning's most active issue, slipped 3/4 to 32 1/2, after posting same-store sales growth of 4.7 per cent.

US Surgical, which climbed 3 1/2 in the previous session, gave back 1 1/2 to 30¢ after Citicorp denied that it was seeking to acquire the company.

Disney added 1 1/2 to 44 1/2 as the market responded favourably to news that a Saudi prince was making a big investment in its Euro Disney theme park.

On the Nasdaq, most technology issues were flat. Oracle was an exception. Its share price advanced 1 1/2 to 33 1/2 after its chief executive said that he expected the software company's database business to grow by 40 to 50 per cent in the new fiscal year.

Canada

Toronto stocks were mixed in quiet midday trading, buoyed by good earnings results and a recovering bond market.

The TSE 300 composite index improved 4.51 to 4,294.17 in turnover of C\$249.99m.

Canadian bonds held steady at midday after several days of heavy losses on foreign worries about the forthcoming Quebec election and in spite of a downgrading of Canada's foreign debt by Moody's investor services.

Royal Bank put on C\$3 at C\$27 1/2, having recorded stronger second-quarter results. Canadian Imperial Bank of Commerce eased C\$3 to C\$29 1/2 in spite of higher second-quarter earnings. Newbridge Networks fell C\$4 1/2 to C\$54 1/2.

Venezuela

Equities in Caracas recorded their fifth consecutive rise as foreign investors, particularly from the US, were seen buying heavily. The market has been attracting overseas interest following the decision earlier this week to replace a capital gains tax of up to 37 per cent with a 1 per cent share transaction levy.

The Merinvest index rose a provisional 11.49, or 8.3 per cent, to 150.8 in turnover that was reported to be above \$8m, compared with a recent average of some \$3m.

Caracas is one of the smallest of the Latin American markets, with a total capitalisation of some \$8bn, and, in dollar terms, has underperformed the region in the IFC emerging markets index.

## EUROPE

## Euro Disney stars as Paris clears 2,000 level

Late-closing markets had the best of the day's trading, writes Our Markets Staff, Frankfurt was closed.

PARIS rose above 2,000, a semblance of confidence returning after a brief sojourn below the support level on Wednesday.

The CAC-40 index finished 27.70, or 1.4 per cent, up at 2,007.38, with help coming from the futures exchange and a 10 basis-point cut, albeit expected, in the Bank of France's intervention rate at mid-session.

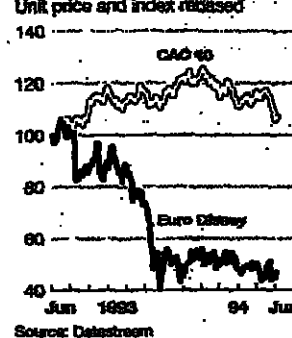
Euro Disney was once again on investors' minds following the news that Prince Al-Waleed bin Talal, the nephew of King Fahd of Saudi Arabia, was to buy between 13 and 24 per cent of the troubled theme park, and invest a further \$100m in the construction of a conference centre.

Coming just a few days before Euro Disney's extraordinary general meeting, at which it was due to announce the terms of its FFR670m rights issue, the news was welcomed with a rise in the shares of FFR1.85, or 6 per cent, to FFR32.00.

As James Capel noted, the shareholding of Walt Disney, the US parent, could fall as low

## Euro Disney

Unit price and index released



Source: Datastream

as 36 per cent if the rights issue is heavily subscribed by existing shareholders. In that eventuality, Walt Disney has said that it would be prepared to sell part of its own stake, up to a maximum of FFR1bn.

Mr Nigel Reed of Paribas Capital Markets commented that the impact of this news would be felt following the rights issue since it was now less likely that there would be an overhang of shares.

Schneider suffered a difficult day, with the shares losing FFR21.60 to FFR36.90 following their suspension on Wednesday.

## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Jun 2	Jun 1	May 31	May 27	May 26	May 25	May 24	May 23	May 22	May 21
FT-SE 100	1280.37	1280.37	1291.46	1280.48	1280.29	1280.81	1280.28	1280.98	1280.98	1280.98	1280.98
FT-SE 250	1404.44	1407.49	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99
FT-SE 100	1280.37	1280.37	1291.46	1280.48	1280.29	1280.81	1280.28	1280.98	1280.98	1280.98	1280.98
FT-SE 250	1404.44	1407.49	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99	1403.99

day as investors reacted to news that the group's chairman had been kept in custody in Belgium pending further investigations over allegations of fraud, and that French police had searched the group's Paris headquarters.

AMSTERDAM was encouraged by better than expected results from both KLM and ING, the financial services group. As a result the AEX index, which had suffered a fright on Wednesday, recovered most of the lost ground, closing 2.34 higher at 399.78.

Hoare Govett said it expected the market's consolidation to continue in the short term, particularly as cyclical stocks had outperformed the average by between 20 to 50 per cent in the year to date. "This period of consolidation will allow relative gains in defensive stocks, such as food and beverages, publishers and (when the bond market recovers) financials," they added.

The financial sector came into play as ING's first-quarter results exceeded analysts' expectations and moved the shares 80 cents higher to F176.10. The group noted that it had lost some F19m from trade in emerging market debt and foreign exchange arbitrage, compared to a profit of F126m the previous year.

KLM was down by the end of trading, off 50 cents at F151.40 after a day's high of F152.70, with traders noting profit-taking following gains in recent days. The airline, which turned a loss in the same year-ago period of F156m into a profit of F103m, said that in spite of the results it would be proposing to omit the dividend when

shareholders meet in August. ZURICH showed some resilience, but it closed too early to enjoy the final kick which was seen in later closing bourses.

The SMI index eased 5.6 to 2,735.9. Volume was thin, said Mr Frederick Hasselauer of Bank Sal Oppenheim in Zurich, reckoning on between SF760m and SF770m against Wednesday's SF71.05m.

Weakness in cyclical continued and an early rise in Roche, a major index component, turned to weakness in the afternoon as the certificates closed SF710 lower at SF76,790. Among the cyclical, BBC Brown Boveri lost another SF20 to SF121.5 and Holderbank SF18 at SF792.9. At Sulzer, down SF10 at SF7905 and SF74 lower over the past five trading days, a heart valve scandal in Germany has been a drain on sentiment. However, said Mr Hasselauer, Sulzer's US subsidiary, which makes the valves, has only had a presence in the German market since January of this year.

MADRID's general index ended higher after a see-saw day, up 2.73 at 324.16 after a low of 319.57. Santander lost out on the technical and bond market considerations which

took most blue chips higher, falling another Ptas155, or 3.2 per cent to Ptas4,730.

HELSINKI closed higher following four-month figures from Nokia, the electronics and industrial conglomerate which was a major outperformer in the share price charts, both in 1993 and early in 1994.

Nokia reported a 136 per cent jump in operating profits, and its share price rose of FMI1 to FMI419, was almost entirely responsible for taking the Helsinki index out of the doldrums early in the day to close 6.25 higher at 1,779.6, in turnover of FMI47m.

TEL AVIV fell to an 18-month low, the Mishkanim index losing 6.51, or 3.8 per cent to 178.21 as turnover rose from Shk219m to Shk234m.

On Wednesday Mr Sam Brunfield, director general of the Tel Aviv stock exchange, dismissed hopes of a Middle East "peace dividend", describing as an "illusion" the Israeli government theory that the peace deal with the PLO will bring about investment and increased growth.

Written and edited by William Cochrane and John Pitt

## ASIA PACIFIC

## Pacific Rim quivers but Nikkei stays above 21,000

## Tokyo

Stocks declined somewhat following four days of strong gains, but the Nikkei 225 average managed to stay above 21,000 on hopes that it could rally again, writes Robert Patton in Tokyo.

The index slipped 44.11 to 21,009.00. An afternoon high of 21,196.11, topping last year's closing peak of 21,481.11, was followed by a wave of profit-taking and a day's low of 20,965.88 just before the close.

The Nikkei 300 receded 1.13 to 308.77. Volume, down from Wednesday's 691m shares, remained heavy at 650m. The Topix index of all first section stocks lost 3.92 at 1,688.66, but in London the ISE/Nikkei 50 index was 1.03 firmer at 1,396.12.

Most analysts remained cautiously optimistic. Mr Keiji Ikeda, a trader at Barclays de Zoete Wedd in Tokyo, said that the day's modest decline was no more than "a digesting process after four days of rising prices".

Mr Ikeda viewed the continued strong volume in the market as positive. "This is the third time the market has tested the 21,000 level," he said, "but, this time, the volume looks stable."

Oils were mixed. After gains in the morning session, Nippon Oil ended a net Y2 off at Y776 and Japan Energy also Y2 down at Y456. Cosmo Oil benefited from a report that the company had won a concession from the Abu Dhabi government to develop a new oil field in the United Arab Emirates, the first such concession won by a foreign company since the 1973 oil crisis. At the close, Cosmo was up Y7 at Y881.

Mitsubishi Oil retreated Y26 to Y865 on rumours, which it

denied, that it had suffered losses on foreign exchange transactions.

Multimedia related shares gave back most of Wednesday's gains. Hitachi was down Y20 to Y1,080. Fujitsu dipped Y10 to Y1,120 and the telecommunications giant NTT declined Y3.00 to Y883,000.

In Osaka the OSE average was 76.87 higher at 23,988.06. Volume for the day amounted to 45.1m shares.

## Roundup

Rumours, technical selling and adverse corporate reports gave a number of Pacific Rim markets an uncomfortable day. HONG KONG dropped 3 per cent, brokers blaming a spate of covered warrant issues and the market's failure to break out of its current trading range. The Hang Seng index closed 289.73 lower at 9,224.44 and turnover eased from HK\$4.04bn to HK\$3.60bn.

The view was that by issuing covered warrants, shareholders had locked in profits while taking money out of the market, and that traders were now wondering where buying support would come from.

Among heavily traded third-party warrants, Smart-Hopewell '94 lost 16 cents to 92 cents, Fleming-Cheung Kong '95 fell 14 cents to 73 cents, SBC-Wharf '95 dipped 13 cents to 69 cents and BZW-HSBC '96 shed 22 cents to HK\$1.18.

In the share market, conglomerates were hit by worries that covered warrants were likely to be issued on their shares. Swire 'A' fell HK\$2.50 to HK\$38.50, Jardine Matheson HK\$2.50 to HK\$39 and Hutchison HK\$1.25 to HK\$32.25.

KUALA LUMPUR plunged nearly 3 per cent, driven lower by rumours and by technical selling. The composite index

lost 27.36 at 955.44 as volume rose to 131.5m shares from 93.7m. Turnover was M\$621m.

Speculative stocks were most affected, especially those associated with Samsudin Abu Hassan. Granite Industries, in which he holds a controlling stake, was the day's most active issue, dropping 38 cents to M\$3.80 on rumours that it could lose its licence to operate gaming machines in China.

After hours, the KLSE executive chairman, Nik Mohamed Din Nik Yusoff, denied stories that several brokerages face financial difficulties.

SINGAPORE saw negative sentiment spill over from the heavy liquidations in the Malaysian stock market, and the Straits Times Industrial index fell 15.50 to 2,252.38.

Brokers said, however, that the declines in Singapore blue chips were contained since volume was only 105.92m shares. Malaysia's Idris Hydraulics, Mulpha International, Promet, Renong and Landmarks were among fallers, and led volume.

SEATTLE staged a rebound in most telecommunications related shares and, while concerns about North Korea's nuclear programme still overshadowed the market, the composite stock index rose 4.88 to \$97.43.

The state-owned Korea Telecom sold off 1.16m shares in Korea Mobile Telecom much more quickly than planned. Both Korea Mobile and Dacom won the day's limit up, gaining Won6,000 and Won3,000 at Won295,000 and Won132,000 respectively.

Pocso led a blue-chip rebound, adding Won2,000, limit-high, at Won69,000. Taekwang Industry, South Korea's most expensive share, also

sparked high-price buying, closing Won10,000 higher at Won430,000.

SYDNEY was upset by a sharp decline in News Corp on reports that the US Federal Communications Commission might be conducting an investigation into the media group's activities there. The stock receded 30 cents, or 3.2 per cent, to A\$8.90 in volume of some 3.2m shares.

The All Ordinaries index retreated 9.2 to 2,077.0 in turnover of A\$435m.

Retailers lost ground on poorer than expected retail sales data: Coles shed 5 cents to A\$4.28 and Woolworths 1 cent to A\$3.00.

TAIPEI was generally lower, although export-related stocks advanced following the recent depreciation of the Taiwanese dollar.

The weighted index retin-

quished 4.83 to 5,566.62 in turnover of T\$57.5bn.

BOMBAY was lifted by heavy buying from foreign institutions on the last day of the account. The BSE 30-share index finished 61.83 ahead, at 3,896.32.

Brokers said that market fundamentals were strong at the moment because of recent good corporate results, and forecasts that the monsoon rains were likely to be normal this year.

WELLINGTON improved, with domestic investors encouraged by reports that there had been an uplift in foreign investment following news that the government expected to report its first budget surplus for 17 years.

The NZSE-40 capital index added 11.55 at 2,147.76, with Telecom gaining 9 cents at NZ\$5.02 in thin volume.

## Strength in De Beers and Anglo lifts Johannesburg

A strong showing by De Beers, the diamonds combine, and Anglo, the mining finance house, took Johannesburg's overall index up by nearly a percentage point yesterday, while gold shares and industrials flourished.

De Beers closed R7, or nearly 7 per cent, higher at R109 and Anglo gained R5.50, or 2.5 per cent, at R224.40. Reflecting this

the overall index advanced 53 to 5,473. The industrials index was unchanged at 6,583 and golds, weighed down by the weaker bullion price, declined 8 to 1,940.

Anglo produced better than expected full-year results on Wednesday, as the market as a whole, Mr Nick Harwood at Fleming Martin in London said the International Finance Corporation's inclusion

of South Africa in its emerging markets index with a weighting of 13 per cent should be good for sentiment.

"A weighting in a range of 13 to 16 per cent put South Africa in line with Malaysia and Mexico," added Mr Harwood, "and raises the Johannesburg market's profile, and should attract fund managers who run passive, or index linked, funds."

## FINANCIAL TIMES WORLD INDICES

JUNE 1 1994											
NATIONAL AND REGIONAL MARKETS											
Country	Index	Change	%	Volume	Value	Change	%	Volume	Value	Change	%
Australia (ASX)	177.26	-1.2	-0.6	173.24	117.28	151.40	159.16	-0.8	3.46	175.20	171.82
Belgium (Euronext)	173.19	-0.6	-0.3	169.26	114.57	147.92	147.81	-0.5	1.10	174.18	170.80
Canada (TSX)	168.99	-1.6	-0.9	161.83	111.57	144.05	140.70	-1.5	3.92	171.38	168.05
Denmark (CSE)	140.14	-0.7	-0.5	127.18	86.09	111.15	100.66	-0.7	2.59	131.10	128.98
France (CAC)	2007.38	27.70	1.4	243.34	164.71	212.98	218.58	-0.5	1.35	250.46	245.89
Germany (DAX)	144.25	-0.6	-0.4	141.08	86.49	123.29	123.33	-0.2	0.88	145.15	142.35
Italy (ISE)	137.63	-2.3	-1.6	160.58	108.69	140.33	144.76	-2.4	3.12	162.21	151.29
Japan (Nikkei)	21009.00	-44.11	-0.2	134.51	91.04	117.59	117.58	-0.1	0.78	137.55	134.90
Korea (KOSPI)	138.43	-0.5	-0.4	390.50	257.61	332.61	338.25	-0.5	2.79	381.35	388.80
Malaysia (FTSE)	123.30	-0.5	-0.4	178.20	126.82	155.73	158.20	-0.5	3.48	183.27	176.89
Netherlands (AEX)	399.78	2.34	0.6	155.52	57.88	141.73	141.73	-0.5	0.71	183.32	180.80
New Zealand (NZSE)	125.80	-0.7	-0.6	158.82	107.40	138.79	138.79	-0.7	0.75	161.35	158.24
Portugal (LIS)	145.99	-1.4	-0.9	444.00	303.23	381.51	455.25	-1.4	1.47	465.02	458.00
Spain (IBEX)	2141.26	0.3	0.0	205.69	141.46	162.78	177.28	0.2	1.00	2134.84	2093.88
Sweden (OM)	158.21	-0.2	-0.1	150.72	131.12	148.29	148.61	-0.3	3.37	158.37	154.75
Switzerland (SIX)	730.00	0.0	0.0	68.71	46.51	60.28	62.83	0.0	3.80	70.32	69.57
Taiwan (TWSE)	192.89	-1.1	-0.6	188.52	127.60	184.75	188.61	-1.5	1.77	195.70	191.93
Thailand (SET)	1245.43	-1.0	-0.1	337.60	228.51	285.03	243.87	-1.1	1.58	348.88	342.16
UK (FTSE 100)	4580.2	0.4	0.1	256.35	173.51	224.02	214.61	0.5	2.26	283.32	282.25
USA (DOW)	7382.4	2.72	0.4	138.76	93.92	121.20	145.78	-2.0	4.18	144.80	142.01
South Africa (JSE)	5473.0	53	1.0	211.89	145.49	185.26	252.57	-0.3	1.56	219.68	216.45
South Korea (KOSPI)	138.43	-0.5	-0.4	178.20	126.82	155.73	158.20	-0.5	3.48	183.27	176.89
United Kingdom (FTSE)	4580.2	0.4	0.1	256.35	173.51	224.02	214.61	0.5	2.26	283.32	282.25
USA (S&P 500)	4580.2	0.4	0.1	169.64	114.82	148.25	151.09	0.1	2.23	173.42	170.08
World (World Index)	172.59	0.1	0.1	169.64	114.82	148.25	151.09	0.1	2.23	173.42	170.08

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